# Radio Broadcasting Industry 

2008


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## Radio Broadcasting Industry

## 2008

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. not available for any reference period
.. not available for a specific reference period
... not applicable
0 true zero or a value rounded to zero
0 s value rounded to 0 (zero) where there is a meaningful distinction between true zero and the value that was rounded
p preliminary
r revised
x suppressed to meet the confidentiality requirements of the Statistics Act
E use with caution
F too unreliable to be published

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## Data quality, concepts and methodology

Data quality

## Highlights

- In 2008, private radio broadcasters earned profits before interest and taxes of 21.1 cents per dollar of revenue. This performance is the second best over the past 30 years.
- FM radio advertising revenues exceeded $\$ 1.2$ billion, which was $7.6 \%$ higher than the previous year. FM radio generated more than $79 \%$ of the industry's advertising revenues in 2008 , compared to $65 \%$ ten years earlier.
- In 2008, there were 159 AM stations, 15 less than in 2007. This was the largest drop since 2001, and proof that the AM radio rationalization that started in the early 1990s continues.
- AM radio made profits before interest and taxes of $\$ 26.7$ million in 2008 , up $63.7 \%$ compared to 2007 . The profit margin before interest and taxes of $8.1 \%$ for all stations was the best in several years even though it is only a fraction of the $24.5 \%$ that was achieved by FM radio.
- Radio stations in Toronto earned 30.0 cents in profits before interest and taxes per dollar of revenue in 2008. Toronto replaced Calgary (25.8) at the top of the list of most profitable large radio markets, a position Calgary held since 1998.
- The performance of radio broadcasters varied considerably from one region to another in 2008. Air time sales increased at a rate higher than the national average of $5.9 \%$ in Saskatchewan, Alberta and British Columbia, and at a rate lower than the national average in the other provinces. Alberta showed the strongest growth and has done so for four consecutive years.


## Radio Broadcasting

The statistics presented in this Bulletin are for the fiscal year ending August 31 and cover the period from 2004 to 2008. The text below includes references to earlier periods when it is useful to put the industry's recent performance in a historical context.

The following analysis concerns commercial radio. A commercial station is one where advertising revenue ${ }^{1}$ represents more than half of total revenue. Stations that do not meet this criterion are classified as "public and non-commercial". This segment's operating results are presented in a separate table.

## Radio broadcasters' profitability: an excellent year

In 2008, private radio broadcasters earned 21.1 cents of profits before interest and taxes per dollar of revenue. This is the second-strongest performance in the past thirty years, following that of 2005 ( 21.2 cents per dollar of revenue).
The relatively high profitability of the commercial radio industry in recent years may be largely explained by the strong growth of its advertising revenues. In 2008 it rose $5.9 \%$ to $\$ 1.6$ billion. This growth rate is comparable to the average of $5.8 \%$ for the past five years. Furthermore, expenditure growth was lower (+3.9\%) than revenue growth $(+5.6 \%)$ in 2008, contributing to an improvement in the profit margin.

## Beneficial effects of reorganization

The economic success of the radio industry in recent years is largely explained by its reorganization. Among other things, the changes made to regulations in 1998 enabled companies in the industry to operate more stations in each market. This change allowed the industry to compete more successfully with other types of media.

Reorganization also resulted in greater concentration of ownership. While the number of stations on air is increasing from year to year, the number of companies operating them remains relatively stable and large companies in the industry are capturing a growing share of industry revenue.
The economies of scale made possible by this reorganization have also enabled the industry to gain better control of its spending; this was especially evident in 2008.

Another factor enabling the industry to improve its results was the transfer of numerous stations from the AM band to the FM band, which is more popular and generally more profitable.

## Radio in better shape than television

In a period when new media are occupying an ever-larger place and the competition for advertisers' dollars is increasingly fierce, radio is managing better than television, especially conventional television. This is true for both revenue growth and profitability.

Thus, the profit margin before interest and taxes was $13.6 \%$ for all private television broadcasters and $0.2 \%$ for private conventional television broadcasters in 2008, compared to $21.1 \%$ for private radio broadcasters. The results for the two best-performing traditional media were comparable: FM radio ( $24.5 \%$ ) and pay and specialized television ( $23.4 \%$ ) once again generated a profit margin before interest and taxes of more than $20 \%$. For FM radio, this has been the case every year since 1997.

[^0]The growth of advertising revenue for private radio broadcasters (5.9\%) was twice that of the television industry ( $+2.8 \%$ ) in 2008. Even so, television advertising revenue ( $\$ 3.4$ billion) remains twice as large as that of commercial radio ( $\$ 1.6$ billion). Ten years earlier, in 1998, it was two and a half times as large.

## Less and less AM radio

The number of AM stations fell to 159 in 2008, 15 less than in 2007. This was the largest drop since 2001, proving that the rationalization of AM radio that began in the early 1990s is continuing.

Rationalization is hitting the least profitable stations, and those that remain are generally more profitable. Thus, $58 \%$ of AM radio stations were profitable in 2008 compared to $52 \%$ in 2007. The $8.1 \%$ profit margin before interest and taxes for all stations was the best in a number of years, even if it is only a fraction of the $24.5 \%$ profit margin achieved by FM radio stations. In 2008, AM radio stations made profits before interest and taxes of $\$ 26.7$ million, up $63.7 \%$ compared to 2007.

For the FM radio, advertising revenues reached $\$ 1.2$ billion, up $7.6 \%$ from the previous year. FM radio generated more than $79 \%$ of the industry's advertising revenues in 2008, compared to $65 \%$ ten years earlier.

FM stations earned profits before interest and taxes of $\$ 309.9$ million in 2008, up $9.3 \%$ compared to 2007. This increase is the largest since $2005(+24.4 \%)$.

## A difficult year with respect to profits for ethnic radio

Radio broadcasters' performance in 2008 differed considerably according to the broadcasting language. Ethnic radio had a more difficult year, with its profits before interest and taxes falling $45.0 \%$ in one year. This performance contrasts with those of English and French-language radio broadcasters, who saw their profits before interest and taxes increase by $13.9 \%$ and $3.8 \%$ respectively for the same period.

Anglophone stations experienced stronger growth in their air time sales (+6.4\%) than Allophone and Francophone stations ( $+5.1 \%$ and $+3.3 \%$ respectively).

Anglophone stations registered the highest profit margin (+23.0\%), followed by Francophone stations (+13.8\%) and ethnic stations (+4.2\%). This ranking has remained unchanged since 1998.

## Advertising revenues show stronger growth in small markets

Just as in 2007, advertising revenues showed stronger growth in small and medium-sized markets ( $+8.7 \%$ and $+7.0 \%$ respectively) than in large markets ${ }^{2}$ ( $+3.8 \%$ ).

Radio broadcasters generated profits before interest and taxes in markets of all sizes, but radio stations in large markets again ranked first in profitability with a $25.4 \%$ profit margin before interest and taxes. Those in medium-sized markets (19.1\%) follow, ahead of those in small markets (15.6\%).

## Toronto is the most profitable of the large markets

Altogether, Toronto radio stations made a profit of 30.0 cents before interest and taxes per dollar of revenues generated in 2008. Toronto replaced Calgary (25.8) at the top of the list of most profitable radio markets, a position it had held since 1998. Calgary was also outranked by Ottawa-Gatineau (27.7) and Vancouver (26.6).

[^1]While the market for air time sales was strongest in Calgary in 2008 ( $+9.1 \%$ ), the good performance of the other markets may be explained by better control over spending. As well, Calgary's radio broadcasters saw their operating expenses increase $13.3 \%$ in one year, compared to a $0.7 \%$ drop for their Toronto counterparts.

## Better growth in advertising revenues for Western Canada

Radio broadcasters' performance varied substantially from one region to another in 2008. Air time sales grew at a faster rate than the national average of $5.9 \%$ in Saskatchewan, Alberta and British Columbia and at a slower rate than the national average in the other provinces.

Alberta enjoyed the highest growth rate for the fourth consecutive year. Radio advertising sales there totalled $\$ 267.1$ million, $12.0 \%$ more than in the previous year.

Alberta was also the province where radio was the most profitable, generating 25.5 cents of profits before interest and taxes per dollar of revenue.

Radio broadcasters elsewhere in Canada succeeded in improving their profitability. Those in Ontario, Manitoba and British Columbia registered their best profit margin before interest and taxes in the last ten years. The profit margin before interest and taxes for Quebec and the Atlantic provinces remained stable, while it declined slightly in Saskatchewan.

## Employment and efficiency are up

The industry had a weekly average of 10,500 employees in 2008, up 2.6\% from the previous year, and it spent 40.0\% of its revenues, or $\$ 638.6$ million, on salaries and benefits. The proportion of revenues needed to pay the industry's workers has been declining since 2004.

Air time sales per employee totalled \$148,603, 3.2\% more than in 2007.

