## Radio Broadcasting Industry



2008



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# Radio Broadcasting Industry 2008

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### **Symbols**

The following standard symbols are used in Statistics Canada publications:

- . not available for any reference period
- .. not available for a specific reference period
- ... not applicable
- 0 true zero or a value rounded to zero
- 0s value rounded to 0 (zero) where there is a meaningful distinction between true zero and the value that was rounded
- p preliminary
- r revised
- x suppressed to meet the confidentiality requirements of the Statistics Act
- E use with caution
- F too unreliable to be published

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### Highlights

- In 2008, private radio broadcasters earned profits before interest and taxes of 21.1 cents per dollar of revenue. This performance is the second best over the past 30 years.
- FM radio advertising revenues exceeded \$1.2 billion, which was 7.6% higher than the previous year. FM radio generated more than 79% of the industry's advertising revenues in 2008, compared to 65% ten years earlier.
- In 2008, there were 159 AM stations, 15 less than in 2007. This was the largest drop since 2001, and proof that the AM radio rationalization that started in the early 1990s continues.
- AM radio made profits before interest and taxes of \$26.7 million in 2008, up 63.7% compared to 2007. The profit margin before interest and taxes of 8.1% for all stations was the best in several years even though it is only a fraction of the 24.5% that was achieved by FM radio.
- Radio stations in Toronto earned 30.0 cents in profits before interest and taxes per dollar of revenue in 2008. Toronto replaced Calgary (25.8) at the top of the list of most profitable large radio markets, a position Calgary held since 1998.
- The performance of radio broadcasters varied considerably from one region to another in 2008. Air time sales increased at a rate higher than the national average of 5.9% in Saskatchewan, Alberta and British Columbia, and at a rate lower than the national average in the other provinces. Alberta showed the strongest growth and has done so for four consecutive years.

### Radio Broadcasting

The statistics presented in this Bulletin are for the fiscal year ending August 31 and cover the period from 2004 to 2008. The text below includes references to earlier periods when it is useful to put the industry's recent performance in a historical context.

The following analysis concerns commercial radio. A commercial station is one where advertising revenue<sup>1</sup> represents more than half of total revenue. Stations that do not meet this criterion are classified as "public and non-commercial". This segment's operating results are presented in a separate table.

### Radio broadcasters' profitability: an excellent year

In 2008, private radio broadcasters earned 21.1 cents of profits before interest and taxes per dollar of revenue. This is the second-strongest performance in the past thirty years, following that of 2005 (21.2 cents per dollar of revenue).

The relatively high profitability of the commercial radio industry in recent years may be largely explained by the strong growth of its advertising revenues. In 2008 it rose 5.9% to \$1.6 billion. This growth rate is comparable to the average of 5.8% for the past five years. Furthermore, expenditure growth was lower (+3.9%) than revenue growth (+5.6%) in 2008, contributing to an improvement in the profit margin.

### **Beneficial effects of reorganization**

The economic success of the radio industry in recent years is largely explained by its reorganization. Among other things, the changes made to regulations in 1998 enabled companies in the industry to operate more stations in each market. This change allowed the industry to compete more successfully with other types of media.

Reorganization also resulted in greater concentration of ownership. While the number of stations on air is increasing from year to year, the number of companies operating them remains relatively stable and large companies in the industry are capturing a growing share of industry revenue.

The economies of scale made possible by this reorganization have also enabled the industry to gain better control of its spending; this was especially evident in 2008.

Another factor enabling the industry to improve its results was the transfer of numerous stations from the AM band to the FM band, which is more popular and generally more profitable.

### Radio in better shape than television

In a period when new media are occupying an ever-larger place and the competition for advertisers' dollars is increasingly fierce, radio is managing better than television, especially conventional television. This is true for both revenue growth and profitability.

Thus, the profit margin before interest and taxes was 13.6% for all private television broadcasters and 0.2% for private conventional television broadcasters in 2008, compared to 21.1% for private radio broadcasters. The results for the two best-performing traditional media were comparable: FM radio (24.5%) and pay and specialized television (23.4%) once again generated a profit margin before interest and taxes of more than 20%. For FM radio, this has been the case every year since 1997.

<sup>1.</sup> In this text, air time sales and advertising revenues are synonymous.

The growth of advertising revenue for private radio broadcasters (5.9%) was twice that of the television industry (+2.8%) in 2008. Even so, television advertising revenue (\$3.4 billion) remains twice as large as that of commercial radio (\$1.6 billion). Ten years earlier, in 1998, it was two and a half times as large.

#### Less and less AM radio

The number of AM stations fell to 159 in 2008, 15 less than in 2007. This was the largest drop since 2001, proving that the rationalization of AM radio that began in the early 1990s is continuing.

Rationalization is hitting the least profitable stations, and those that remain are generally more profitable. Thus, 58% of AM radio stations were profitable in 2008 compared to 52% in 2007. The 8.1% profit margin before interest and taxes for all stations was the best in a number of years, even if it is only a fraction of the 24.5% profit margin achieved by FM radio stations. In 2008, AM radio stations made profits before interest and taxes of \$26.7 million, up 63.7% compared to 2007.

For the FM radio, advertising revenues reached \$1.2 billion, up 7.6% from the previous year. FM radio generated more than 79% of the industry's advertising revenues in 2008, compared to 65% ten years earlier.

FM stations earned profits before interest and taxes of \$309.9 million in 2008, up 9.3% compared to 2007. This increase is the largest since 2005 (+24.4%).

### A difficult year with respect to profits for ethnic radio

Radio broadcasters' performance in 2008 differed considerably according to the broadcasting language. Ethnic radio had a more difficult year, with its profits before interest and taxes falling 45.0% in one year. This performance contrasts with those of English and French-language radio broadcasters, who saw their profits before interest and taxes increase by 13.9% and 3.8% respectively for the same period.

Anglophone stations experienced stronger growth in their air time sales (+6.4%) than Allophone and Francophone stations (+5.1% and +3.3% respectively).

Anglophone stations registered the highest profit margin (+23.0%), followed by Francophone stations (+13.8%) and ethnic stations (+4.2%). This ranking has remained unchanged since 1998.

#### Advertising revenues show stronger growth in small markets

Just as in 2007, advertising revenues showed stronger growth in small and medium-sized markets (+8.7% and +7.0% respectively) than in large markets<sup>2</sup> (+3.8%).

Radio broadcasters generated profits before interest and taxes in markets of all sizes, but radio stations in large markets again ranked first in profitability with a 25.4% profit margin before interest and taxes. Those in medium-sized markets (19.1%) follow, ahead of those in small markets (15.6%).

### Toronto is the most profitable of the large markets

Altogether, Toronto radio stations made a profit of 30.0 cents before interest and taxes per dollar of revenues generated in 2008. Toronto replaced Calgary (25.8) at the top of the list of most profitable radio markets, a position it had held since 1998. Calgary was also outranked by Ottawa-Gatineau (27.7) and Vancouver (26.6).

<sup>2.</sup> Large markets are defined here as the five largest census metropolitan areas (CMAs), medium-sized markets as CMAs other than the five largest CMAs, and small markets as non-CMAs.

While the market for air time sales was strongest in Calgary in 2008 (+9.1%), the good performance of the other markets may be explained by better control over spending. As well, Calgary's radio broadcasters saw their operating expenses increase 13.3% in one year, compared to a 0.7% drop for their Toronto counterparts.

### Better growth in advertising revenues for Western Canada

Radio broadcasters' performance varied substantially from one region to another in 2008. Air time sales grew at a faster rate than the national average of 5.9% in Saskatchewan, Alberta and British Columbia and at a slower rate than the national average in the other provinces.

Alberta enjoyed the highest growth rate for the fourth consecutive year. Radio advertising sales there totalled \$267.1 million, 12.0% more than in the previous year.

Alberta was also the province where radio was the most profitable, generating 25.5 cents of profits before interest and taxes per dollar of revenue.

Radio broadcasters elsewhere in Canada succeeded in improving their profitability. Those in Ontario, Manitoba and British Columbia registered their best profit margin before interest and taxes in the last ten years. The profit margin before interest and taxes for Quebec and the Atlantic provinces remained stable, while it declined slightly in Saskatchewan.

#### Employment and efficiency are up

The industry had a weekly average of 10,500 employees in 2008, up 2.6% from the previous year, and it spent 40.0% of its revenues, or \$638.6 million, on salaries and benefits. The proportion of revenues needed to pay the industry's workers has been declining since 2004.

Air time sales per employee totalled \$148,603, 3.2% more than in 2007.

### **Related products**

### Selected publications from Statistics Canada

56-001-X	Broadcasting and	Telecommunications

56-207-X Television Broadcasting Industries

87F0007X Radio Listening: Data Tables

### Selected CANSIM tables from Statistics Canada

- 357-0002 Radio broadcasting industry, by North American Industry Classification System (NAICS), Canada, provinces, territories and selected census metropolitan areas, annual (dollars unless otherwise noted)
- 357-0003 Radio broadcasting industry, by type of broadcaster, Canada, annual (dollars unless otherwise noted)

### Selected surveys from Statistics Canada

2724 Radio and Television Broadcasting Survey

### Selected summary tables from Statistics Canada

• Radio and television industries, financial and operating statistics

### **Statistical tables**

### Table 1 Total radio industry, revenue and expense statement, Canada

	2004	2005	2006	2007	2008
		thou	sands of dollars		
Revenues					
Sales of air time					
Local National and network	954,497 273,273	1,008,778 325,216	1,053,387 354,028	1,108,319 382,980	1,167,694 411.877
Sales of air time, total	1,227,770	1,333,994	1,407,415	1,491,300	1,579,571
Government and corporate grants	310,042	307,972	349,829	338,264	319,067
Production and other, total	45,082	54,748	60,919	68,649	70,121
Operating revenue, total	1,582,894	1,696,713	1,818,163	1,898,213	1,968,758
Expenses					
Program	635,930	654,917	697,546	715,492	731,478
Technical services Sales and promotion	66,505 327,294	70,068 341,018	74,762 364,119	79,466 383,600	81,783 398,905
Administration and general	356,488	373,814	382,569	417,730	416,296
Depreciation	68,464	73,598	78,572	67,043	70,944
Operating expenses, total	1,454,681	1,513,415	1,597,568	1,663,331	1,699,406
Profit before interest and taxes	128,213	183,298	220,595	234,882	269,353
Interest expense	34,857	29,575	28,832	35,456	18,871
Expenses, total	1,489,538	1,542,990	1,626,400	1,698,787	1,718,277
Net operating income	93,356 111.627	153,724	191,763	199,425	250,482
Other adjustments-income (expense) Net profit (loss) before income taxes	204.983	109,903 263,627	110,253 302,016	108,329 307,754	143,512 393,994
Provision for income taxes	51,251	54,876	49,795	62,429	38,772
Net profit (loss) after income taxes	153,732	208,751	252,221	245,325	355,222
Salaries and other staff benefits	738,515	783,166	791,146 numbers	835,014	835,189
-	12,653	13,121	13,471	13,881	13,683
Number of employees (weekly average) Number of stations	725	758	795	830	855
	2004	2005	2006	2007	2008
_		perce	ntage of revenues		
Revenues					
Sales of air time	<b>20</b> 0		0		
Local National and network	60.3 17.3	59.5 19.2	57.9 19.5	58.4 20.2	59.3 20.9
Sales of air time, total	77.6	78.6	77.4	78.6	80.2
Government and corporate grants	19.6	18.2	19.2	17.8	16.2
Production and other, total	2.8	3.2	3.4	3.6	3.6
Operating revenue, total	100.0	100.0	100.0	100.0	100.0
Expenses					
Program	40.2	38.6	38.4	37.7	37.2
Technical services	4.2	4.1	4.1	4.2	4.2
Sales and promotion Administration and general	20.7 22.5	20.1 22.0	20.0 21.0	20.2 22.0	20.3 21.1
Depreciation	4.3	4.3	4.3	3.5	3.6
Operating expenses, total	91.9	89.2	87.9	87.6	86.3
Profit before interest and taxes	8.1	10.8	12.1	12.4	13.7
Interest expense	2.2	1.7	1.6	1.9	1.0
Expenses, total	94.1	90.9	89.5	89.5	87.3
Net operating income	5.9	9.1	10.5	10.5	12.7
Other adjustments-income (expense)	7.1	6.5 15 5	6.1 16.6	5.7	7.3
Net profit (loss) before income taxes Provision for income taxes	12.9 3.2	15.5 3.2	16.6 2.7	16.2 3.3	20.0 2.0
Net profit (loss) after income taxes	9.7	12.3	13.9	12.9	18.0
Salaries and other staff benefits	46.7	46.2	43.5	44.0	42.4