## Related products

## Selected publications from Statistics Canada

| $56-001-\mathrm{X}$ | Broadcasting and Telecommunications |
| :--- | :--- |
| $56-207-\mathrm{X}$ | Television Broadcasting Industries |
| 87F0007X | Radio Listening: Data Tables |

## Selected CANSIM tables from Statistics Canada

357-0002 Radio broadcasting industry, by North American Industry Classification System (NAICS), Canada, provinces, territories and selected census metropolitan areas, annual (dollars unless otherwise noted)

357-0003 Radio broadcasting industry, by type of broadcaster, Canada, annual (dollars unless otherwise noted)

Selected surveys from Statistics Canada
$2724 \quad$ Radio and Television Broadcasting Survey

## Selected summary tables from Statistics Canada

- Radio and television industries, financial and operating statistics


## Statistical tables

Table 1
Total radio industry, revenue and expense statement, Canada

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 954,497 | 1,008,778 | 1,053,387 | 1,108,319 | 1,167,694 |
| National and network | 273,273 | 325,216 | 354,028 | 382,980 | 411,877 |
| Sales of air time, total | 1,227,770 | 1,333,994 | 1,407,415 | 1,491,300 | 1,579,571 |
| Government and corporate grants | 310,042 | 307,972 | 349,829 | 338,264 | 319,067 |
| Production and other, total | 45,082 | 54,748 | 60,919 | 68,649 | 70,121 |
| Operating revenue, total | 1,582,894 | 1,696,713 | 1,818,163 | 1,898,213 | 1,968,758 |
| Expenses |  |  |  |  |  |
| Program | 635,930 | 654,917 | 697,546 | 715,492 | 731,478 |
| Technical services | 66,505 | 70,068 | 74,762 | 79,466 | 81,783 |
| Sales and promotion | 327,294 | 341,018 | 364,119 | 383,600 | 398,905 |
| Administration and general | 356,488 | 373,814 | 382,569 | 417,730 | 416,296 |
| Depreciation | 68,464 | 73,598 | 78,572 | 67,043 | 70,944 |
| Operating expenses, total | 1,454,681 | 1,513,415 | 1,597,568 | 1,663,331 | 1,699,406 |
| Profit before interest and taxes | 128,213 | 183,298 | 220,595 | 234,882 | 269,353 |
| Interest expense | 34,857 | 29,575 | 28,832 | 35,456 | 18,871 |
| Expenses, total | 1,489,538 | 1,542,990 | 1,626,400 | 1,698,787 | 1,718,277 |
| Net operating income | 93,356 | 153,724 | 191,763 | 199,425 | 250,482 |
| Other adjustments-income (expense) | 111,627 | 109,903 | 110,253 | 108,329 | 143,512 |
| Net profit (loss) before income taxes | 204,983 | 263,627 | 302,016 | 307,754 | 393,994 |
| Provision for income taxes | 51,251 | 54,876 | 49,795 | 62,429 | 38,772 |
| Net profit (loss) after income taxes | 153,732 | 208,751 | 252,221 | 245,325 | 355,222 |
| Salaries and other staff benefits | 738,515 | 783,166 | 791,146 | 835,014 | 835,189 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 12,653 | 13,121 | 13,471 | 13,881 | 13,683 |
| Number of stations | 725 | 758 | 795 | 830 | 855 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 60.3 | 59.5 | 57.9 | 58.4 | 59.3 |
| National and network | 17.3 | 19.2 | 19.5 | 20.2 | 20.9 |
| Sales of air time, total | 77.6 | 78.6 | 77.4 | 78.6 | 80.2 |
| Government and corporate grants | 19.6 | 18.2 | 19.2 | 17.8 | 16.2 |
| Production and other, total | 2.8 | 3.2 | 3.4 | 3.6 | 3.6 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 40.2 | 38.6 | 38.4 | 37.7 | 37.2 |
| Technical services | 4.2 | 4.1 | 4.1 | 4.2 | 4.2 |
| Sales and promotion | 20.7 | 20.1 | 20.0 | 20.2 | 20.3 |
| Administration and general | 22.5 | 22.0 | 21.0 | 22.0 | 21.1 |
| Depreciation | 4.3 | 4.3 | 4.3 | 3.5 | 3.6 |
| Operating expenses, total | 91.9 | 89.2 | 87.9 | 87.6 | 86.3 |
| Profit before interest and taxes | 8.1 | 10.8 | 12.1 | 12.4 | 13.7 |
| Interest expense | 2.2 | 1.7 | 1.6 | 1.9 | 1.0 |
| Expenses, total | 94.1 | 90.9 | 89.5 | 89.5 | 87.3 |
| Net operating income | 5.9 | 9.1 | 10.5 | 10.5 | 12.7 |
| Other adjustments-income (expense) | 7.1 | 6.5 | 6.1 | 5.7 | 7.3 |
| Net profit (loss) before income taxes | 12.9 | 15.5 | 16.6 | 16.2 | 20.0 |
| Provision for income taxes | 3.2 | 3.2 | 2.7 | 3.3 | 2.0 |
| Net profit (loss) after income taxes | 9.7 | 12.3 | 13.9 | 12.9 | 18.0 |
| Salaries and other staff benefits | 46.7 | 46.2 | 43.5 | 44.0 | 42.4 |

Note(s): Totals may not add due to rounding.

Table 2-1
Private radio broadcasters, revenue and expense statement - Canada

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 942,675 | 994,896 | 1,038,268 | 1,092,728 | 1,151,490 |
| National and network | 271,510 | 323,224 | 351,555 | 380,457 | 408,857 |
| Sales of air time, total | 1,214,185 | 1,318,119 | 1,389,823 | 1,473,185 | 1,560,347 |
| Production and other, total | 20,462 | 26,297 | 30,539 | 38,022 | 34,988 |
| Operating revenue, total | 1,234,647 | 1,344,417 | 1,420,362 | 1,511,208 | 1,595,335 |
| Expenses |  |  |  |  |  |
| Program | 338,103 | 357,876 | 394,633 | 412,515 | 439,468 |
| Technical services | 37,753 | 39,240 | 43,342 | 45,829 | 50,442 |
| Sales and promotion | 316,874 | 329,087 | 352,529 | 374,441 | 389,223 |
| Administration and general | 278,998 | 292,902 | 298,322 | 334,875 | 335,616 |
| Depreciation | 40,024 | 40,816 | 47,681 | 43,636 | 44,056 |
| Operating expenses, total | 1,011,750 | 1,059,921 | 1,136,508 | 1,211,296 | 1,258,803 |
| Profit before interest and taxes | 222,896 | 284,496 | 283,854 | 299,912 | 336,532 |
| Interest expense | 34,613 | 29,258 | 28,505 | 35,132 | 18,525 |
| Expenses, total | 1,046,364 | 1,089,179 | 1,165,013 | 1,246,428 | 1,277,329 |
| Net operating income | 188,283 | 255,238 | 255,349 | 264,780 | 318,006 |
| Other adjustments-income (expense) | 16,461 | 7,750 | 41,887 | 41,055 | 72,264 |
| Net profit (loss) before income taxes | 204,744 | 262,988 | 297,236 | 305,835 | 390,271 |
| Provision for income taxes | 51,216 | 54,880 | 49,560 | 62,407 | 38,759 |
| Net profit (loss) after income taxes | 153,528 | 208,108 | 247,676 | 243,427 | 351,512 |
| Salaries and other staff benefits | 535,206 | 556,969 | 578,786 | 612,452 | 638,581 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 9,207 | 9,447 | 9,923 | 10,231 | 10,500 |
| Number of stations | 558 | 574 | 606 | 632 | 651 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 76.4 | 74.0 | 73.1 | 72.3 | 72.2 |
| National and network | 22.0 | 24.0 | 24.8 | 25.2 | 25.6 |
| Sales of air time, total | 98.3 | 98.0 | 97.8 | 97.5 | 97.8 |
| Production and other, total | 1.7 | 2.0 | 2.2 | 2.5 | 2.2 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.4 | 26.6 | 27.8 | 27.3 | 27.5 |
| Technical services | 3.1 | 2.9 | 3.1 | 3.0 | 3.2 |
| Sales and promotion | 25.7 | 24.5 | 24.8 | 24.8 | 24.4 |
| Administration and general | 22.6 | 21.8 | 21.0 | 22.2 | 21.0 |
| Depreciation | 3.2 | 3.0 | 3.4 | 2.9 | 2.8 |
| Operating expenses, total | 81.9 | 78.8 | 80.0 | 80.2 | 78.9 |
| Profit before interest and taxes | 18.1 | 21.2 | 20.0 | 19.8 | 21.1 |
| Interest expense | 2.8 | 2.2 | 2.0 | 2.3 | 1.2 |
| Expenses, total | 84.8 | 81.0 | 82.0 | 82.5 | 80.1 |
| Net operating income | 15.2 | 19.0 | 18.0 | 17.5 | 19.9 |
| Other adjustments-income (expense) | 1.3 | 0.6 | 2.9 | 2.7 | 4.5 |
| Net profit (loss) before income taxes | 16.6 | 19.6 | 20.9 | 20.2 | 24.5 |
| Provision for income taxes | 4.1 | 4.1 | 3.5 | 4.1 | 2.4 |
| Net profit (loss) after income taxes | 12.4 | 15.5 | 17.4 | 16.1 | 22.0 |
| Salaries and other staff benefits | 43.3 | 41.4 | 40.7 | 40.5 | 40.0 |

Note(s): Totals may not add due to rounding.

Table 2-2
Private radio broadcasters, revenue and expense statement - Atlantic provinces

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 64,478 | 65,795 | 67,381 | 73,036 | 76,479 |
| National and network | 15,011 | 18,916 | 20,189 | 21,904 | 21,700 |
| Sales of air time, total | 79,489 | 84,710 | 87,570 | 94,939 | 98,179 |
| Production and other, total | 272 | 253 | 474 | 446 | 342 |
| Operating revenue, total | 79,761 | 84,963 | 88,044 | 95,385 | 98,522 |
| Expenses |  |  |  |  |  |
| Program | 20,123 | 20,325 | 23,540 | 24,546 | 25,351 |
| Technical services | 3,739 | 3,653 | 4,243 | 4,233 | 4,114 |
| Sales and promotion | 15,214 | 16,323 | 18,437 | 22,089 | 22,578 |
| Administration and general | 17,822 | 18,739 | 20,966 | 23,567 | 24,564 |
| Depreciation | 3,073 | 2,985 | 3,406 | 3,512 | 3,447 |
| Operating expenses, total | 59,970 | 62,026 | 70,592 | 77,948 | 80,055 |
| Profit before interest and taxes | 19,790 | 22,937 | 17,452 | 17,437 | 18,467 |
| Interest expense | 1,094 | 1,346 | 1,495 | 1,330 | 3,331 |
| Expenses, total | 61,064 | 63,372 | 72,087 | 79,278 | 83,386 |
| Net operating income | 18,697 | 21,591 | 15,957 | 16,107 | 15,135 |
| Other adjustments-income (expense) | -131 | 420 | 2,122 | 154 | -399 |
| Net profit (loss) before income taxes | 18,565 | 22,011 | 18,079 | 16,261 | 14,737 |
| Provision for income taxes | 5,079 | 5,746 | 5,861 | 5,484 | 4,287 |
| Net profit (loss) after income taxes | $13,487$ | 16,265 | 12,218 | $10,777$ | 10,450 |
| Salaries and other staff benefits | 31,339 | 30,989 | 35,537 | 40,629 | 41,823 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 703 | 693 | 815 | 895 | 967 |
|  | 69 | 71 | 76 | 78 | 81 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 80.8 | 77.4 | 76.5 | 76.6 | 77.6 |
| National and network | 18.8 | 22.3 | 22.9 | 23.0 | 22.0 |
| Sales of air time, total | 99.7 | 99.7 | 99.5 | 99.5 | 99.7 |
| Production and other, total | 0.3 | 0.3 | 0.5 | 0.5 | 0.3 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 25.2 | 23.9 | 26.7 | 25.7 | 25.7 |
| Technical services | 4.7 | 4.3 | 4.8 | 4.4 | 4.2 |
| Sales and promotion | 19.1 | 19.2 | 20.9 | 23.2 | 22.9 |
| Administration and general | 22.3 | 22.1 | 23.8 | 24.7 | 24.9 |
| Depreciation | 3.9 | 3.5 | 3.9 | 3.7 | 3.5 |
| Operating expenses, total | 75.2 | 73.0 | 80.2 | 81.7 | 81.3 |
| Profit before interest and taxes | 24.8 | 27.0 | 19.8 | 18.3 | 18.7 |
| Interest expense | 1.4 | 1.6 | 1.7 | 1.4 | 3.4 |
| Expenses, total | 76.6 | 74.6 | 81.9 | 83.1 | 84.6 |
| Net operating income | 23.4 | 25.4 | 18.1 | 16.9 | 15.4 |
| Other adjustments-income (expense) | -0.2 | 0.5 | 2.4 | 0.2 | -0.4 |
| Net profit (loss) before income taxes | 23.3 | 25.9 | 20.5 | 17.0 | 15.0 |
| Provision for income taxes | 6.4 | 6.8 | 6.7 | 5.7 | 4.4 |
| Net profit (loss) after income taxes | 16.9 | 19.1 | 13.9 | 11.3 | 10.6 |
| Salaries and other staff benefits | 39.3 | 36.5 | 40.4 | 42.6 | 42.5 |

Note(s): Totals may not add due to rounding.

Table 2-3
Private radio broadcasters, revenue and expense statement - Quebec

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 171,532 | 170,347 | 171,182 | 173,724 | 175,881 |
| National and network | 58,005 | 76,662 | 87,188 | 90,013 | 96,501 |
| Sales of air time, total | 229,537 | 247,010 |  | 263,737 | 272,382 |
| Production and other, total | 4,937 | 6,408 | 7,116 | 8,391 | 8,702 |
| Operating revenue, total | 234,474 | 253,418 | 265,486 | 272,128 | 281,084 |
| Expenses |  |  |  |  |  |
| Program | 72,190 | 75,321 | 82,832 | 84,225 | 90,007 |
| Technical services | 6,242 | 6,662 | 8,548 | 8,751 | 9,974 |
| Sales and promotion | 53,957 | 59,230 | 63,588 | 65,551 | 65,712 |
| Administration and general | 64,167 | 64,452 | 60,455 | 61,765 | 61,782 |
| Depreciation | 6,981 | 7,448 | 12,518 | 9,233 | 10,194 |
| Operating expenses, total | 203,537 | 213,112 | 227,942 | 229,525 | 237,669 |
| Profit before interest and taxes | 30,937 | 40,306 | 37,544 | 42,603 | 43,415 |
| Interest expense | 13,226 | 10,356 | 10,009 | 15,955 | 1,370 |
| Expenses, total | 216,763 | 223,468 | 237,951 | 245,480 | 239,039 |
| Net operating income | 17,711 | 29,950 | 27,535 | 26,648 | 42,045 |
| Other adjustments-income (expense) | 8,950 | 11,477 | 2,364 | 13,037 | 32,262 |
| Net profit (loss) before income taxes | 26,661 | 41,427 | 29,899 | 39,685 | 74,307 |
| Provision for income taxes | 6,884 | 5,496 | 8,848 | 12,044 | 8,745 |
| Net profit (loss) after income taxes | 19,777 | 35,931 | 21,051 | 27,640 | 65,562 |
| Salaries and other staff benefits | 105,368 | 115,040 | $\begin{aligned} & 113,687 \\ & \text { ers } \\ & \hline \end{aligned}$ | 118,261 | 117,437 |
| Number of employees (weekly average) | 1,851 | 1,977 | 1,890 | 1,857 | 1,932 |
| Number of stations | 98 | 100 | 101 | 105 | 105 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 73.2 | 67.2 | 64.5 | 63.8 | 62.6 |
| National and network | 24.7 | 30.3 | 32.8 | 33.1 | 34.3 |
| Sales of air time, total | 97.9 | 97.5 | 97.3 | 96.9 | 96.9 |
| Production and other, total | 2.1 | 2.5 | 2.7 | 3.1 | 3.1 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 30.8 | 29.7 | 31.2 | 31.0 | 32.0 |
| Technical services | 2.7 | 2.6 | 3.2 | 3.2 | 3.5 |
| Sales and promotion | 23.0 | 23.4 | 24.0 | 24.1 | 23.4 |
| Administration and general | 27.4 | 25.4 | 22.8 | 22.7 | 22.0 |
| Depreciation | 3.0 | 2.9 | 4.7 | 3.4 | 3.6 |
| Operating expenses, total | 86.8 | 84.1 | 85.9 | 84.3 | 84.6 |
| Profit before interest and taxes | 13.2 | 15.9 | 14.1 | 15.7 | 15.4 |
| Interest expense | 5.6 | 4.1 | 3.8 | 5.9 | 0.5 |
| Expenses, total | 92.4 | 88.2 | 89.6 | 90.2 | 85.0 |
| Net operating income | 7.6 | 11.8 | 10.4 | 9.8 | 15.0 |
| Other adjustments-income (expense) | 3.8 | 4.5 | 0.9 | 4.8 | 11.5 |
| Net profit (loss) before income taxes | 11.4 | 16.3 | 11.3 | 14.6 | 26.4 |
| Provision for income taxes | 2.9 | 2.2 | 3.3 | 4.4 | 3.1 |
| Net profit (loss) after income taxes | 8.4 | 14.2 | 7.9 | 10.2 | 23.3 |
| Salaries and other staff benefits | 44.9 | 45.4 | 42.8 | 43.5 | 41.8 |

Note(s): Totals may not add due to rounding.