### Table 2-1 Private radio broadcasters, revenue and expense statement — Canada

	2004	2005	2006	2007	2008
		tho	usands of dollars		
Revenues					
Sales of air time					
Local National and network	942,675 271,510	994,896 323,224	1,038,268 351,555	1,092,728 380,457	1,151,490 408,857
Sales of air time, total	1,214,185	1,318,119	1,389,823	1,473,185	1,560,347
Production and other, total	20,462	26,297	30,539	38,022	34,988
Operating revenue, total	1,234,647	1,344,417	1,420,362	1,511,208	1,595,335
Expenses					
Program	338,103	357,876	394,633	412,515	439,468
Technical services	37,753	39,240	43,342	45,829	50,442
Sales and promotion Administration and general	316,874 278,998	329,087 292,902	352,529 298,322	374,441 334,875	389,223 335,616
Depreciation	40,024	40,816	47,681	43,636	44,056
Operating expenses, total	1,011,750	1,059,921	1,136,508	1,211,296	1,258,803
Profit before interest and taxes	222,896	284,496	283,854	299,912	336,532
Interest expense	34,613	29,258	28,505	35,132	18,525
Expenses, total	1,046,364	1,089,179	1,165,013	1,246,428	1,277,329
Net operating income	188,283	255,238	255,349	264,780	318,006
Other adjustments-income (expense)	16,461	7,750	41,887	41,055	72,264
Net profit (loss) before income taxes Provision for income taxes	204,744 51,216	262,988 54,880	297,236 49,560	305,835 62,407	390,271 38,759
Net profit (loss) after income taxes	153,528	208,108	247,676	243,427	351,512
Salaries and other staff benefits	535,206	556,969	578,786	612,452	638,581
-			numbers		
Number of employees (weekly average) Number of stations	9,207 558	9,447 574	9,923 606	10,231 632	10,500 651
	2004	2005	2006	2007	2008
		perce	entage of revenues		
Revenues					
Sales of air time					
Local National and network	76.4 22.0	74.0 24.0	73.1 24.8	72.3 25.2	72.2 25.6
Sales of air time, total	98.3	98.0	97.8	97.5	97.8
Production and other, total	1.7	2.0	2.2	2.5	2.2
Operating revenue, total	100.0	100.0	100.0	100.0	100.0
Expenses					
Program	27.4	26.6	27.8	27.3	27.5
Technical services	3.1	2.9	3.1	3.0	3.2
Sales and promotion	25.7	24.5	24.8	24.8	24.4
Administration and general Depreciation	22.6 3.2	21.8 3.0	21.0 3.4	22.2 2.9	21.0 2.8
Operating expenses, total	81.9	78.8	80.0	80.2	78.9
Profit before interest and taxes	18.1	21.2	20.0	19.8	21.1
Interest expense	2.8	2.2	2.0	2.3	1.2
Expenses, total	84.8	81.0	82.0	82.5	80.1
Net operating income	15.2	19.0	18.0	17.5	19.9
Other adjustments-income (expense)	1.3	0.6	2.9	2.7	4.5
Net profit (loss) before income taxes	16.6	19.6	20.9	20.2	24.5
Provision for income taxes Net profit (loss) after income taxes	4.1 12.4	4.1 15.5	3.5 17.4	4.1 16.1	2.4 22.0

### Table 2-2 Private radio broadcasters, revenue and expense statement — Atlantic provinces

	2004	2005	2006	2007	2008		
		thous	ands of dollars				
Revenues							
Sales of air time							
Local National and network	64,478 15,011	65,795 18,916	67,381 20,189	73,036 21,904	76,479 21,700		
Sales of air time, total	79,489	84,710	87,570	94,939	98,179		
Production and other, total	272	253	474	446	342		
Operating revenue, total	79,761	84,963	88,044	95,385	98,522		
Expenses							
Program	20,123	20,325	23,540	24,546	25,351		
Technical services Sales and promotion	3,739 15,214	3,653 16,323	4,243 18,437	4,233 22,089	4,114 22,578		
Administration and general	17,822	18,739	20,966	23,567	24,564		
Depreciation	3,073	2,985	3,406	3,512	3,447		
Operating expenses, total	59,970	62,026	70,592	77,948	80,055		
Profit before interest and taxes	19,790	22,937	17,452	17,437	18,467		
Interest expense	1,094	1,346	1,495	1,330	3,331		
Expenses, total	61,064	63,372	72,087	79,278	83,386		
Net operating income	18,697	21,591	15,957	16,107	15,135		
Other adjustments-income (expense) Net profit (loss) before income taxes	-131 18,565	420 22,011	2,122 18,079	154 16,261	-399 14.737		
Provision for income taxes	5,079	5,746	5,861	5,484	4,287		
Net profit (loss) after income taxes Salaries and other staff benefits	13,487	16,265	12,218	10,777	10,450		
	31,339 30,989 35,537 40,629 41,823 numbers						
Number of employees (weekly average)	703	693	815	895	967		
Number of stations	69	71	76	78	81		
	2004	2005	2006	2007	2008		
		percent	age of revenues				
Revenues							
Sales of air time							
Local	80.8	77.4	76.5	76.6	77.6		
National and network Sales of air time, total	18.8 99.7	22.3 99.7	22.9 99.5	23.0 99.5	22.0 99.7		
Production and other, total	0.3	0.3	0.5	0.5	0.3		
Operating revenue, total	100.0	100.0	100.0	100.0	100.0		
Expenses							
Program	25.2	23.9	26.7	25.7	25.7		
Technical services	4.7	4.3	4.8	4.4	4.2		
Sales and promotion	19.1	19.2	20.9	23.2	22.9		
Administration and general Depreciation	22.3 3.9	22.1 3.5	23.8 3.9	24.7 3.7	24.9 3.5		
Operating expenses, total	75.2	73.0	80.2	81.7	81.3		
Profit before interest and taxes	24.8	27.0	19.8	18.3	18.7		
Interest expense	1.4	1.6	1.7	1.4	3.4		
Expenses, total	76.6	74.6	81.9	83.1	84.6		
Net operating income	23.4	25.4	18.1	16.9	15.4		
Other adjustments-income (expense)	-0.2	0.5	2.4	0.2	-0.4		
Net profit (loss) before income taxes	23.3	25.9	20.5	17.0	15.0		
Provision for income taxes Net profit (loss) after income taxes	6.4 16.9	6.8 19.1	6.7 13.9	5.7 11.3	4.4 10.6		

### Table 2-3 Private radio broadcasters, revenue and expense statement — Quebec

	2004	2005	2006	2007	2008
		thous	sands of dollars		
Revenues					
Sales of air time					
Local National and network	171,532 58,005	170,347 76,662	171,182 87,188	173,724 90,013	175,881 96,501
Sales of air time, total	229,537	247,010	258,370	263,737	272,382
Production and other, total	4,937	6,408	7,116	8,391	8,702
Operating revenue, total	234,474	253,418	265,486	272,128	281,084
Expenses					
Program	72,190	75,321	82,832	84,225	90,007
Technical services	6,242	6,662	8,548	8,751 65,551	9,974
Sales and promotion Administration and general	53,957 64,167	59,230 64,452	63,588 60,455	61,765	65,712 61,782
Depreciation	6,981	7,448	12,518	9,233	10,194
Operating expenses, total	203,537	213,112	227,942	229,525	237,669
Profit before interest and taxes	30,937	40,306	37,544	42,603	43,415
Interest expense	13,226	10,356	10,009	15,955	1,370
Expenses, total	216,763	223,468	237,951	245,480	239,039
Net operating income	17,711	29,950	27,535	26,648	42,045
Other adjustments-income (expense) Net profit (loss) before income taxes	8,950 26,661	11,477 41,427	2,364 29,899	13,037 39,685	32,262 74,307
Provision for income taxes	6,884	5,496	8,848	12,044	8,745
Net profit (loss) after income taxes	19,777	35,931	21,051	27,640	65,562
Salaries and other staff benefits	105,368	115,040	113,687 numbers	118,261	117,437
Mumber of employees (weekly average)	1,851	1,977	1,890	1,857	1,932
Number of stations	98	100	101	105	105
	2004	2005	2006	2007	2008
		percer	ntage of revenues		
– Revenues					
Sales of air time					
Local	73.2	67.2	64.5	63.8	62.6
National and network Sales of air time, total	24.7 97.9	30.3 97.5	32.8 97.3	33.1 96.9	34.3 96.9
Production and other, total Operating revenue, total	2.1 <b>100.0</b>	2.5 <b>100.0</b>	2.7 <b>100.0</b>	3.1 <b>100.0</b>	3.1 <b>100.0</b>
	100.0	100.0	100.0	100.0	100.0
Expenses	20.9	20.7	21.0	21.0	22.0
Program Technical services	30.8 2.7	29.7 2.6	31.2 3.2	31.0 3.2	32.0 3.5
Sales and promotion	23.0	23.4	24.0	24.1	23.4
Administration and general	27.4	25.4	22.8	22.7	22.0
Depreciation	3.0	2.9	4.7	3.4	3.6
Operating expenses, total	86.8	84.1	85.9	84.3	84.6
Profit before interest and taxes	13.2	15.9	14.1	15.7	15.4
Interest expense	5.6	4.1	3.8	5.9	0.5
Expenses, total	92.4	88.2	89.6	90.2	85.0
Net operating income Other adjustments-income (expense)	7.6 3.8	11.8 4.5	10.4 0.9	9.8 4.8	15.0 11.5
Net profit (loss) before income taxes	3.0 11.4	4.5	11.3	4.0	26.4
Provision for income taxes	2.9	2.2	3.3	4.4	3.1
Net profit (loss) after income taxes	8.4	14.2	7.9	10.2	23.3
Salaries and other staff benefits	44.9	45.4	42.8	43.5	41.8