Table 2-4
Private radio broadcasters, revenue and expense statement - Ontario

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 359,658 | 385,813 | 402,654 | 412,154 | 421,917 |
| National and network | 94,144 | 108,439 | 119,834 | 134,694 | 150,240 |
| Sales of air time, total | 453,802 | 494,251 | 522,488 | 546,848 | 572,157 |
| Production and other, total | 5,403 | 7,927 | 9,400 | 14,361 | 13,821 |
| Operating revenue, total | 459,206 | 502,178 | 531,888 | 561,209 | 585,979 |
| Expenses |  |  |  |  |  |
| Program | 120,173 | 129,830 | 142,053 | 149,525 | 155,461 |
| Technical services | 14,194 | 15,224 | 15,770 | 16,827 | 17,974 |
| Sales and promotion | 123,106 | 123,730 | 132,713 | 138,921 | 140,553 |
| Administration and general | 94,020 | 98,110 | 99,239 | 119,195 | 117,104 |
| Depreciation | 13,637 | 14,548 | 15,315 | 14,265 | 14,348 |
| Operating expenses, total | 365,128 | 381,442 | 405,090 | 438,733 | 445,440 |
| Profit before interest and taxes | 94,078 | 120,736 | 126,798 | 122,477 | 140,539 |
| Interest expense | 9,760 | 8,419 | 7,880 | 7,091 | 4,530 |
| Expenses, total | 374,888 | 389,861 | 412,970 | 445,824 | 449,969 |
| Net operating income | 84,318 | 112,317 | 118,918 | 115,386 | 136,009 |
| Other adjustments-income (expense) | 3,384 | -2,222 | 16,958 | 11,767 | 28,108 |
| Net profit (loss) before income taxes | 87,702 | 110,095 | 135,875 | 127,152 | 164,118 |
| Provision for income taxes | 26,180 | 27,602 | 22,536 | 24,733 | 15,340 |
| Net profit (loss) after income taxes | 61,521 | 82,493 | 113,339 | 102,419 | 148,777 |
| Salaries and other staff benefits | 195,403 | 199,837 | 207,975 | 217,908 | 225,536 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 3,126 | 3,181 | 3,345 | 3,443 | 3,470 |
| Number of stations | 169 | 175 | 185 | 193 | 197 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 78.3 | 76.8 | 75.7 | 73.4 | 72.0 |
| National and network | 20.5 | 21.6 | 22.5 | 24.0 | 25.6 |
| Sales of air time, total | 98.8 | 98.4 | 98.2 | 97.4 | 97.6 |
| Production and other, total | 1.2 | 1.6 | 1.8 | 2.6 | 2.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.2 | 25.9 | 26.7 | 26.6 | 26.5 |
| Technical services | 3.1 | 3.0 | 3.0 | 3.0 | 3.1 |
| Sales and promotion | 26.8 | 24.6 | 25.0 | 24.8 | 24.0 |
| Administration and general | 20.5 | 19.5 | 18.7 | 21.2 | 20.0 |
| Depreciation | 3.0 | 2.9 | 2.9 | 2.5 | 2.4 |
| Operating expenses, total | 79.5 | 76.0 | 76.2 | 78.2 | 76.0 |
| Profit before interest and taxes | 20.5 | 24.0 | 23.8 | 21.8 | 24.0 |
| Interest expense | 2.1 | 1.7 | 1.5 | 1.3 | 0.8 |
| Expenses, total | 81.6 | 77.6 | 77.6 | 79.4 | 76.8 |
| Net operating income | 18.4 | 22.4 | 22.4 | 20.6 | 23.2 |
| Other adjustments-income (expense) | 0.7 | -0.4 | 3.2 | 2.1 | 4.8 |
| Net profit (loss) before income taxes | 19.1 | 21.9 | 25.5 | 22.7 | 28.0 |
| Provision for income taxes | 5.7 | 5.5 | 4.2 | 4.4 | 2.6 |
| Net profit (loss) after income taxes | 13.4 | 16.4 | 21.3 | 18.2 | 25.4 |
| Salaries and other staff benefits | 42.6 | 39.8 | 39.1 | 38.8 | 38.5 |

Note(s): Totals may not add due to rounding.

Table 2-5
Private radio broadcasters, revenue and expense statement - Manitoba

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 36,078 | 38,640 | 41,305 | 42,128 | 43,458 |
| National and network | 10,781 | 12,152 | 11,702 | 12,313 | 13,074 |
| Sales of air time, total | 46,859 | 50,791 | 53,008 | 54,441 | 56,531 |
| Production and other, total | 861 | 619 | 531 | 1,209 | 1,195 |
| Operating revenue, total | 47,720 | 51,411 | 53,539 | 55,650 | 57,726 |
| Expenses |  |  |  |  |  |
| Program | 15,280 | 15,897 | 15,653 | 16,422 | 16,124 |
| Technical services | 1,687 | 1,520 | 1,368 | 1,414 | 1,526 |
| Sales and promotion | 13,555 | 14,766 | 14,781 | 15,610 | 15,425 |
| Administration and general | 12,271 | 12,438 | 13,312 | 14,831 | 14,011 |
| Depreciation | 2,146 | 2,224 | 2,199 | 2,011 | 1,447 |
| Operating expenses, total | 44,939 | 46,847 | 47,313 | 50,288 | 48,532 |
| Profit before interest and taxes | 2,781 | 4,564 | 6,226 | 5,362 | 9,194 |
| Interest expense | 535 | 735 | 605 | 730 | 600 |
| Expenses, total | 45,474 | 47,582 | 47,918 | 51,018 | 49,132 |
| Net operating income | 2,246 | 3,829 | 5,621 | 4,632 | 8,594 |
| Other adjustments-income (expense) | 1,164 | 532 | 4,445 | 3,310 | 3,177 |
| Net profit (loss) before income taxes | 3,410 | 4,361 | 10,065 | 7,942 | 11,771 |
| Provision for income taxes | 912 | 1,842 | 1,935 | 1,888 | 938 |
| Net profit (loss) after income taxes | 2,498 | 2,519 | 8,130 | 6,054 | 10,833 |
| Salaries and other staff benefits | 25,311 | 24,512 | 25,177 | 26,072 | 25,419 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 487 | 480 | 490 | 465 | 443 |
|  | 30 | 30 | 31 | 31 | 31 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.6 | 75.2 | 77.1 | 75.7 | 75.3 |
| National and network | 22.6 | 23.6 | 21.9 | 22.1 | 22.6 |
| Sales of air time, total | 98.2 | 98.8 | 99.0 | 97.8 | 97.9 |
| Production and other, total | 1.8 | 1.2 | 1.0 | 2.2 | 2.1 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 32.0 | 30.9 | 29.2 | 29.5 | 27.9 |
| Technical services | 3.5 | 3.0 | 2.6 | 2.5 | 2.6 |
| Sales and promotion | 28.4 | 28.7 | 27.6 | 28.1 | 26.7 |
| Administration and general | 25.7 | 24.2 | 24.9 | 26.7 | 24.3 |
| Depreciation | 4.5 | 4.3 | 4.1 | 3.6 | 2.5 |
| Operating expenses, total | 94.2 | 91.1 | 88.4 | 90.4 | 84.1 |
| Profit before interest and taxes | 5.8 | 8.9 | 11.6 | 9.6 | 15.9 |
| Interest expense | 1.1 | 1.4 | 1.1 | 1.3 | 1.0 |
| Expenses, total | 95.3 | 92.6 | 89.5 | 91.7 | 85.1 |
| Net operating income | 4.7 | 7.4 | 10.5 | 8.3 | 14.9 |
| Other adjustments-income (expense) | 2.4 | 1.0 | 8.3 | 5.9 | 5.5 |
| Net profit (loss) before income taxes | 7.1 | 8.5 | 18.8 | 14.3 | 20.4 |
| Provision for income taxes | 1.9 | 3.6 | 3.6 | 3.4 | 1.6 |
| Net profit (loss) after income taxes | 5.2 | 4.9 | 15.2 | 10.9 | 18.8 |
| Salaries and other staff benefits | 53.0 | 47.7 | 47.0 | 46.8 | 44.0 |

Note(s): Totals may not add due to rounding.

Table 2-6
Private radio broadcasters, revenue and expense statement - Saskatchewan

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 46,996 | 50,269 | 50,522 | 54,058 | 58,349 |
| National and network | 11,924 | 13,053 | 12,763 | 12,597 | 14,699 |
| Sales of air time, total | 58,920 | 63,322 | 63,284 | 66,655 | 73,048 |
| Production and other, total | 869 | 800 | 1,220 | 1,134 | 1,416 |
| Operating revenue, total | 59,788 | 64,122 | 64,504 | 67,789 | 74,464 |
| Expenses |  |  |  |  |  |
| Program | 17,859 | 19,178 | 20,104 | 20,176 | 23,402 |
| Technical services | 1,492 | 1,665 | 1,846 | 1,882 | 2,134 |
| Sales and promotion | 18,636 | 19,504 | 19,899 | 20,730 | 21,962 |
| Administration and general | 13,662 | 14,523 | 15,434 | 15,417 | 17,571 |
| Depreciation | 2,634 | 2,941 | 3,189 | 2,916 | 3,532 |
| Operating expenses, total | 54,283 | 57,811 | 60,471 | 61,121 | 68,601 |
| Profit before interest and taxes | 5,505 | 6,311 | 4,033 | 6,668 | 5,863 |
| Interest expense | 705 | 777 | 911 | 974 | 951 |
| Expenses, total | 54,988 | 58,588 | 61,382 | 62,095 | 69,553 |
| Net operating income | 4,800 | 5,534 | 3,122 | 5,694 | 4,912 |
| Other adjustments-income (expense) | -648 | -667 | -546 | -1,086 | -183 |
| Net profit (loss) before income taxes | 4,153 | 4,868 | 2,576 | 4,608 | 4,729 |
| Provision for income taxes | 938 | 733 | -101 | 873 | 201 |
| Net profit (loss) after income taxes | 3,215 | 4,134 | 2,677 | 3,735 | 4,528 |
| Salaries and other staff benefits | 33,770 | 31,492 | 30,832 | 31,933 | 35,403 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | $537$ | 539 | 562 | 575 | 609 |
|  | 33 | 34 | 38 | 40 | 43 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 78.6 | 78.4 | 78.3 | 79.7 | 78.4 |
| National and network | 19.9 | 20.4 | 19.8 | 18.6 | 19.7 |
| Sales of air time, total | 98.5 | 98.8 | 98.1 | 98.3 | 98.1 |
| Production and other, total | 1.5 | 1.2 | 1.9 | 1.7 | 1.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 29.9 | 29.9 | 31.2 | 29.8 | 31.4 |
| Technical services | 2.5 | 2.6 | 2.9 | 2.8 | 2.9 |
| Sales and promotion | 31.2 | 30.4 | 30.8 | 30.6 | 29.5 |
| Administration and general | 22.9 | 22.6 | 23.9 | 22.7 | 23.6 |
| Depreciation | 4.4 | 4.6 | 4.9 | 4.3 | 4.7 |
| Operating expenses, total | 90.8 | 90.2 | 93.7 | 90.2 | 92.1 |
| Profit before interest and taxes | 9.2 | 9.8 | 6.3 | 9.8 | 7.9 |
| Interest expense | 1.2 | 1.2 | 1.4 | 1.4 | 1.3 |
| Expenses, total | 92.0 | 91.4 | 95.2 | 91.6 | 93.4 |
| Net operating income | 8.0 | 8.6 | 4.8 | 8.4 | 6.6 |
| Other adjustments-income (expense) | -1.1 | -1.0 | -0.8 | -1.6 | -0.2 |
| Net profit (loss) before income taxes | 6.9 | 7.6 | 4.0 | 6.8 | 6.4 |
| Provision for income taxes | 1.6 | 1.1 | -0.2 | 1.3 | 0.3 |
| Net profit (loss) after income taxes | 5.4 | 6.4 | 4.2 | 5.5 | 6.1 |
| Salaries and other staff benefits | 56.5 | 49.1 | 47.8 | 47.1 | 47.5 |

Note(s): Totals may not add due to rounding.

Table 2-7
Private radio broadcasters, revenue and expense statement - Alberta

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 133,337 | 145,197 | 159,543 | 183,159 | 208,509 |
| National and network | 40,422 | 45,610 | 50,379 | 55,307 | 58,616 |
| Sales of air time, total | 173,759 | 190,808 | 209,922 | 238,466 | 267,124 |
| Production and other, total | 4,045 | 5,148 | 6,307 | 4,675 | 4,028 |
| Operating revenue, total | 177,805 | 195,955 | 216,229 | 243,141 | 271,152 |
| Expenses |  |  |  |  |  |
| Program | 40,630 | 42,848 | 51,971 | 57,835 | 67,262 |
| Technical services | 4,937 | 5,204 | 6,058 | 6,650 | 7,722 |
| Sales and promotion | 45,252 | 48,014 | 52,990 | 57,047 | 66,682 |
| Administration and general | 36,445 | 42,030 | 44,423 | 50,916 | 53,147 |
| Depreciation | 6,757 | 5,671 | 6,111 | 6,555 | 7,291 |
| Operating expenses, total | 134,021 | 143,767 | 161,552 | 179,003 | 202,104 |
| Profit before interest and taxes | 43,784 | 52,188 | 54,678 | 64,138 | 69,048 |
| Interest expense | 6,058 | 4,640 | 4,103 | 5,395 | 4,877 |
| Expenses, total | 140,079 | 148,408 | 165,655 | 184,398 | 206,982 |
| Net operating income | 37,726 | 47,548 | 50,574 | 58,743 | 64,171 |
| Other adjustments-income (expense) | 919 | -1,839 | 9,741 | 7,285 | 5,614 |
| Net profit (loss) before income taxes | 38,644 | 45,709 | 60,316 | 66,028 | 69,785 |
| Provision for income taxes | 5,435 | 7,469 | 7,498 | 10,937 | 7,887 |
| Net profit (loss) after income taxes | 33,210 | 38,240 | 52,817 | 55,091 | 61,897 |
| Salaries and other staff benefits | 67,493 | 73,871 | 81,700 | 89,459 | 103,138 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 1,074 | 1,135 | 1,292 | 1,442 | 1,592 |
| Number of stations | 67 | 70 | 77 | 85 | 94 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.0 | 74.1 | 73.8 | 75.3 | 76.9 |
| National and network | 22.7 | 23.3 | 23.3 | 22.7 | 21.6 |
| Sales of air time, total | 97.7 | 97.4 | 97.1 | 98.1 | 98.5 |
| Production and other, total | 2.3 | 2.6 | 2.9 | 1.9 | 1.5 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 22.9 | 21.9 | 24.0 | 23.8 | 24.8 |
| Technical services | 2.8 | 2.7 | 2.8 | 2.7 | 2.8 |
| Sales and promotion | 25.5 | 24.5 | 24.5 | 23.5 | 24.6 |
| Administration and general | 20.5 | 21.4 | 20.5 | 20.9 | 19.6 |
| Depreciation | 3.8 | 2.9 | 2.8 | 2.7 | 2.7 |
| Operating expenses, total | 75.4 | 73.4 | 74.7 | 73.6 | 74.5 |
| Profit before interest and taxes | 24.6 | 26.6 | 25.3 | 26.4 | 25.5 |
| Interest expense | 3.4 | 2.4 | 1.9 | 2.2 | 1.8 |
| Expenses, total | 78.8 | 75.7 | 76.6 | 75.8 | 76.3 |
| Net operating income | 21.2 | 24.3 | 23.4 | 24.2 | 23.7 |
| Other adjustments-income (expense) | 0.5 | -0.9 | 4.5 | 3.0 | 2.1 |
| Net profit (loss) before income taxes | 21.7 | 23.3 | 27.9 | 27.2 | 25.7 |
| Provision for income taxes | 3.1 | 3.8 | 3.5 | 4.5 | 2.9 |
| Net profit (loss) after income taxes | 18.7 | 19.5 | 24.4 | 22.7 | 22.8 |
| Salaries and other staff benefits | 38.0 | 37.7 | 37.8 | 36.8 | 38.0 |

Note(s): Totals may not add due to rounding.

Table 2-8
Private radio broadcasters, revenue and expense statement - British Columbia, Yukon, Northwest Territories and Nunavut

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 130,596 | 138,835 | 145,681 | 154,469 | 166,897 |
| National and network | 41,223 | 48,392 | 49,500 | 53,629 | 54,027 |
| Sales of air time, total | 171,819 | 187,227 | 195,181 | 208,098 | 220,925 |
| Production and other, total | 4,075 | 5,143 | 5,491 | 7,808 | 5,483 |
| Operating revenue, total | 175,894 | 192,370 | 200,671 | 215,906 | 226,408 |
| Expenses |  |  |  |  |  |
| Program | 51,847 | 54,477 | 58,479 | 59,786 | 61,861 |
| Technical services | 5,463 | 5,311 | 5,510 | 6,072 | 6,997 |
| Sales and promotion | 47,155 | 47,520 | 50,122 | 54,493 | 56,310 |
| Administration and general | 40,612 | 42,610 | 44,493 | 49,183 | 47,436 |
| Depreciation | 4,795 | 4,999 | 4,944 | 5,144 | 3,797 |
| Operating expenses, total | 149,873 | 154,917 | 163,548 | 174,678 | 176,402 |
| Profit before interest and taxes | 26,021 | 37,453 | 37,123 | 41,228 | 50,006 |
| Interest expense | 3,236 | 2,984 | 3,501 | 3,657 | 2,865 |
| Expenses, total | 153,108 | 157,901 | 167,049 | 178,335 | 179,267 |
| Net operating income | 22,786 | 34,469 | 33,622 | 37,570 | 47,140 |
| Other adjustments-income (expense) | 2,824 | 49 | 6,803 | 6,588 | 3,685 |
| Net profit (loss) before income taxes | 25,610 | 34,517 | 40,425 | 44,159 | 50,825 |
| Provision for income taxes | 5,790 | 5,992 | 2,982 | 6,447 | 1,361 |
| Net profit (loss) after income taxes | 19,820 | 28,525 | 37,443 | 37,712 | 49,464 |
| Salaries and other staff benefits | 76,522 | 81,228 | 83,879 | 88,191 | 89,825 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 1,428 | 1,442 | 1,529 | 1,554 | 1,486 |
| Number of stations | 92 | 94 | 98 | 100 | 100 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 74.2 | 72.2 | 72.6 | 71.5 | 73.7 |
| National and network | 23.4 | 25.2 | 24.7 | 24.8 | 23.9 |
| Sales of air time, total | 97.7 | 97.3 | 97.3 | 96.4 | 97.6 |
| Production and other, total | 2.3 | 2.7 | 2.7 | 3.6 | 2.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 29.5 | 28.3 | 29.1 | 27.7 | 27.3 |
| Technical services | 3.1 | 2.8 | 2.7 | 2.8 | 3.1 |
| Sales and promotion | 26.8 | 24.7 | 25.0 | 25.2 | 24.9 |
| Administration and general | 23.1 | 22.2 | 22.2 | 22.8 | 21.0 |
| Depreciation | 2.7 | 2.6 | 2.5 | 2.4 | 1.7 |
| Operating expenses, total | 85.2 | 80.5 | 81.5 | 80.9 | 77.9 |
| Profit before interest and taxes | 14.8 | 19.5 | 18.5 | 19.1 | 22.1 |
| Interest expense | 1.8 | 1.6 | 1.7 | 1.7 | 1.3 |
| Expenses, total | 87.0 | 82.1 | 83.2 | 82.6 | 79.2 |
| Net operating income | 13.0 | 17.9 | 16.8 | 17.4 | 20.8 |
| Other adjustments-income (expense) | 1.6 | 0.0 | 3.4 | 3.1 | 1.6 |
| Net profit (loss) before income taxes | 14.6 | 17.9 | 20.1 | 20.5 | 22.4 |
| Provision for income taxes | 3.3 | 3.1 | 1.5 | 3.0 | 0.6 |
| Net profit (loss) after income taxes | 11.3 | 14.8 | 18.7 | 17.5 | 21.8 |
| Salaries and other staff benefits | 43.5 | 42.2 | 41.8 | 40.8 | 39.7 |

Note(s): Totals may not add due to rounding.