### Table 2-4 Private radio broadcasters, revenue and expense statement — Ontario

	2004	2005	2006	2007	2008
		thou	sands of dollars		
Revenues					
Sales of air time					
Local National and network	359,658 94,144	385,813 108,439	402,654 119.834	412,154 134,694	421,917 150,240
Sales of air time, total	453,802	494,251	522,488	546,848	572,157
Production and other, total	5,403	7,927	9,400	14,361	13,821
Operating revenue, total	459,206	502,178	531,888	561,209	585,979
Expenses					
Program	120,173	129,830	142,053	149,525	155,461
Technical services Sales and promotion	14,194 123,106	15,224 123,730	15,770 132,713	16,827 138,921	17,974 140,553
Administration and general	94,020	98,110	99,239	119,195	117,104
Depreciation	13,637	14,548	15,315	14,265	14,348
Operating expenses, total	365,128	381,442	405,090	438,733	445,440
Profit before interest and taxes	94,078	120,736	126,798	122,477	140,539
Interest expense	9,760	8,419	7,880	7,091	4,530
Expenses, total	374,888	389,861	412,970	445,824	449,969
Net operating income	84,318	112,317	118,918	115,386	136,009
Other adjustments-income (expense) Net profit (loss) before income taxes	3,384 87,702	-2,222 110,095	16,958 135,875	11,767 127,152	28,108 164,118
Provision for income taxes	26,180	27,602	22,536	24,733	15,340
t profit (loss) after income taxes laries and other staff benefits	61,521	82,493	113,339	102,419	148,777
Salaries and other staff benefits	195,403	199,837	207,975 numbers	217,908	225,536
Number of employees (weekly average)	3,126	3,181	3,345	3,443	3,470
Number of stations	169	175	185	193	197
	2004	2005	2006	2007	2008
		percer	ntage of revenues		
Revenues					
Sales of air time					
Local National and network	78.3 20.5	76.8 21.6	75.7 22.5	73.4 24.0	72.0 25.6
Sales of air time, total	98.8	98.4	98.2	97.4	97.6
Production and other, total	1.2	1.6	1.8	2.6	2.4
Operating revenue, total	100.0	100.0	100.0	100.0	100.0
Expenses					
Program	26.2	25.9	26.7	26.6	26.5
Technical services	3.1	3.0	3.0	3.0	3.1
Sales and promotion Administration and general	26.8 20.5	24.6 19.5	25.0 18.7	24.8 21.2	24.0 20.0
Depreciation	3.0	2.9	2.9	21.2	20.0
Operating expenses, total	79.5	76.0	76.2	78.2	76.0
Profit before interest and taxes	20.5	24.0	23.8	21.8	24.0
Interest expense	2.1	1.7	1.5	1.3	0.8
Expenses, total	81.6	77.6	77.6	79.4	76.8
Net operating income	18.4	22.4	22.4	20.6	23.2
Other adjustments-income (expense)	0.7	-0.4	3.2	2.1	4.8
Net profit (loss) before income taxes Provision for income taxes	19.1 5.7	21.9 5.5	25.5 4.2	22.7 4.4	28.0 2.6
Net profit (loss) after income taxes	13.4	16.4	21.3	18.2	25.4

### Table 2-5 Private radio broadcasters, revenue and expense statement — Manitoba

	2004	2005	2006	2007	2008
		thous	ands of dollars		
Revenues					
Sales of air time					
Local National and network	36,078 10,781	38,640 12,152	41,305 11,702	42,128 12,313	43,458 13,074
Sales of air time, total	46,859	50,791	53,008	54,441	56,531
Production and other, total	861	619	531	1,209	1,195
Operating revenue, total	47,720	51,411	53,539	55,650	57,726
Expenses					
Program	15,280	15,897	15,653	16,422	16,124
Technical services Sales and promotion	1,687 13,555	1,520 14,766	1,368 14,781	1,414 15,610	1,526 15,425
Administration and general	12,271	12,438	13,312	14,831	14,011
Depreciation	2,146	2,224	2,199	2,011	1,447
Operating expenses, total	44,939	46,847	47,313	50,288	48,532
Profit before interest and taxes	2,781	4,564	6,226	5,362	9,194
Interest expense	535	735	605	730	600
Expenses, total	45,474	47,582	47,918	51,018	49,132
Net operating income	2,246	3,829	5,621	4,632	8,594
Other adjustments-income (expense) Net profit (loss) before income taxes	1,164 3,410	532 4,361	4,445 10,065	3,310 7,942	3,177 11,771
Provision for income taxes	912	1,842	1,935	1,888	938
Net profit (loss) after income taxes	2,498	2,519	8,130	6,054	10,833
Salaries and other staff benefits	25,311	24,512	25,177 numbers	26,072	25,419
Number of employees (weekly average)	487	480	490	465	443
Number of stations	30	30	31	31	31
	2004	2005	2006	2007	2008
		percent	tage of revenues		
Revenues					
Sales of air time					
Local	75.6	75.2	77.1	75.7	75.3
National and network Sales of air time, total	22.6 98.2	23.6 98.8	21.9 99.0	22.1 97.8	22.6 97.9
Production and other, total	1.8	1.2	1.0	2.2	2.1
Operating revenue, total	100.0	100.0	100.0	100.0	100.0
Expenses					
Program	32.0	30.9	29.2	29.5	27.9
Technical services	3.5	3.0	2.6	2.5	2.6
Sales and promotion	28.4	28.7	27.6	28.1	26.7
Administration and general Depreciation	25.7 4.5	24.2 4.3	24.9 4.1	26.7 3.6	24.3 2.5
Operating expenses, total	94.2	91.1	88.4	90.4	84.1
Profit before interest and taxes	5.8	8.9	11.6	9.6	15.9
Interest expense	1.1	1.4	1.1	1.3	1.0
Expenses, total	95.3	92.6	89.5	91.7	85.1
Net operating income	4.7	7.4	10.5	8.3	14.9
Other adjustments-income (expense) Net profit (loss) before income taxes	2.4 7.1	1.0 8.5	8.3 18.8	5.9 14.3	5.5 20.4
Provision for income taxes	1.9	8.5 3.6	3.6	3.4	20.4
Net profit (loss) after income taxes	5.2	4.9	15.2	10.9	18.8
Salaries and other staff benefits	53.0	47.7	47.0	46.8	44.0

### Table 2-6 Private radio broadcasters, revenue and expense statement — Saskatchewan

	2004	2005	2006	2007	2008
		thous	ands of dollars		
Revenues					
Sales of air time					
Local National and network Sales of air time, total	46,996 11,924 58,920	50,269 13,053 63,322	50,522 12,763 63,284	54,058 12,597 66,655	58,349 14,699 73,048
Production and other, total	869	800	1,220	1,134	1,416
Operating revenue, total	59,788	64,122	64,504	67,789	74,464
Expenses		,			
Program Technical services Sales and promotion Administration and general Depreciation	17,859 1,492 18,636 13,662 2,634	19,178 1,665 19,504 14,523 2,941	20,104 1,846 19,899 15,434 3,189	20,176 1,882 20,730 15,417 2,916	23,402 2,134 21,962 17,571 3,532
Operating expenses, total	54,283	57,811	60,471	61,121	68,601
Profit before interest and taxes	5,505	6,311	4,033	6,668	5,863
Interest expense	705	777	911	974	951
Expenses, total	54,988	58,588	61,382	62,095	69,553
Net operating income Other adjustments-income (expense) Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes Salaries and other staff benefits	4,800 -648 4,153 938 3,215 33,770	5,534 -667 4,868 733 4,134 31,492	3,122 -546 2,576 -101 2,677 30,832 numbers	5,694 -1,086 4,608 873 3,735 31,933	4,912 -183 4,729 201 4,528 35,403
Number of employees (weekly average) Number of stations	537 33	539 34	562 38	575 40	609 43
	2004	2005	2006	2007	2008
		percent	tage of revenues		
Revenues					
Sales of air time Local National and network Sales of air time, total	78.6 19.9 98.5	78.4 20.4 98.8	78.3 19.8 98.1	79.7 18.6 98.3	78.4 19.7 98.1
Production and other, total	1.5	1.2	1.9	1.7	1.9
Operating revenue, total	100.0	100.0	100.0	100.0	100.0
Expenses Program Technical services Sales and promotion Administration and general Depreciation	29.9 2.5 31.2 22.9 4.4	29.9 2.6 30.4 22.6 4.6	31.2 2.9 30.8 23.9 4.9	29.8 2.8 30.6 22.7 4.3	31.4 2.9 29.5 23.6 4.7
Operating expenses, total	90.8	90.2	93.7	90.2	92.1
Profit before interest and taxes	9.2	9.8	6.3	9.8	7.9
Interest expense	1.2	1.2	1.4	1.4	1.3
Expenses, total	92.0	91.4	95.2	91.6	93.4
Net operating income Other adjustments-income (expense) Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes Salaries and other staff benefits	8.0 -1.1 6.9 1.6 5.4 56.5	8.6 -1.0 7.6 1.1 6.4 49.1	4.8 -0.8 4.0 -0.2 4.2 47.8	8.4 -1.6 6.8 1.3 5.5 47.1	6.6 -0.2 6.4 0.3 6.1 47.5

### Table 2-7 Private radio broadcasters, revenue and expense statement — Alberta

	2004	2005	2006	2007	2008
		thous	sands of dollars		
Revenues					
Sales of air time					
Local National and network	133,337 40,422	145,197 45,610	159,543 50,379		208,509
Sales of air time, total	40,422 173,759	190,808	209,922		58,616 267,124
Production and other, total	4,045	5,148	6,307	4,675	4,028
Operating revenue, total	177,805	195,955	216,229	243,141	271,152
Expenses					
Program	40,630	42,848	51,971	57.835	67,262
Technical services	4,937	5,204	6,058	6,650	7,722
Sales and promotion	45,252	48,014	52,990	57,047	66,682
Administration and general Depreciation	36,445 6,757	42,030 5,671	44,423 6,111		53,147 7,291
Operating expenses, total	134,021	143,767	161,552		202,104
Profit before interest and taxes	43,784	52,188	54,678		69,048
Interest expense	6,058	4,640	4,103		4,877
Expenses, total	140,079	148,408	165,655		206,982
-					
Net operating income Other adjustments-income (expense)	37,726 919	47,548 -1,839	50,574 9,741		64,171 5,614
Net profit (loss) before income taxes	38,644	45,709	60,316		69,785
Provision for income taxes	5,435	7,469	7,498	10,937	7,887
Net profit (loss) after income taxes	33,210	38,240	52,817	55,091	61,897
Salaries and other staff benefits	67,493	73,871	81,700 numbers	89,459	103,138
Number of employees (weekly average)	1,074	1,135	1,292	1 442	1,592
Ilaries and other staff benefits	67	70	77	85	94
	2004	2005	2006	243,141 57,835 6,650 57,047 50,916 6,555 179,003 64,138 5,395 184,398 58,743 7,285 66,028 10,937 55,091 89,459 1,442	2008
		percer	tage of revenues		
Revenues			-		
Sales of air time					
Local	75.0	74.1	73.8		76.9
National and network	22.7	23.3	23.3		21.6
Sales of air time, total	97.7	97.4	97.1	98.1	98.5
Production and other, total	2.3	2.6	2.9	1.9	1.5
Operating revenue, total	100.0	100.0	100.0	100.0	100.0
Expenses					
Program	22.9	21.9	24.0		24.8
Technical services	2.8 25.5	2.7 24.5	2.8 24.5		2.8 24.6
Sales and promotion Administration and general	20.5	24.5	24.5		19.6
Depreciation	3.8	2.9	2.8		2.7
Operating expenses, total	75.4	73.4	74.7	73.6	74.5
Profit before interest and taxes	24.6	26.6	25.3	26.4	25.5
Interest expense	3.4	2.4	1.9	2.2	1.8
Expenses, total	78.8	75.7	76.6	75.8	76.3
Net operating income	21.2	24.3	23.4		23.7
Other adjustments-income (expense)	0.5	-0.9	4.5	3.0	2.1
Net profit (loss) before income taxes Provision for income taxes	21.7 3.1	23.3 3.8	27.9 3.5	27.2 4.5	25.7 2.9
	18.7	19.5	24.4	22.7	2.9
Net profit (loss) after income taxes	10.7	18.0			

#### Table 2-8

### Private radio broadcasters, revenue and expense statement — British Columbia, Yukon, Northwest Territories and Nunavut

	2004	2005	2006	2007	2008			
	thousands of dollars							
Revenues								
Sales of air time	100 500	400.005		151.100	400.00-			
Local National and network	130,596 41,223	138,835 48,392	145,681 49,500	154,469 53,629	166,897 54,027			
Sales of air time, total	171,819	187,227	195,181	208,098	220,925			
Production and other, total	4,075	5,143	5,491	7,808	5,483			
Operating revenue, total	175,894	192,370	200,671	215,906	226,408			
Expenses								
Program	51,847	54,477	58,479	59,786	61,861			
Technical services Sales and promotion	5,463 47,155	5,311 47,520	5,510 50,122	6,072 54,493	6,997 56,310			
Administration and general	40,612	42,610	44,493	49,183	47,436			
Depreciation	4,795	4,999	4,944	5,144	3,797			
Operating expenses, total	149,873	154,917	163,548	174,678	176,402			
Profit before interest and taxes	26,021	37,453	37,123	41,228	50,006			
Interest expense	3,236	2,984	3,501	3,657	2,865			
Expenses, total	153,108	157,901	167,049	178,335	179,267			
Net operating income Other adjustments-income (expense)	22,786 2,824	34,469 49	33,622 6,803	37,570 6,588	47,140 3,685			
Net profit (loss) before income taxes	25,610	34,517	40,425	44,159	50,825			
Provision for income taxes	5,790	5,992	2,982	6,447	1,361			
Net profit (loss) after income taxes	19,820	28,525	37,443	37,712	49,464			
Salaries and other staff benefits	76,522	81,228	83,879 numbers	88,191	89,825			
Number of employees (weekly average) Number of stations	1,428 92	1,442 94	1,529 98	1,554 100	1,486 100			
	2004	2005	2006	2007	2008			
	percentage of revenues							
Revenues								
Sales of air time								
Local	74.2	72.2 25.2	72.6	71.5	73.7 23.9			
National and network Sales of air time, total	23.4 97.7	97.3	24.7 97.3	24.8 96.4	97.6			
Production and other, total	2.3	2.7	2.7	3.6	2.4			
Operating revenue, total	100.0	100.0	100.0	100.0	100.0			
Expenses								
Program	29.5	28.3	29.1	27.7	27.3			
Technical services	3.1	2.8	2.7	2.8	3.1			
Sales and promotion Administration and general	26.8 23.1	24.7 22.2	25.0 22.2	25.2 22.8	24.9 21.0			
Depreciation	2.7	2.6	2.5	22.0	1.7			
Operating expenses, total	85.2	80.5	81.5	80.9	77.9			
Profit before interest and taxes	14.8	19.5	18.5	19.1	22.1			
Interest expense	1.8	1.6	1.7	1.7	1.3			
Expenses, total	87.0	82.1	83.2	82.6	79.2			
Net operating income	13.0	17.9	16.8	17.4	20.8			
Other adjustments-income (expense)	1.6	0.0	3.4	3.1	1.6			
Net profit (loss) before income taxes Provision for income taxes	14.6 3.3	17.9 3.1	20.1 1.5	20.5 3.0	22.4 0.6			
		0.1	1.0	3.0	0.0			
Net profit (loss) after income taxes	11.3	14.8	18.7	17.5	21.8			

### Table 3-1 Private radio broadcasters, by type of broadcaster, revenue and expense statement — AM

	2004	2005	2006	2007	2008		
		thous	sands of dollars				
Revenues							
Sales of air time	054 000	050.000	050 704	000.000	005 000		
Local National and network Sales of air time, total	251,220 49,390 300,610	250,002 50,206 300,208	259,734 53,997 313,731	52,238	265,889 54,436 320,325		
Production and other, total	3,935	5,614	5,704	11,042	9,104		
Operating revenue, total	304,545	305,822	319,435	331,313	329,429		
Expenses							
Program Technical services Sales and promotion Administration and general Depreciation	116,578 13,526 77,981 80,845 10,293	111,218 13,644 76,560 80,293 10,329	116,563 14,140 81,603 79,606 9,934	120,815 13,575 83,716 87,147 9,773	116,814 14,160 82,364 80,399 9,031		
Operating expenses, total	299,223	292,043	301,846	315,027	302,768		
Profit before interest and taxes	5,322	13,779	17,588	16,287	26,661		
Interest expense	6,878	5,412	7,035	6,597	4,666		
Expenses, total	306,101	297,455	308,881	321,623	307,434		
Net operating income Other adjustments-income (expense) Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes Salaries and other staff benefits	-1,556 3,909 2,353 -315 2,668 170,090	8,368 159 8,527 2,832 5,694 161,401	10,554 10,474 21,027 -2,274 23,301 165,425	9,690 13,352 23,042 793 22,249 168,208	21,996 16,990 38,986 6,251 32,735 163,336		
_			numbers				
Number of employees (weekly average) Number of stations	3,118 190	3,009 180	3,021 178	2,986 174	2,787 159		
	2004	2005	2006	268,033 52,238 320,271 11,042 <b>331,313</b> 120,815 13,575 83,716 87,147 9,773 <b>315,027</b> <b>16,287</b> 6,597 <b>321,623</b> 9,690 13,352 23,042 793 22,249 168,208	2008		
	percentage of revenues						
Revenues							
Sales of air time Local National and network Sales of air time, total	82.5 16.2 98.7	81.7 16.4 98.2	81.3 16.9 98.2	15.8	80.7 16.5 97.2		
Production and other, total	1.3	1.8	1.8	3.3	2.8		
Operating revenue, total	100.0	100.0	100.0	100.0	100.0		
Expenses							
Program Technical services Sales and promotion Administration and general Depreciation	38.3 4.4 25.6 26.5 3.4	36.4 4.5 25.0 26.3 3.4	36.5 4.4 25.5 24.9 3.1	4.1 25.3 26.3	35.5 4.3 25.0 24.4 2.7		
Operating expenses, total	98.3	95.5	94.5	95.1	91.9		
Profit before interest and taxes	1.7	4.5	5.5	4.9	8.1		
Interest expense	2.3	1.8	2.2	2.0	1.4		
Expenses, total	100.5	97.3	96.7	97.1	93.3		
Net operating income Other adjustments-income (expense) Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes Salaries and other staff benefits	-0.5 1.3 0.8 -0.1 0.9 55.9	2.7 0.1 2.8 0.9 1.9 52.8	3.3 3.3 6.6 -0.7 7.3 51.8	4.0 7.0 0.2 6.7	6.7 5.2 11.8 1.9 9.9 49.6		

### Table 3-2 Private radio broadcasters, by type of broadcaster, revenue and expense statement — FM

	2004	2005	2006	2007	2008			
	thousands of dollars							
Revenues								
Sales of air time								
Local National and network	691,455 222,120	744,894 273,017	778,534 297,558		885,601 354,421			
Sales of air time, total	913,575	1,017,911	1,076,092	1,152,914	1,240,022			
Production and other, total	16,527	20,683	24,835	26,980	25,883			
Operating revenue, total	930,102	1,038,594	1,100,927	1,179,894	1,265,905			
Expenses								
Program	221,524	246,659	278,070	291,700	322,654			
Technical services	24,226	25,596	29,202		36,282			
Sales and promotion Administration and general	238,894 198,153	252,527 212,609	270,926 218,716		306,858 255,216			
Depreciation	29,731	30,488	37,747	33,863	35,024			
Operating expenses, total	712,527	767,878	834,662	896,269	956,035			
Profit before interest and taxes	217,575	270,716	266,265	283,625	309,870			
Interest expense	27,736	23,846	21,470	28,535	13,860			
Expenses, total	740,263	791,724	856,132	924,805	969,895			
Net operating income	189,839	246,870	244,795	255,090	296,011			
Other adjustments-income (expense)	12,553	7,591	31,413		55,274			
Net profit (loss) before income taxes Provision for income taxes	202,392 51,532	254,461 52,048	276,208 51,834		351,285 32,508			
Net profit (loss) after income taxes	150,860	202.414	224.374		318,777			
Salaries and other staff benefits	365,116	395,567	413,361	824,696 328,218 1,152,914 26,980 <b>1,179,894</b> 291,700 32,255 290,725 247,727 33,863 <b>896,269</b> <b>283,625</b> 28,535 <b>924,805</b> 255,090 27,703 282,793 61,614 221,179 444,244 7,246 458 2007 255 <b>69.9</b> 27.8 97.7 2.3 <b>100.0</b> <b>24.7</b> 2.3 <b>100.0</b> <b>24.7</b> 2.7 2.6 21.0 2.9 <b>76.0</b> <b>24.0</b> 2.4 <b>78.4</b> 21.6 2.3 24.0 5.2	475,245			
-			numbers					
Number of employees (weekly average) Number of stations	6,089 368	6,438 394	6,902 428	824,696 328,218 1,152,914 26,980 1,179,894 291,700 32,255 290,725 247,727 33,863 896,269 283,625 28,535 924,805 255,090 27,703 282,793 61,614 221,179 444,244 7,246 458 2007 5 69.9 27.8 97.7 2.3 100.0 24.7 2.7 24.6 21.0 2.9 76.0 24.0 2.4 78.4 21.6 2.3 24.0	7,713 492			
	2004	2005	2006		2008			
		perce	ntage of revenues					
Revenues								
Sales of air time								
	74.3	71.7	70.7		70.0			
National and network Sales of air time, total	23.9 98.2	26.3 98.0	27.0 97.7		28.0 98.0			
Production and other, total	1.8	2.0	2.3		2.0			
Operating revenue, total	100.0	100.0	100.0		100.0			
Expenses	100.0	100.0	100.0	100.0	100.0			
-	23.8	23.7	25.3	24.7	25.5			
Program Technical services	23.8	2.5	25.5		25.5			
Sales and promotion	25.7	24.3	24.6		24.2			
Administration and general	21.3	20.5	19.9		20.2			
Depreciation	3.2	2.9	3.4	2.9	2.8			
Operating expenses, total	76.6	73.9	75.8	76.0	75.5			
Profit before interest and taxes	23.4	26.1	24.2		24.5			
Interest expense	3.0	2.3	2.0	2.4	1.1			
Expenses, total	79.6	76.2	77.8	78.4	76.6			
Net operating income	20.4	23.8	22.2		23.4			
Other adjustments-income (expense)	1.3 21.8	0.7 24.5	2.9 25.1		4.4			
	Z1.0	24.0	25.1		27.7			
Net profit (loss) before income taxes Provision for income taxes			47	52	26			
Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes	5.5 16.2	5.0 19.5	4.7 20.4		2.6 25.2			