Table 3-1
Private radio broadcasters, by type of broadcaster, revenue and expense statement - AM

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 251,220 | 250,002 | 259,734 | 268,033 | 265,889 |
| National and network | 49,390 | 50,206 | 53,997 | 52,238 | 54,436 |
| Sales of air time, total | 300,610 | 300,208 | 313,731 | 320,271 | 320,325 |
| Production and other, total | 3,935 | 5,614 | 5,704 | 11,042 | 9,104 |
| Operating revenue, total | 304,545 | 305,822 | 319,435 | 331,313 | 329,429 |
| Expenses |  |  |  |  |  |
| Program | 116,578 | 111,218 | 116,563 | 120,815 | 116,814 |
| Technical services | 13,526 | 13,644 | 14,140 | 13,575 | 14,160 |
| Sales and promotion | 77,981 | 76,560 | 81,603 | 83,716 | 82,364 |
| Administration and general | 80,845 | 80,293 | 79,606 | 87,147 | 80,399 |
| Depreciation | 10,293 | 10,329 | 9,934 | 9,773 | 9,031 |
| Operating expenses, total | 299,223 | 292,043 | 301,846 | 315,027 | 302,768 |
| Profit before interest and taxes | 5,322 | 13,779 | 17,588 | 16,287 | 26,661 |
| Interest expense | 6,878 | 5,412 | 7,035 | 6,597 | 4,666 |
| Expenses, total | 306,101 | 297,455 | 308,881 | 321,623 | 307,434 |
| Net operating income | -1,556 | 8,368 | 10,554 | 9,690 | 21,996 |
| Other adjustments-income (expense) | 3,909 | 159 | 10,474 | 13,352 | 16,990 |
| Net profit (loss) before income taxes | 2,353 | 8,527 | 21,027 | 23,042 | 38,986 |
| Provision for income taxes | -315 | 2,832 | -2,274 | 793 | 6,251 |
| Net profit (loss) after income taxes | $2,668$ | 5,694 | 23,301 | 22,249 | 32,735 |
| Salaries and other staff benefits | 170,090 | 161,401 | 165,425 | 168,208 | 163,336 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 3,118 | 3,009 | 3,021 | 2,986 | 2,787 |
| Number of stations | 190 | 180 | 178 | 174 | 159 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 82.5 | 81.7 | 81.3 | 80.9 | 80.7 |
| National and network | 16.2 | 16.4 | 16.9 | 15.8 | 16.5 |
| Sales of air time, total | 98.7 | 98.2 | 98.2 | 96.7 | 97.2 |
| Production and other, total | 1.3 | 1.8 | 1.8 | 3.3 | 2.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 38.3 | 36.4 | 36.5 | 36.5 | 35.5 |
| Technical services | 4.4 | 4.5 | 4.4 | 4.1 | 4.3 |
| Sales and promotion | 25.6 | 25.0 | 25.5 | 25.3 | 25.0 |
| Administration and general | 26.5 | 26.3 | 24.9 | 26.3 | 24.4 |
| Depreciation | 3.4 | 3.4 | 3.1 | 2.9 | 2.7 |
| Operating expenses, total | 98.3 | 95.5 | 94.5 | 95.1 | 91.9 |
| Profit before interest and taxes | 1.7 | 4.5 | 5.5 | 4.9 | 8.1 |
| Interest expense | 2.3 | 1.8 | 2.2 | 2.0 | 1.4 |
| Expenses, total | 100.5 | 97.3 | 96.7 | 97.1 | 93.3 |
| Net operating income | -0.5 | 2.7 | 3.3 | 2.9 | 6.7 |
| Other adjustments-income (expense) | 1.3 | 0.1 | 3.3 | 4.0 | 5.2 |
| Net profit (loss) before income taxes | 0.8 | 2.8 | 6.6 | 7.0 | 11.8 |
| Provision for income taxes | -0.1 | 0.9 | -0.7 | 0.2 | 1.9 |
| Net profit (loss) after income taxes | 0.9 | 1.9 | 7.3 | 6.7 | 9.9 |
| Salaries and other staff benefits | 55.9 | 52.8 | 51.8 | 50.8 | 49.6 |

Note(s): Totals may not add due to rounding.

Table 3-2
Private radio broadcasters, by type of broadcaster, revenue and expense statement - FM

|  | 2004 | 2005 | 2006 | 2007 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 691,455 | 744,894 | 778,534 | 824,696 | 885,601 |
| National and network | 222,120 | 273,017 | 297,558 | 328,218 | 354,421 |
| Sales of air time, total | 913,575 | 1,017,911 | 1,076,092 | 1,152,914 | 1,240,022 |
| Production and other, total | 16,527 | 20,683 | 24,835 | 26,980 | 25,883 |
| Operating revenue, total | 930,102 | 1,038,594 | 1,100,927 | 1,179,894 | 1,265,905 |
| Expenses |  |  |  |  |  |
| Program | 221,524 | 246,659 | 278,070 | 291,700 | 322,654 |
| Technical services | 24,226 | 25,596 | 29,202 | 32,255 | 36,282 |
| Sales and promotion | 238,894 | 252,527 | 270,926 | 290,725 | 306,858 |
| Administration and general | 198,153 | 212,609 | 218,716 | 247,727 | 255,216 |
| Depreciation | 29,731 | 30,488 | 37,747 | 33,863 | 35,024 |
| Operating expenses, total | 712,527 | 767,878 | 834,662 | 896,269 | 956,035 |
| Profit before interest and taxes | 217,575 | 270,716 | 266,265 | 283,625 | 309,870 |
| Interest expense | 27,736 | 23,846 | 21,470 | 28,535 | 13,860 |
| Expenses, total | 740,263 | 791,724 | 856,132 | 924,805 | 969,895 |
| Net operating income | 189,839 | 246,870 | 244,795 | 255,090 | 296,011 |
| Other adjustments-income (expense) | 12,553 | 7,591 | 31,413 | 27,703 | 55,274 |
| Net profit (loss) before income taxes | 202,392 | 254,461 | 276,208 | 282,793 | 351,285 |
| Provision for income taxes | 51,532 | 52,048 | 51,834 | 61,614 | 32,508 |
| Net profit (loss) after income taxes | 150,860 | 202,414 | 224,374 | 221,179 | 318,777 |
| Salaries and other staff benefits | 365,116 | 395,567 | 413,361 | 444,244 | 475,245 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 6,089 | 6,438 | 6,902 | 7,246 | 7,713 |
| Number of stations | 368 | 394 | 428 | 458 | 492 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 74.3 | 71.7 | 70.7 | 69.9 | 70.0 |
| National and network | 23.9 | 26.3 | 27.0 | 27.8 | 28.0 |
| Sales of air time, total | 98.2 | 98.0 | 97.7 | 97.7 | 98.0 |
| Production and other, total | 1.8 | 2.0 | 2.3 | 2.3 | 2.0 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 23.8 | 23.7 | 25.3 | 24.7 | 25.5 |
| Technical services | 2.6 | 2.5 | 2.7 | 2.7 | 2.9 |
| Sales and promotion | 25.7 | 24.3 | 24.6 | 24.6 | 24.2 |
| Administration and general | 21.3 | 20.5 | 19.9 | 21.0 | 20.2 |
| Depreciation | 3.2 | 2.9 | 3.4 | 2.9 | 2.8 |
| Operating expenses, total | 76.6 | 73.9 | 75.8 | 76.0 | 75.5 |
| Profit before interest and taxes | 23.4 | 26.1 | 24.2 | 24.0 | 24.5 |
| Interest expense | 3.0 | 2.3 | 2.0 | 2.4 | 1.1 |
| Expenses, total | 79.6 | 76.2 | 77.8 | 78.4 | 76.6 |
| Net operating income | 20.4 | 23.8 | 22.2 | 21.6 | 23.4 |
| Other adjustments-income (expense) | 1.3 | 0.7 | 2.9 | 2.3 | 4.4 |
| Net profit (loss) before income taxes | 21.8 | 24.5 | 25.1 | 24.0 | 27.7 |
| Provision for income taxes | 5.5 | 5.0 | 4.7 | 5.2 | 2.6 |
| Net profit (loss) after income taxes | 16.2 | 19.5 | 20.4 | 18.7 | 25.2 |
| Salaries and other staff benefits | 39.3 | 38.1 | 37.5 | 37.7 | 37.5 |

Note(s): Totals may not add due to rounding.

Table 3-3
Private radio broadcasters, by type of broadcaster, revenue and expense statement - English language

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 771,766 | 825,546 | 867,460 | 916,549 | 972,065 |
| National and network | 218,373 | 252,098 | 271,396 | 297,220 | 319,601 |
| Sales of air time, total | 990,138 | 1,077,644 | 1,138,856 | 1,213,769 | 1,291,665 |
| Production and other, total | 12,444 | 16,724 | 20,228 | 26,742 | 23,300 |
| Operating revenue, total | 1,002,582 | 1,094,368 | 1,159,084 | 1,240,511 | 1,314,965 |
| Expenses |  |  |  |  |  |
| Program | 266,923 | 282,045 | 311,821 | 327,331 | 347,934 |
| Technical services | 30,630 | 31,443 | 33,965 | 35,942 | 39,825 |
| Sales and promotion | 263,775 | 270,923 | 289,624 | 309,317 | 323,332 |
| Administration and general | 212,152 | 225,289 | 234,111 | 269,205 | 268,676 |
| Depreciation | 32,749 | 32,788 | 34,565 | 33,645 | 33,252 |
| Operating expenses, total | 806,229 | 842,487 | 904,086 | 975,439 | 1,013,020 |
| Profit before interest and taxes | 196,354 | 251,881 | 254,998 | 265,072 | 301,945 |
| Interest expense | 22,819 | 19,245 | 18,654 | 19,365 | 16,902 |
| Expenses, total | 829,048 | 861,733 | 922,739 | 994,804 | 1,029,922 |
| Net operating income | 173,535 | 232,636 | 236,344 | 245,707 | 285,043 |
| Other adjustments-income (expense) | 7,366 | -4,574 | 39,435 | 28,224 | 36,304 |
| Net profit (loss) before income taxes | 180,901 | 228,061 | 275,780 | 273,931 | 321,347 |
| Provision for income taxes | 45,207 | 51,092 | 44,019 | 52,782 | 29,730 |
| Net profit (loss) after income taxes | 135,693 | 176,969 | 231,761 | 221,149 | 291,618 |
| Salaries and other staff benefits | 430,448 | 441,628 | 465,139 | 491,627 | 515,974 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 7,067 | 7,167 | 7,704 | 8,005 | 8,154 |
| Number of stations | 443 | 456 | 485 | 506 | 523 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 77.0 | 75.4 | 74.8 | 73.9 | 73.9 |
| National and network | 21.8 | 23.0 | 23.4 | 24.0 | 24.3 |
| Sales of air time, total | 98.8 | 98.5 | 98.3 | 97.8 | 98.2 |
| Production and other, total | 1.2 | 1.5 | 1.7 | 2.2 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.6 | 25.8 | 26.9 | 26.4 | 26.5 |
| Technical services | 3.1 | 2.9 | 2.9 | 2.9 | 3.0 |
| Sales and promotion | 26.3 | 24.8 | 25.0 | 24.9 | 24.6 |
| Administration and general | 21.2 | 20.6 | 20.2 | 21.7 | 20.4 |
| Depreciation | 3.3 | 3.0 | 3.0 | 2.7 | 2.5 |
| Operating expenses, total | 80.4 | 77.0 | 78.0 | 78.6 | 77.0 |
| Profit before interest and taxes | 19.6 | 23.0 | 22.0 | 21.4 | 23.0 |
| Interest expense | 2.3 | 1.8 | 1.6 | 1.6 | 1.3 |
| Expenses, total | 82.7 | 78.7 | 79.6 | 80.2 | 78.3 |
| Net operating income | 17.3 | 21.3 | 20.4 | 19.8 | 21.7 |
| Other adjustments-income (expense) | 0.7 | -0.4 | 3.4 | 2.3 | 2.8 |
| Net profit (loss) before income taxes | 18.0 | 20.8 | 23.8 | 22.1 | 24.4 |
| Provision for income taxes | 4.5 | 4.7 | 3.8 | 4.3 | 2.3 |
| Net profit (loss) after income taxes | 13.5 | 16.2 | 20.0 | 17.8 | 22.2 |
| Salaries and other staff benefits | 42.9 | 40.4 | 40.1 | 39.6 | 39.2 |

Note(s): Totals may not add due to rounding.

Table 3-4
Private radio broadcasters, by type of broadcaster, revenue and expense statement - French language

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 142,575 | 138,151 | 138,225 | 140,916 | 142,717 |
| National and network | 51,785 | 69,462 | 78,630 | 81,911 | 87,502 |
| Sales of air time, total | 194,360 | 207,613 | 216,854 | 222,827 | 230,219 |
| Production and other, total | 4,857 | 5,837 | 6,506 | 7,322 | 8,170 |
| Operating revenue, total | 199,217 | 213,451 | 223,360 | 230,149 | 238,388 |
| Expenses |  |  |  |  |  |
| Program | 61,382 | 63,880 | 70,734 | 71,725 | 76,869 |
| Technical services | 5,112 | 5,438 | 7,272 | 7,403 | 8,095 |
| Sales and promotion | 46,392 | 51,371 | 55,927 | 57,773 | 58,265 |
| Administration and general | 57,094 | 56,850 | 51,565 | 52,895 | 52,845 |
| Depreciation | 6,211 | 6,801 | 12,069 | 8,723 | 9,493 |
| Operating expenses, total | 176,192 | 184,340 | 197,568 | 198,520 | 205,567 |
| Profit before interest and taxes | 23,025 | 29,111 | 25,792 | 31,630 | 32,822 |
| Interest expense | 11,233 | 9,468 | 9,133 | 14,722 | 960 |
| Expenses, total | 187,425 | 193,808 | 206,701 | 213,242 | 206,527 |
| Net operating income | 11,792 | 19,643 | 16,659 | 16,907 | 31,861 |
| Other adjustments-income (expense) | 8,849 | 11,977 | 2,214 | 13,158 | 35,572 |
| Net profit (loss) before income taxes | 20,641 | 31,620 | 18,874 | 30,065 | 67,434 |
| Provision for income taxes | 5,108 | 2,880 | 4,777 | 8,779 | 7,623 |
| Net profit (loss) after income taxes | 15,533 | 28,740 | 14,097 | 21,285 | 59,811 |
| Salaries and other staff benefits | 90,384 | 99,482 | 97,149 | 102,078 | 103,186 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 1,604 | 1,713 | 1,635 | 1,607 | 1,698 |
| Number of stations | 97 | 98 | 100 | 103 | 105 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 71.6 | 64.7 | 61.9 | 61.2 | 59.9 |
| National and network | 26.0 | 32.5 | 35.2 | 35.6 | 36.7 |
| Sales of air time, total | 97.6 | 97.3 | 97.1 | 96.8 | 96.6 |
| Production and other, total | 2.4 | 2.7 | 2.9 | 3.2 | 3.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 30.8 | 29.9 | 31.7 | 31.2 | 32.2 |
| Technical services | 2.6 | 2.5 | 3.3 | 3.2 | 3.4 |
| Sales and promotion | 23.3 | 24.1 | 25.0 | 25.1 | 24.4 |
| Administration and general | 28.7 | 26.6 | 23.1 | 23.0 | 22.2 |
| Depreciation | 3.1 | 3.2 | 5.4 | 3.8 | 4.0 |
| Operating expenses, total | 88.4 | 86.4 | 88.5 | 86.3 | 86.2 |
| Profit before interest and taxes | 11.6 | 13.6 | 11.5 | 13.7 | 13.8 |
| Interest expense | 5.6 | 4.4 | 4.1 | 6.4 | 0.4 |
| Expenses, total | 94.1 | 90.8 | 92.5 | 92.7 | 86.6 |
| Net operating income | 5.9 | 9.2 | 7.5 | 7.3 | 13.4 |
| Other adjustments-income (expense) | 4.4 | 5.6 | 1.0 | 5.7 | 14.9 |
| Net profit (loss) before income taxes | 10.4 | 14.8 | 8.5 | 13.1 | 28.3 |
| Provision for income taxes | 2.6 | 1.3 | 2.1 | 3.8 | 3.2 |
| Net profit (loss) after income taxes | 7.8 | 13.5 | 6.3 | 9.2 | 25.1 |
| Salaries and other staff benefits | 45.4 | 46.6 | 43.5 | 44.4 | 43.3 |

Note(s): Totals may not add due to rounding.

Table 3-5
Private radio broadcasters, by type of broadcaster, revenue and expense statement - Other language