### Table 3-3 Private radio broadcasters, by type of broadcaster, revenue and expense statement — English language

	2004	2005	2006	2007	2008			
	thousands of dollars							
Revenues								
Sales of air time								
Local National and network	771,766 218,373	825,546 252,098	867,460 271,396	916,549 297,220	972,065 319,601			
Sales of air time, total	990,138	1,077,644	1,138,856	1,213,769	1,291,665			
Production and other, total	12,444	16,724	20,228	26,742	23,300			
Operating revenue, total	1,002,582	1,094,368	1,159,084	1,240,511	1,314,965			
Expenses								
Program	266,923	282,045	311,821	327,331	347,934			
Technical services Sales and promotion	30,630 263,775	31,443 270,923	33,965 289.624	35,942 309,317	39,825 323,332			
Administration and general	212,152	225,289	234,111	269,205	268,676			
Depreciation	32,749	32,788	34,565	33,645	33,252			
Operating expenses, total	806,229	842,487	904,086	975,439	1,013,020			
Profit before interest and taxes	196,354	251,881	254,998	265,072	301,945			
Interest expense	22,819	19,245	18,654	19,365	16,902			
Expenses, total	829,048	861,733	922,739	994,804	1,029,922			
Net operating income	173,535	232,636	236,344	245,707	285,043			
Other adjustments-income (expense) Net profit (loss) before income taxes	7,366 180,901	-4,574 228,061	39,435 275,780	28,224 273,931	36,304 321,347			
Provision for income taxes	45,207	51,092	44,019	52,782	29,730			
Net profit (loss) after income taxes	135,693	176,969	231,761	221,149	291,618			
Salaries and other staff benefits	430,448	441,628	465,139 numbers	491,627	515,974			
- Number of employees (weekly average)	7,067	7,167	7,704	8,005	8,154			
umber of employees (weekly average) umber of stations	443	456	485	506	523			
	2004	2005	2006	2007	2008			
	percentage of revenues							
Revenues								
Sales of air time								
Local National and network	77.0 21.8	75.4 23.0	74.8 23.4	73.9 24.0	73.9 24.3			
Sales of air time, total	98.8	98.5	98.3	97.8	98.2			
Production and other, total	1.2	1.5	1.7	2.2	1.8			
Operating revenue, total	100.0	100.0	100.0	100.0	100.0			
Expenses								
Program	26.6	25.8	26.9	26.4	26.5			
Technical services	3.1	2.9	2.9	2.9	3.0			
Sales and promotion	26.3	24.8	25.0	24.9	24.6			
Administration and general Depreciation	21.2 3.3	20.6 3.0	20.2 3.0	21.7 2.7	20.4 2.5			
Operating expenses, total	80.4	77.0	78.0	78.6	77.0			
Profit before interest and taxes	19.6	23.0	22.0	21.4	23.0			
Interest expense	2.3	1.8	1.6	1.6	1.3			
Expenses, total	82.7	78.7	79.6	80.2	78.3			
Net operating income	17.3	21.3	20.4	19.8	21.7			
Other adjustments-income (expense)	0.7	-0.4	3.4	2.3	2.8			
Net profit (loss) before income taxes	18.0	20.8	23.8	22.1	24.4			
Provision for income taxes Net profit (loss) after income taxes	4.5 13.5	4.7 16.2	3.8 20.0	4.3 17.8	2.3 22.2			
Salaries and other staff benefits	42.9	40.4	40.1	39.6	39.2			

#### Table 3-4

### Private radio broadcasters, by type of broadcaster, revenue and expense statement - French language

	2004	2005	2006	2007	2008			
	thousands of dollars							
Revenues								
Sales of air time		100 171	100.005					
Local National and network	142,575 51,785	138,151 69,462	138,225 78,630		142,717 87,502			
Sales of air time, total	194,360	207,613	216,854	222,827	230,219			
Production and other, total	4,857	5,837	6,506	7,322	8,170			
Operating revenue, total	199,217	213,451	223,360	230,149	238,388			
Expenses								
Program	61,382	63,880	70,734	71,725	76,869			
Technical services Sales and promotion	5,112 46,392	5,438 51,371	7,272 55,927		8,095 58,265			
Administration and general	57,094	56,850	51,565	52,895	52,845			
Depreciation	6,211	6,801	12,069	8,723	9,493			
Operating expenses, total	176,192	184,340	197,568	198,520	205,567			
Profit before interest and taxes	23,025	29,111	25,792	31,630	32,822			
Interest expense	11,233	9,468	9,133	14,722	960			
Expenses, total	187,425	193,808	206,701	213,242	206,527			
Net operating income	11,792	19,643	16,659	16,907	31,861			
Other adjustments-income (expense) Net profit (loss) before income taxes	8,849 20,641	11,977 31,620	2,214 18,874		35,572 67,434			
Provision for income taxes	5,108	2,880	4,777	8,779	7,623			
Net profit (loss) after income taxes	15,533	28,740 99,482	14,097		59,811			
	90,384	99,402	97,149 numbers	102,078	103,186			
Number of employees (weekly average)	1,604	1,713	1,635	1.607	1,698			
	97	98	100	103	105			
	2004	2005	2006	140,916 81,911 222,827 7,322 <b>230,149</b> 71,725 7,403 57,773 52,895 8,723 <b>198,520</b> <b>31,630</b> 14,722 <b>213,242</b> 16,907 13,158 30,065 8,779 21,285 102,078	2008			
		percer	ntage of revenues					
Revenues								
Sales of air time								
Local	71.6	64.7	61.9		59.9			
National and network Sales of air time, total	26.0 97.6	32.5 97.3	35.2 97.1		36.7 96.6			
Production and other, total	2.4	2.7	2.9		3.4			
Operating revenue, total	100.0	100.0	100.0		100.0			
Expenses								
Program	30.8	29.9	31.7	31.2	32.2			
Technical services	2.6	2.5	3.3		3.4			
Sales and promotion	23.3	24.1	25.0		24.4			
Administration and general Depreciation	28.7 3.1	26.6 3.2	23.1 5.4		22.2 4.0			
Operating expenses, total	88.4	86.4	88.5	86.3	86.2			
Profit before interest and taxes	11.6	13.6	11.5	13.7	13.8			
Interest expense	5.6	4.4	4.1	6.4	0.4			
Expenses, total	94.1	90.8	92.5	92.7	86.6			
Net operating income	5.9	9.2	7.5		13.4			
Other adjustments-income (expense)	4.4	5.6	1.0		14.9			
Net profit (loss) before income taxes Provision for income taxes	10.4 2.6	14.8 1.3	8.5 2.1		28.3 3.2			
Net profit (loss) after income taxes	7.8	13.5	6.3	9.2	25.1			
Salaries and other staff benefits	45.4	46.6	43.5		43.3			

### Table 3-5 Private radio broadcasters, by type of broadcaster, revenue and expense statement — Other language

	2004	2005	2006	2007	2008			
_	thousands of dollars							
Revenues								
Sales of air time	00.004	24 400	20 502	25.004	00 700			
Local National and network	28,334 1,352	31,198 1,663	32,583 1,529	35,264 1,325	36,708 1,755			
Sales of air time, total	29,687	32,862	34,112	36,589	38,463			
Production and other, total	3,161	3,736	3,805	3,958	3,519			
Operating revenue, total	32,847	36,598	37,918	40,548	41,981			
Expenses								
Program	9,798	11,951	12,078	13,459	14,665			
Technical services Sales and promotion	2,010 6,706	2,359 6,792	2,105 6,978	2,484 7,351	2,521 7,626			
Administration and general	9,752	10,763	12,646	12,775	14,095			
	1,064	1,228	1,047	1,269	1,310			
Operating expenses, total	29,330	33,093	34,854	37,337	40,217			
Profit before interest and taxes	3,518	3,504	3,063	3,211	1,764			
Interest expense	561	545	718	1,045	662			
Expenses, total	29,891	33,638	35,572	38,382	40,879			
Net operating income Other adjustments-income (expense)	2,956 247	2,959 347	2,345 237	2,166 -327	1,102 388			
Net profit (loss) before income taxes	3,203	3,306	2,583	1,839	1,490			
Provision for income taxes	901 2,301	907 2,399	765 1,818	846 993	1,406 84			
et profit (loss) after income taxes alaries and other staff benefits	14,375	15,859	16,499	18,747	19,421			
=			numbers					
alaries and other staff benefits	536 18	566 20	584 21	620 23	647 23			
	2004	2005	2006	2007	2008			
	2004			2007	2000			
	percentage of revenues							
Revenues								
Sales of air time Local	86.3	85.2	85.9	87.0	87.4			
National and network	4.1	4.5	4.0	3.3	4.2			
Sales of air time, total	90.4	89.8	90.0	90.2	91.6			
Production and other, total	9.6	10.2	10.0	9.8	8.4			
Operating revenue, total	100.0	100.0	100.0	100.0	100.0			
Expenses								
Program Technical services	29.8 6.1	32.7 6.4	31.9 5.6	33.2 6.1	34.9 6.0			
Sales and promotion	20.4	18.6	18.4	18.1	18.2			
Administration and general	29.7	29.4	33.4	31.5	33.6			
Depreciation	3.2	3.4	2.8	3.1	3.1			
Operating expenses, total	89.3	90.4	91.9	92.1	95.8			
Profit before interest and taxes	10.7	9.6	8.1	7.9	4.2			
Interest expense	1.7	1.5	1.9	2.6	1.6			
Expenses, total	91.0	91.9	93.8	94.7	97.4			
Net operating income Other adjustments-income (expense)	9.0 0.8	8.1 0.9	6.2 0.6	5.3 -0.8	2.6 0.9			
Net profit (loss) before income taxes	9.8	9.0	6.8	4.5	3.5			
Provision for income taxes	2.7 7.0	2.5 6.6	2.0 4.8	2.1 2.4	3.3 0.2			
Net profit (loss) after income taxes				14				

### Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Toronto

	2004	2005	2006	2007	2008		
		thous	sands of dollars				
Revenues							
Sales of air time	171.000	405 400		107 710	400.000		
Local National and network	171,066 46,356	185,438 54,112	196,541 61,282	197,713 67,843	199,230 74,528		
Sales of air time, total	217,423	239,550	257,822	265,556	273,758		
Production and other, total	3,113	4,125	5,392	6,814	7,970		
Operating revenue, total	220,535	243,675	263,215	272,370	281,728		
Expenses							
Program	56,198	61,133	68,386	72,787	74,691		
Fechnical services Sales and promotion	5,454 56,402	5,762 55,163	6,124 60,886		7,104 60,205		
Administration and general	41,897	42,276	43,123	53,930	49,574		
Depreciation	4,894	5,063	4,658		5,500		
Dperating expenses, total	164,846	169,398	183,177		197,074		
Profit before interest and taxes	55,689	74,277	80,038		84,654		
nterest expense	4,839	3,399	3,078		1,323		
Expenses, total	169,684	172,797	186,254	200,693	198,397		
Net operating income	50,851	70,878	76,960	71,678	83,331 13.027		
Other adjustments-income (expense) Net profit (loss) before income taxes	2,235 53,086	-1,412 69,466	11,755 88,715		96,358		
Provision for income taxes	13,085	15,142	11,562	12,166	8,723		
ovision for income taxes t profit (loss) after income taxes laries and other staff benefits	40,001 86,666	54,325 84,290	77,153 89,864		87,635 95,598		
	00,000	01,200	numbers	00,012	00,000		
Number of employees (weekly average)	1,012	1,023	1,096	197,713 67,843 265,556 6,814 <b>272,370</b> 72,787 6,451 60,261 53,930 4,969 <b>198,398</b> <b>73,973</b> 2,295 <b>200,693</b> 71,678 8,180 79,858	1,117		
Number of stations	27	30	30	31	30		
	2004	2005	2006	2007	2008		
_	percentage of revenues						
Revenues							
Sales of air time		70.4	747	70.0			
Local National and network	77.6 21.0	76.1 22.2	74.7 23.3		70.7 26.5		
Sales of air time, total	98.6	98.3	98.0		97.2		
Production and other, total	1.4	1.7	2.0	2.5	2.8		
Operating revenue, total	100.0	100.0	100.0	100.0	100.0		
Expenses							
Program	25.5	25.1	26.0	26.7	26.5		
Fechnical services	2.5	2.4	2.3		2.5		
Sales and promotion Administration and general	25.6 19.0	22.6 17.3	23.1 16.4		21.4 17.6		
Depreciation	2.2	2.1	1.8		2.0		
Operating expenses, total	74.7	69.5	69.6	72.8	70.0		
Profit before interest and taxes	25.3	30.5	30.4	27.2	30.0		
nterest expense	2.2	1.4	1.2	0.8	0.5		
Expenses, total	76.9	70.9	70.8	73.7	70.4		
let operating income	23.1	29.1	29.2		29.6		
Other adjustments-income (expense) Net profit (loss) before income taxes	1.0 24.1	-0.6 28.5	4.5 33.7		4.6 34.2		
Provision for income taxes	5.9	6.2	4.4		34.2		
Net profit (loss) after income taxes	18.1	22.3	29.3	24.9	31.1		
Salaries and other staff benefits	39.3	34.6	34.1	34.4	33.9		

#### Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Montréal

	2004	2005	2006	2007	2008		
	thousands of dollars						
Revenues							
Sales of air time	~ ~ ~ ~	~~~~~	00.440	00 0 <b>7</b> (	aa (a=		
Local National and network	90,437 36,766	89,326 48,068	90,110 55,373	89,971 56,382	86,497 61,383		
Sales of air time, total	127,203	137,394	145,484	146,353	147,880		
Production and other, total	1,268	2,639	3,403	4,315	4,893		
Operating revenue, total	128,471	140,033	148,887	150,667	152,773		
Expenses							
Program	41,944	43,250	47,582	47,390	51,926		
Technical services Sales and promotion	3,404 27,523	3,487 29,077	4,204 31,505		5,534 34,431		
Administration and general	33,302	31,017	29,938	28,795	34,069		
Depreciation	3,301	3,108	7,353	4,573	5,233		
Operating expenses, total	109,475	109,939	120,582	118,131	131,192		
Profit before interest and taxes	18,996	30,095	28,304	32,536	21,581		
Interest expense	12,677	9,951	9,045	15,192	-244		
Expenses, total	122,151	119,890	129,627	133,323	130,948		
Net operating income	6,320	20,144	19,260	17,344	21,825		
Other adjustments-income (expense) Net profit (loss) before income taxes	8,406 14,726	7,109 27,253	911 20,170		27,893 49,718		
Provision for income taxes	6,513	6,847	12,004	12,969	10,007		
Net profit (loss) after income taxes	8,212	20,406	8,166		39,711		
Salaries and other staff benefits	57,151	62,042	61,067 numbers	63,203	61,479		
	801	870	850	834	853		
Number of stations	22	23	23	24	24		
	2004	2005	2006	89,971 56,382 146,353 4,315 <b>150,667</b> 47,390 4,503 32,869 28,795 4,573 <b>118,131</b> <b>32,536</b> 15,192 <b>133,323</b> 17,344 2,718 20,062 12,969 7,094 63,203	2008		
		percen	tage of revenues				
Revenues							
Sales of air time							
Local	70.4	63.8	60.5		56.6		
National and network Sales of air time, total	28.6 99.0	34.3 98.1	37.2 97.7		40.2 96.8		
Production and other, total	1.0	1.9	2.3		3.2		
Operating revenue, total	100.0	100.0	100.0		100.0		
Expenses							
Program	32.6	30.9	32.0	31.5	34.0		
Technical services	2.6	2.5	2.8		3.6		
Sales and promotion	21.4	20.8	21.2		22.5		
Administration and general Depreciation	25.9 2.6	22.1 2.2	20.1 4.9		22.3 3.4		
Operating expenses, total	85.2	78.5	81.0		85.9		
Profit before interest and taxes	14.8	21.5	19.0		14.1		
Interest expense	9.9	7.1	6.1		-0.2		
Expenses, total	95.1	85.6	87.1		85.7		
Net operating income	4.9	14.4	12.9	11.5	14.3		
Other adjustments-income (expense)	6.5	5.1	0.6	1.8	18.3		
Net profit (loss) before income taxes	11.5	19.5	13.5		32.5		
Provision for income taxes Net profit (loss) after income taxes	5.1 6.4	4.9 14.6	8.1 5.5		6.6 26.0		
		17.0	0.0	7.7	20.0		

### Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Vancouver

	2004	2005	2006	2007	2008			
	thousands of dollars							
Revenues								
Sales of air time	70.070	00 707	05.007	00.004	00.000			
Local National and network	78,276 24,771	82,787 29,433	85,067 31,366	88,681 32,435	96,382 30,618			
Sales of air time, total	103,046	112,220	116,433	121,116	127,000			
Production and other, total	1,067	1,526	2,160	5,645	3,718			
Operating revenue, total	104,113	113,746	118,593	126,760	130,719			
Expenses								
Program	32,057	33,319	36,045	36,281	38,629			
Technical services Sales and promotion	2,347 26,216	2,375 26,120	2,334 27,771		2,950 29,976			
Administration and general	18,698	20,540	21,341	24,068	22,977			
Depreciation	2,122	2,123	1,876	1,886	1,434			
Operating expenses, total	81,440	84,477	89,366	-	95,965			
Profit before interest and taxes	22,673	29,269	29,227		34,753			
Interest expense	1,306	1,577	1,491	1,358	618			
Expenses, total	82,746	86,054	90,856	95,573	96,583			
Net operating income	21,367	27,692	27,736	31,187	34,135			
Other adjustments-income (expense) Net profit (loss) before income taxes	2,454 23,821	149 27,841	6,317 34,054		5,150 39,285			
Provision for income taxes	4,306	4,455	1,503	4,291	767			
Net profit (loss) after income taxes Salaries and other staff benefits	19,516 38,838	23,386 41,973	32,551 42,907		38,518 46,708			
	30,030	+1,975	numbers	40,140	40,700			
– Number of employees (weekly average)	620	638	644	685	679			
Number of stations	17	17	18	ars $2067$ $88,681$ $2066$ $32,435$ $133$ $121,116$ $60$ $5,645$ $333$ $126,760$ $2045$ $36,281$ $134$ $2,588$ $71$ $29,391$ $344$ $24,068$ $376$ $1,886$ $376$ $1,886$ $376$ $31,187$ $372$ $32,546$ $391$ $1,358$ $356$ $95,573$ $3736$ $31,187$ $317$ $6,060$ $351$ $32,956$ $307$ $45,146$ $344$ $685$ $18$ $19$ $306$ $2007$ nues $1.7$ $1.7$ $70.0$ $6.4$ $25.6$ $8.2$ $95.5$ $1.8$ $4.5$ $0.0$ $100.0$ $0.4$ $28.6$ $2.0$ $2.0$ $3.4$ $23.2$ $8.0$ $19.$	19			
	2004	2005	2006		2008			
	percentage of revenues							
Revenues								
Sales of air time								
Local National and network	75.2 23.8	72.8 25.9	71.7		73.7 23.4			
Sales of air time, total	99.0	98.7	98.2		97.2			
Production and other, total	1.0	1.3	1.8	4.5	2.8			
Operating revenue, total	100.0	100.0	100.0	100.0	100.0			
Expenses								
Program	30.8	29.3	30.4	28.6	29.6			
Technical services	2.3	2.1	2.0		2.3			
Sales and promotion Administration and general	25.2 18.0	23.0 18.1	23.4 18.0		22.9 17.6			
Depreciation	2.0	1.9	1.6		1.1			
Operating expenses, total	78.2	74.3	75.4	74.3	73.4			
Profit before interest and taxes	21.8	25.7	24.6	25.7	26.6			
Interest expense	1.3	1.4	1.3	1.1	0.5			
Expenses, total	79.5	75.7	76.6	75.4	73.9			
Net operating income	20.5	24.3	23.4		26.1			
Other adjustments-income (expense) Net profit (loss) before income taxes	2.4	0.1	5.3		3.9			
Provision for income taxes	22.9 4.1	24.5 3.9	28.7 1.3		30.1 0.6			
Net profit (loss) after income taxes	18.7	20.6	27.4	26.0	29.5			
Salaries and other staff benefits	37.3	36.9	36.2	35.6	35.7			

#### Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement — Calgary

	2004	2005	2006	2007	2008		
	thousands of dollars						
Revenues							
Sales of air time							
Local National and network	55,796 15,161	58,303 17,988	62,608 19,930		78,229 22,705		
Sales of air time, total	70,956	76,291	82,538	92,534	100,934		
Production and other, total	417	792	807	1,425	1,810		
Operating revenue, total	71,373	77,083	83,345	93,960	102,744		
Expenses							
Program	16,403	15,350	19,847	23,459	27,274		
Technical services Sales and promotion	1,522 19,070	1,485 19,273	1,655 19,682		2,805 26,300		
Administration and general	12,523	14,856	13,580	18,204	17,685		
Depreciation	2,839	2,098	1,696	1,951	2,149		
Operating expenses, total	52,357	53,062	56,460	67,259	76,214		
Profit before interest and taxes	19,016	24,021	26,885	26,700	26,530		
Interest expense	2,374	1,296	877	1,366	754		
Expenses, total	54,731	54,358	57,337	68,625	76,968		
Net operating income	16,642	22,725	26,008	25,334	25,776		
Other adjustments-income (expense) Net profit (loss) before income taxes	271 16,912	-532 22,194	2,361 28,369		-875 24,900		
Provision for income taxes	2,251	3,652	2,795	5,294	3,921		
Net profit (loss) after income taxes	14,661	18,541	25,573	21,152	20,979		
Salaries and other stall benefits	23,094	25,761	26,081 numbers	31,435	37,115		
Number of employees (weekly average)	293	288	355	425	464		
	14	13	15	18	18		
	2004	2005	2006	71,193 21,341 92,534 1,425 93,960 23,459 1,955 21,691 18,204 1,951 67,259 26,700 1,366 68,625 25,334 1,111 26,446 5,294 21,152 31,435 425 18 2007 75.8 22,7 98.5 1.5 100.0 25.0 2.1 23.1 19.4 2.1 71.6 28.4 1.5 73.0 27.0 1.2 28.1 5.6 22.5	2008		
		percent	tage of revenues				
Revenues							
Sales of air time							
Local	78.2 21.2	75.6 23.3	75.1 23.9		76.1 22.1		
National and network Sales of air time, total	99.4	99.0	99.0		98.2		
Production and other, total	0.6	1.0	1.0	1.5	1.8		
Operating revenue, total	100.0	100.0	100.0	100.0	100.0		
Expenses							
Program	23.0	19.9	23.8	25.0	26.5		
Technical services	2.1	1.9	2.0	2.1	2.7		
Sales and promotion Administration and general	26.7 17.5	25.0 19.3	23.6 16.3		25.6 17.2		
Depreciation	4.0	2.7	2.0		2.1		
Operating expenses, total	73.4	68.8	67.7	71.6	74.2		
Profit before interest and taxes	26.6	31.2	32.3	28.4	25.8		
Interest expense	3.3	1.7	1.1	1.5	0.7		
Expenses, total	76.7	70.5	68.8	73.0	74.9		
Net operating income	23.3	29.5	31.2		25.1		
Other adjustments-income (expense)	0.4	-0.7	2.8		-0.9		
Net profit (loss) before income taxes Provision for income taxes	23.7 3.2	28.8 4.7	34.0 3.4		24.2 3.8		
Net profit (loss) after income taxes	20.5	24.1	30.7		20.4		
Salaries and other staff benefits	32.4	33.4	31.3	33.5	36.1		

### Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement — Ottawa-Gatineau

	2004	2005	2006	2007	2008			
		thous	ands of dollars					
Revenues								
Sales of air time	10.000			= 1 000	=0.400			
Local National and network	43,692 15,569	45,792 20,074	48,547 21,446	51,266 22,573	52,193 24,167			
Sales of air time, total	59,261	65,866	69,993	73,839	76,360			
Production and other, total	360	506	732	2,024	1,562			
Operating revenue, total	59,621	66,372	70,725	75,863	77,922			
Expenses								
Program	16,020	16,619	19,673	20,867	21,541			
echnical services Sales and promotion	1,289 15,424	1,405 14,750	1,711 16,494	1,833 18,581	1,973 17,429			
dministration and general	10,994	11,411	11,742	13,711	13,715			
Depreciation	1,607	1,543	1,766	1,732	1,699			
Dperating expenses, total	45,334	45,729	51,386	56,723	56,356			
Profit before interest and taxes	14,287	20,643	19,339	19,140	21,566			
nterest expense	1,336	1,333	2,068	1,847	1,551			
Expenses, total	46,670	47,062	53,454	58,570	57,908			
Net operating income Other adjustments-income (expense)	12,951 -117	19,310 -143	17,271 -153	17,293 793	20,015 79			
Vet profit (loss) before income taxes	12,834	19,167	17,117	18,086	20,094			
Provision for income taxes	4,465	5,007	3,966 13.152	4,369 13.717	2,696			
let profit (loss) after income taxes Salaries and other staff benefits	8,369 22,780	14,160 23,169	25,237	27,014	17,397 28,145			
	,	,	numbers		,			
Number of employees (weekly average)	338	333	392	406	423			
aries and other staff benefits	15	15	18	18	18			
	2004	2005	2006	2007	2008			
_	percentage of revenues							
Revenues								
Sales of air time	70.0	<u> </u>	<u> </u>	07.0	07.0			
Local National and network	73.3 26.1	69.0 30.2	68.6 30.3	67.6 29.8	67.0 31.0			
Sales of air time, total	99.4	99.2	99.0	97.3	98.0			
Production and other, total	0.6	0.8	1.0	2.7	2.0			
Operating revenue, total	100.0	100.0	100.0	100.0	100.0			
xpenses								
Program	26.9	25.0	27.8	27.5	27.6			
echnical services Sales and promotion	2.2 25.9	2.1 22.2	2.4 23.3	2.4 24.5	2.5 22.4			
dministration and general	18.4	17.2	16.6	18.1	17.6			
Depreciation	2.7	2.3	2.5	2.3	2.2			
Operating expenses, total	76.0	68.9	72.7	74.8	72.3			
Profit before interest and taxes	24.0	31.1	27.3	25.2	27.7			
nterest expense	2.2	2.0	2.9	2.4	2.0			
xpenses, total	78.3	70.9	75.6	77.2	74.3			
let operating income Other adjustments-income (expense)	21.7 -0.2	29.1 -0.2	24.4 -0.2	22.8 1.0	25.7 0.2			
let profit (loss) before income taxes	21.5	28.9	-0.2 24.2	23.8	25.8			
Provision for income taxes	7.5	7.5	5.6	5.8	3.5			
Vet profit (loss) after income taxes	14.0	21.3	18.6	18.1	22.3			

Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement — Top 5 census metropolitan areas

	2004	2005	2006	2007	2008		
	thousands of dollars						
Revenues							
Sales of air time	100.007		100.070		- 40 - 00		
Local National and network Sales of air time, total	439,267 138,622 577,889	461,646 169,675 631,321	482,873 189,396 672,269	498,824 200,573 699,397	512,532 213,400 725,932		
Production and other, total	6,224	9,589	12,495	20,224	19,953		
Operating revenue, total	584,113	640,910	684,764	719,620	745,885		
Expenses							
Program Technical services Sales and promotion Administration and general Depreciation	162,623 14,016 144,634 117,414 14,763	169,672 14,514 144,382 120,100 13,936	191,532 16,028 156,338 119,724 17,350	200,785 17,330 162,793 138,708 15,110	214,061 20,366 168,341 138,019 16,015		
Operating expenses, total	453,450	462,604	500,971	534,726	556,802		
Profit before interest and taxes	130,663	178,306	183,793	184,895	189,084		
Interest expense	22,532	17,556	16,558	22,058	4,002		
Expenses, total	475,983	480,160	517,529	556,784	560,804		
Net operating income Other adjustments-income (expense) Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes Salaries and other staff benefits	108,130 13,248 121,379 30,620 90,759 228,528	160,749 5,171 165,921 35,103 130,818 237,234	167,235 21,190 188,425 31,831 156,594 245,156	162,837 18,863 181,699 39,089 142,610 260,409	185,082 45,274 230,356 26,115 204,241 269,046		
-	numbers						
Number of employees (weekly average) Number of stations	3,063 95	3,152 98	3,337 104	3,505 110	3,537 109		
	2004	2005	2006	2007	2008		
	percentage of revenues						
Revenues							
Sales of air time Local National and network Sales of air time, total	75.2 23.7 98.9	72.0 26.5 98.5	70.5 27.7 98.2	69.3 27.9 97.2	68.7 28.6 97.3		
Production and other, total	1.1	1.5	1.8	2.8	2.7		
Operating revenue, total	100.0	100.0	100.0	100.0	100.0		
Expenses Program Technical services Sales and promotion Administration and general Depreciation	27.8 2.4 24.8 20.1 2.5	26.5 2.3 22.5 18.7 2.2	28.0 2.3 22.8 17.5 2.5	27.9 2.4 22.6 19.3 2.1	28.7 2.7 22.6 18.5 2.1		
Operating expenses, total	77.6	72.2	73.2	74.3	74.6		
Profit before interest and taxes	22.4	27.8	26.8	25.7	25.4		
Interest expense	3.9	2.7	2.4	3.1	0.5		
Expenses, total	81.5	74.9	75.6	77.4	75.2		
Net operating income Other adjustments-income (expense) Net profit (loss) before income taxes Provision for income taxes Net profit (loss) after income taxes Salaries and other staff benefits	18.5 2.3 20.8 5.2 15.5 39.1	25.1 0.8 25.9 5.5 20.4 37.0	24.4 3.1 27.5 4.6 22.9 35.8	22.6 2.6 25.2 5.4 19.8 36.2	24.8 6.1 30.9 3.5 27.4 36.1		

Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement — Other census metropolitan areas

	2004	2005	2006	2007	2008	
	thousands of dollars					
Revenues						
Sales of air time						
Local National and network	251,470 74,648	265,594 86,436	273,634 89,773	295,528 98,005	315,506 105,505	
Sales of air time, total	326,118	352,029	363,407	393,534	421,011	
Production and other, total	6,266	7,115	8,183	8,493	6,071	
Operating revenue, total	332,384	359,144	371,590	402,026	427,082	
Expenses						
Program	91,955	99,323	108,303	112,559	116,814	
Technical services Sales and promotion	11,018 92,222	11,402 97,770	12,618 103,696	13,203 113,167	13,878 114,346	
Administration and general	76,205	81,703	82,353	90,250	87,603	
	12,252	13,072	14,910	13,288	12,723	
Operating expenses, total	283,653	303,270	321,880	342,466	345,364	
Profit before interest and taxes	48,732	55,874	49,709	59,560	81,718	
Interest expense	4,749	4,975	5,465	5,924	5,258	
Expenses, total	288,401	308,245	327,345	348,389	350,622	
Net operating income Other adjustments-income (expense)	43,983 3,182	50,899 3,956	44,245 16.078	53,637 20,453	76,460 24,152	
Net profit (loss) before income taxes	47,165	54,855	60,322	74,090	100,612	
Provision for income taxes	10,978	12,808	8,438 51.884	13,456	5,403	
Net profit (loss) after income taxes Salaries and other staff benefits	36,187 149,833	42,048 157,304	163,549	60,634 172,369	95,209 176,671	
	numbers					
Number of employees (weekly average)	2,480	2,559	2,633	2,690	2,762	
Number of stations	133	136	140	146	148	
	2004	2005	2006	2007	2008	
	percentage of revenues					
Revenues						
Sales of air time	75.7	74.0	70.6	70 5	73.9	
Local National and network	22.5	24.1	73.6 24.2	73.5 24.4	24.7	
Sales of air time, total	98.1	98.0	97.8	97.9	98.6	
Production and other, total	1.9	2.0	2.2	2.1	1.4	
Operating revenue, total	100.0	100.0	100.0	100.0	100.0	
Expenses						
Program	27.7	27.7	29.1	28.0	27.4	
Technical services Sales and promotion	3.3 27.7	3.2 27.2	3.4 27.9	3.3 28.1	3.2 26.8	
Administration and general	22.9	22.7	22.2	22.4	20.5	
Depreciation	3.7	3.6	4.0	3.3	3.0	
Operating expenses, total	85.3	84.4	86.6	85.2	80.9	
Profit before interest and taxes	14.7	15.6	13.4	14.8	19.1	
Interest expense	1.4	1.4	1.5	1.5	1.2	
Expenses, total	86.8	85.8	88.1	86.7	82.1	
Net operating income	13.2	14.2	11.9	13.3	17.9	
Other adjustments-income (expense) Net profit (loss) before income taxes	1.0 14.2	1.1 15.3	4.3 16.2	5.1 18.4	5.7 23.6	
		3.6	2.3	3.3	1.3	
Provision for income taxes Net profit (loss) after income taxes	3.3 10.9	11.7	14.0	15.1	22.3	

Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement — Non-census metropolitan areas

267,656 67,113 334,769 9,594 <b>344,363</b> 88,881 13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212 6,970	thousands of dollars 281,761 72,386 354,146 9,862 <b>364,008</b> 94,798 14,697 92,495 96,246 15,422 <b>313,657</b> <b>50,351</b> 6,482 <b>320,138</b> 43,870	298,376 81,879 380,255 9,306 <b>389,561</b> 99,170 15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150 <b>341,255</b>	323,452 89,951 413,404 8,964 <b>422,367</b> 108,593 16,198 106,536 109,994 15,317 <b>356,638</b> <b>65,729</b> 9,265			
67,113 334,769 9,594 <b>344,363</b> 88,881 13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	72,386 354,146 9,862 364,008 94,798 14,697 92,495 96,246 15,422 313,657 50,351 6,482 320,138	81,879 380,255 9,306 <b>389,561</b> 99,170 15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	89,951 413,404 8,964 <b>422,367</b> 108,593 16,198 106,593 10,198 109,994 15,317 <b>356,638</b> <b>65,729</b>			
67,113 334,769 9,594 <b>344,363</b> 88,881 13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	72,386 354,146 9,862 364,008 94,798 14,697 92,495 96,246 15,422 313,657 50,351 6,482 320,138	81,879 380,255 9,306 <b>389,561</b> 99,170 15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	89,951 413,404 8,964 <b>422,367</b> 108,593 16,198 106,593 10,198 109,994 15,317 <b>356,638</b> <b>65,729</b>			
67,113 334,769 9,594 <b>344,363</b> 88,881 13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	72,386 354,146 9,862 364,008 94,798 14,697 92,495 96,246 15,422 313,657 50,351 6,482 320,138	81,879 380,255 9,306 <b>389,561</b> 99,170 15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	89,951 413,404 8,964 <b>422,367</b> 108,593 16,198 106,593 10,198 109,994 15,317 <b>356,638</b> <b>65,729</b>			
334,769 9,594 344,363 88,881 13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	354,146 9,862 364,008 94,798 14,697 92,495 96,246 15,422 313,657 50,351 6,482 320,138	380,255 9,306 389,561 99,170 15,296 98,482 105,917 15,239 334,104 55,457 7,150	413,404 8,964 422,367 108,593 16,198 106,586 109,994 15,317 356,638 65,729			
344,363 88,881 13,324 86,934 91,098 13,808 294,046 50,316 6,727 300,773 43,589 -1,377 42,212	364,008 94,798 14,697 92,495 96,246 15,422 313,657 50,351 6,482 320,138	389,561 99,170 15,296 98,482 105,917 15,239 334,104 55,457 7,150	422,367 108,593 16,198 106,536 109,994 15,317 356,638 65,729			
88,881 13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	94,798 14,697 92,495 96,246 15,422 <b>313,657</b> <b>50,351</b> 6,482 <b>320,138</b>	99,170 15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	108,593 16,198 106,536 109,994 15,317 <b>356,638</b> <b>65,729</b>			
13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	14,697 92,495 96,246 15,422 <b>313,657</b> <b>50,351</b> 6,482 <b>320,138</b>	15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	16,198 106,536 109,994 15,317 <b>356,638</b> <b>65,729</b>			
13,324 86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	14,697 92,495 96,246 15,422 <b>313,657</b> <b>50,351</b> 6,482 <b>320,138</b>	15,296 98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	16,198 106,536 109,994 15,317 <b>356,638</b> <b>65,729</b>			
86,934 91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	92,495 96,246 15,422 <b>313,657</b> <b>50,351</b> 6,482 <b>320,138</b>	98,482 105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	106,536 109,994 15,317 <b>356,638</b> <b>65,729</b>			
91,098 13,808 <b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	96,246 15,422 <b>313,657</b> <b>50,351</b> 6,482 <b>320,138</b>	105,917 15,239 <b>334,104</b> <b>55,457</b> 7,150	109,994 15,317 <b>356,638</b> <b>65,729</b>			
<b>294,046</b> <b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	313,657 50,351 6,482 320,138	<b>334,104</b> <b>55,457</b> 7,150	356,638 65,729			
<b>50,316</b> 6,727 <b>300,773</b> 43,589 -1,377 42,212	<b>50,351</b> 6,482 <b>320,138</b>	<b>55,457</b> 7,150	65,729			
6,727 <b>300,773</b> 43,589 -1,377 42,212	6,482 <b>320,138</b>	7,150				
<b>300,773</b> 43,589 -1,377 42,212	320,138		9,265			
43,589 -1,377 42,212		341.255				
-1,377 42,212	43,870		365,903			
42,212	4,619	48,306 1,739	56,465 2,838			
6 970	48,489	50,046	59,303			
	9,291	9,862	7,241			
35,242 162,431	39,197 170,081	40,183 179.673	52,062 192,863			
156,846 162,431 170,081 179,673 192,863 numbers						
3,736	3,954	4,037	4,201			
340	362	376	394			
2005	2006	2007	2008			
percentage of revenues						
	/					
77.7 19.5	77.4 19.9	76.6 21.0	76.6 21.3			
97.2	97.3	97.6	97.9			
2.8	2.7	2.4	2.1			
100.0	100.0	100.0	100.0			
25.8	26.0	25.5	25.7			
			3.8 25.2			
26.5	26.4	27.2	26.0			
4.0	4.2	3.9	3.6			
85.4	86.2	85.8	84.4			
14.6	13.8	14.2	15.6			
2.0	1.8	1.8	2.2			
87.3	87.9	87.6	86.6			
12.7	12.1	12.4	13.4			
			0.7 14.0			
12 3	2.6	2.5	1.7			
12.3 2.0	10.8	10.3	12.3 45.7			
	19.5 97.2 2.8 100.0 25.8 3.9 25.2 26.5 4.0 <b>85.4</b> 14.6 2.0 <b>87.3</b> 12.7 -0.4 12.3 2.0 10.2	19.5       19.9         97.2       97.3         2.8       2.7         100.0       100.0         25.8       26.0         3.9       4.0         25.2       25.4         26.5       26.4         4.0       4.2         85.4       86.2         14.6       13.8         2.0       1.8         87.3       87.9         12.7       12.1         -0.4       1.3         12.3       13.3         2.0       2.6	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			

### Table 5 Public and non-commercial radio broadcasters, revenue and expense statement, Canada

	2004	2005	2006	2007	2008	
	thousands of dollars					
Revenues						
Sales of air time	44.000	10.000	15 110		40.004	
Local National and network	11,822 1,763	13,882 1,992	15,119 2,473	15,591 2,523	16,204 3,020	
Sales of air time, total	13,585	15,874	17,592	18,114	19,224	
Government and corporate grants Production and other, total	310,042 24,620	307,972 28,451	349,829 30,380	338,264 30,627	319,067 35,133	
Operating revenue, total	348,247	352,297	397,802	387,005	373,423	
Expenses						
Program	297,827	297,041	302,913	302,977	292,010	
Technical services Sales and promotion	28,753 10,420	30,828 11,932	31,420 11,589	33,637 9,159	31,342 9,682	
Administration and general	77,490	80,912	84,247	82,855	80,680	
Depreciation	28,440	32,782	30,891	23,407	26,888	
Operating expenses, total	442,931	453,494	461,060	452,035	440,602	
Profit before interest and taxes	-94,683	-101,198	-63,258	-65,030	-67,179	
	244	317	327	324	346	
Expenses, total	443,174	453,811	461,387	452,359	440,948	
Net operating income Other adjustments-income (expense)	-94,927 95,165	-101,514 102,153	-63,586 68,366	-65,354 67,273	-67,525 71,248	
Net profit (loss) before income taxes	239	639	4,780	1,919	3,723	
Provision for income taxes	35 204	-4 643	235	22	13 3,710	
Net profit (loss) after income taxes Salaries and other staff benefits	203,308	226,197	4,545 212,360	1,897 222,562	196,607	
_	numbers					
Number of employees (weekly average) Number of stations	3,446 168	3,674 184	3,548 189	3,649 198	3,183 204	
	2004	2005	2006	2007	2008	
	percentage of revenues					
Revenues						
Sales of air time						
Local National and network	3.4 0.5	3.9 0.6	3.8 0.6	4.0 0.7	4.3 0.8	
Sales of air time, total	3.9	4.5	4.4	4.7	5.1	
Government and corporate grants	89.0	87.4	87.9	87.4	85.4	
Production and other, total	7.1	8.1	7.6	7.9	9.4	
Operating revenue, total	100.0	100.0	100.0	100.0	100.0	
Expenses	05 F	04.0	70.4	70.0	70.0	
Program Technical services	85.5 8.3	84.3 8.8	76.1 7.9	78.3 8.7	78.2 8.4	
Sales and promotion	3.0	3.4	2.9	2.4	2.6	
Administration and general Depreciation	22.3 8.2	23.0 9.3	21.2 7.8	21.4 6.0	21.6 7.2	
Operating expenses, total	127.2	128.7	115.9	116.8	118.0	
Profit before interest and taxes	-27.2	-28.7	-15.9	-16.8	-18.0	
Interest expense	0.1	0.1	0.1	0.1	0.1	
Expenses, total	127.3	128.8	116.0	116.9	118.1	
Net operating income	-27.3	-28.8	-16.0	-16.9	-18.1	
Other adjustments-income (expense)	27.3	29.0	17.2	17.4	19.1	
Net profit (loss) before income taxes Provision for income taxes	0.1 0.0	0.2 0.0	1.2 0.1	0.5 0.0	1.0 0.0	
Net profit (loss) after income taxes	0.0	0.0	1.1	0.0	1.0	
Salaries and other staff benefits	58.4	64.2	53.4	57.5	52.6	

### **Data quality**

The statistics presented in this publication are for the Radio Broadcasting industry (51511) as defined in the 2007 North American Industrial Classification System (NAICS).

The annual survey on which this publication is based is sent to all organisations licensed by the Canadian Radio-television and Telecommunications Commission (CRTC) to operate conventional radio or television programming undertakings. The survey of conventional broadcasters is conducted jointly by Statistics Canada and the CRTC.

The data presented in this publication are of good quality and can therefore be used with confidence. This assessment is based on available data accuracy measures and the judgment of the analysts involved in this survey. These statistics are, however, subject to revision. Revisions are usually the result of late receipt of information, of re-filing by respondents of previously submitted data, or of detection of errors after publication of data. They typically do not have a material impact on the preliminary results. Past revisions generally accounted for less than 1% of the value for key variables such as total revenues, salaries and wages and number of employees. Users interested in learning more about the concepts, methodology and data quality of the broadcasting surveys can visit Statistics Canada's web site at *www.statcan.gc.ca*. Definitions, data sources and methods are available for most surveys. The survey title is **Radio and Television Broadcasting Survey** (ID 2724).