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 28,334 | 31,198 | 32,583 | 35,264 | 36,708 |
| National and network | 1,352 | 1,663 | 1,529 | 1,325 | 1,755 |
| Sales of air time, total | 29,687 | 32,862 | 34,112 | 36,589 | 38,463 |
| Production and other, total | 3,161 | 3,736 | 3,805 | 3,958 | 3,519 |
| Operating revenue, total | 32,847 | 36,598 | 37,918 | 40,548 | 41,981 |
| Expenses |  |  |  |  |  |
| Program | 9,798 | 11,951 | 12,078 | 13,459 | 14,665 |
| Technical services | 2,010 | 2,359 | 2,105 | 2,484 | 2,521 |
| Sales and promotion | 6,706 | 6,792 | 6,978 | 7,351 | 7,626 |
| Administration and general | 9,752 | 10,763 | 12,646 | 12,775 | 14,095 |
| Depreciation | 1,064 | 1,228 | 1,047 | 1,269 | 1,310 |
| Operating expenses, total | 29,330 | 33,093 | 34,854 | 37,337 | 40,217 |
| Profit before interest and taxes | 3,518 | 3,504 | 3,063 | 3,211 | 1,764 |
| Interest expense | 561 | 545 | 718 | 1,045 | 662 |
| Expenses, total | 29,891 | 33,638 | 35,572 | 38,382 | 40,879 |
| Net operating income | 2,956 | 2,959 | 2,345 | 2,166 | 1,102 |
| Other adjustments-income (expense) | 247 | 347 | 237 | -327 | 388 |
| Net profit (loss) before income taxes | 3,203 | 3,306 | 2,583 | 1,839 | 1,490 |
| Provision for income taxes | 901 | 907 | 765 | 846 | 1,406 |
| Net profit (loss) after income taxes | 2,301 | 2,399 | 1,818 | 993 | 84 |
| Salaries and other staff benefits | 14,375 | 15,859 | 16,499 | 18,747 | 19,421 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 536 | 566 | 584 | 620 | 647 |
|  | 18 | 20 | 21 | 23 | 23 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 86.3 | 85.2 | 85.9 | 87.0 | 87.4 |
| National and network | 4.1 | 4.5 | 4.0 | 3.3 | 4.2 |
| Sales of air time, total | 90.4 | 89.8 | 90.0 | 90.2 | 91.6 |
| Production and other, total | 9.6 | 10.2 | 10.0 | 9.8 | 8.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 29.8 | 32.7 | 31.9 | 33.2 | 34.9 |
| Technical services | 6.1 | 6.4 | 5.6 | 6.1 | 6.0 |
| Sales and promotion | 20.4 | 18.6 | 18.4 | 18.1 | 18.2 |
| Administration and general | 29.7 | 29.4 | 33.4 | 31.5 | 33.6 |
| Depreciation | 3.2 | 3.4 | 2.8 | 3.1 | 3.1 |
| Operating expenses, total | 89.3 | 90.4 | 91.9 | 92.1 | 95.8 |
| Profit before interest and taxes | 10.7 | 9.6 | 8.1 | 7.9 | 4.2 |
| Interest expense | 1.7 | 1.5 | 1.9 | 2.6 | 1.6 |
| Expenses, total | 91.0 | 91.9 | 93.8 | 94.7 | 97.4 |
| Net operating income | 9.0 | 8.1 | 6.2 | 5.3 | 2.6 |
| Other adjustments-income (expense) | 0.8 | 0.9 | 0.6 | -0.8 | 0.9 |
| Net profit (loss) before income taxes | 9.8 | 9.0 | 6.8 | 4.5 | 3.5 |
| Provision for income taxes | 2.7 | 2.5 | 2.0 | 2.1 | 3.3 |
| Net profit (loss) after income taxes | 7.0 | 6.6 | 4.8 | 2.4 | 0.2 |
| Salaries and other staff benefits | 43.8 | 43.3 | 43.5 | 46.2 | 46.3 |

Note(s): Totals may not add due to rounding.

Table 4-1
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Toronto

|  | 2004 | 2005 | 2006 | 2007 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  | thousands of dollars |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 171,066 | 185,438 | 196,541 | 197,713 | 199,230 |
| National and network | 46,356 | 54,112 | 61,282 | 67,843 | 74,528 |
| Sales of air time, total | 217,423 | 239,550 | 257,822 | 265,556 | 273,758 |
| Production and other, total | 3,113 | 4,125 | 5,392 | 6,814 | 7,970 |
| Operating revenue, total | 220,535 | 243,675 | 263,215 | 272,370 | 281,728 |
| Expenses |  |  |  |  |  |
| Program | 56,198 | 61,133 | 68,386 | 72,787 | 74,691 |
| Technical services | 5,454 | 5,762 | 6,124 | 6,451 | 7,104 |
| Sales and promotion | 56,402 | 55,163 | 60,886 | 60,261 | 60,205 |
| Administration and general | 41,897 | 42,276 | 43,123 | 53,930 | 49,574 |
| Depreciation | 4,894 | 5,063 | 4,658 | 4,969 | 5,500 |
| Operating expenses, total | 164,846 | 169,398 | 183,177 | 198,398 | 197,074 |
| Profit before interest and taxes | 55,689 | 74,277 | 80,038 | 73,973 | 84,654 |
| Interest expense | 4,839 | 3,399 | 3,078 | 2,295 | 1,323 |
| Expenses, total | 169,684 | 172,797 | 186,254 | 200,693 | 198,397 |
| Net operating income | 50,851 | 70,878 | 76,960 | 71,678 | 83,331 |
| Other adjustments-income (expense) | 2,235 | -1,412 | 11,755 | 8,180 | 13,027 |
| Net profit (loss) before income taxes | 53,086 | 69,466 | 88,715 | 79,858 | 96,358 |
| Provision for income taxes | 13,085 | 15,142 | 11,562 | 12,166 | 8,723 |
| Net profit (loss) after income taxes | 40,001 | 54,325 | 77,153 | 67,692 | 87,635 |
| Salaries and other staff benefits | 86,666 | 84,290 | 89,864 | 93,612 | 95,598 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 1,012 | 1,023 | 1,096 | 1,155 | 1,117 |
| Number of stations | 27 | 30 | 30 | 31 | 30 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 77.6 | 76.1 | 74.7 | 72.6 | 70.7 |
| National and network | 21.0 | 22.2 | 23.3 | 24.9 | 26.5 |
| Sales of air time, total | 98.6 | 98.3 | 98.0 | 97.5 | 97.2 |
| Production and other, total | 1.4 | 1.7 | 2.0 | 2.5 | 2.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 25.5 | 25.1 | 26.0 | 26.7 | 26.5 |
| Technical services | 2.5 | 2.4 | 2.3 | 2.4 | 2.5 |
| Sales and promotion | 25.6 | 22.6 | 23.1 | 22.1 | 21.4 |
| Administration and general | 19.0 | 17.3 | 16.4 | 19.8 | 17.6 |
| Depreciation | 2.2 | 2.1 | 1.8 | 1.8 | 2.0 |
| Operating expenses, total | 74.7 | 69.5 | 69.6 | 72.8 | 70.0 |
| Profit before interest and taxes | 25.3 | 30.5 | 30.4 | 27.2 | 30.0 |
| Interest expense | 2.2 | 1.4 | 1.2 | 0.8 | 0.5 |
| Expenses, total | 76.9 | 70.9 | 70.8 | 73.7 | 70.4 |
| Net operating income | 23.1 | 29.1 | 29.2 | 26.3 | 29.6 |
| Other adjustments-income (expense) | 1.0 | -0.6 | 4.5 | 3.0 | 4.6 |
| Net profit (loss) before income taxes | 24.1 | 28.5 | 33.7 | 29.3 | 34.2 |
| Provision for income taxes | 5.9 | 6.2 | 4.4 | 4.5 | 3.1 |
| Net profit (loss) after income taxes | 18.1 | 22.3 | 29.3 | 24.9 | 31.1 |
| Salaries and other staff benefits | 39.3 | 34.6 | 34.1 | 34.4 | 33.9 |

Note(s): Totals may not add due to rounding.

Table 4-2
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Montréal

|  | 2004 | 2005 | 2006 | 2008 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 90,437 | 89,326 | 90,110 | 89,971 | 86,497 |
| National and network | 36,766 | 48,068 | 55,373 | 56,382 | 61,383 |
| Sales of air time, total | 127,203 | 137,394 | 145,484 | 146,353 | 147,880 |
| Production and other, total | 1,268 | 2,639 | 3,403 | 4,315 | 4,893 |
| Operating revenue, total | 128,471 | 140,033 | 148,887 | 150,667 | 152,773 |
| Expenses |  |  |  |  |  |
| Program | 41,944 | 43,250 | 47,582 | 47,390 | 51,926 |
| Technical services | 3,404 | 3,487 | 4,204 | 4,503 | 5,534 |
| Sales and promotion | 27,523 | 29,077 | 31,505 | 32,869 | 34,431 |
| Administration and general | 33,302 | 31,017 | 29,938 | 28,795 | 34,069 |
| Depreciation | 3,301 | 3,108 | 7,353 | 4,573 | 5,233 |
| Operating expenses, total | 109,475 | 109,939 | 120,582 | 118,131 | 131,192 |
| Profit before interest and taxes | 18,996 | 30,095 | 28,304 | 32,536 | 21,581 |
| Interest expense | 12,677 | 9,951 | 9,045 | 15,192 | -244 |
| Expenses, total | 122,151 | 119,890 | 129,627 | 133,323 | 130,948 |
| Net operating income | 6,320 | 20,144 | 19,260 | 17,344 | 21,825 |
| Other adjustments-income (expense) | 8,406 | 7,109 | 911 | 2,718 | 27,893 |
| Net profit (loss) before income taxes | 14,726 | 27,253 | 20,170 | 20,062 | 49,718 |
| Provision for income taxes | 6,513 | 6,847 | 12,004 | 12,969 | 10,007 |
| Net profit (loss) after income taxes | 8,212 | 20,406 | 8,166 | 7,094 | 39,711 |
| Salaries and other staff benefits | 57,151 | 62,042 | 61,067 | 63,203 | 61,479 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 801 | 870 | 850 | 834 | 853 |
| Number of stations | 22 | 23 | 23 | 24 | 24 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 70.4 | 63.8 | 60.5 | 59.7 | 56.6 |
| National and network | 28.6 | 34.3 | 37.2 | 37.4 | 40.2 |
| Sales of air time, total | 99.0 | 98.1 | 97.7 | 97.1 | 96.8 |
| Production and other, total | 1.0 | 1.9 | 2.3 | 2.9 | 3.2 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 32.6 | 30.9 | 32.0 | 31.5 | 34.0 |
| Technical services | 2.6 | 2.5 | 2.8 | 3.0 | 3.6 |
| Sales and promotion | 21.4 | 20.8 | 21.2 | 21.8 | 22.5 |
| Administration and general | 25.9 | 22.1 | 20.1 | 19.1 | 22.3 |
| Depreciation | 2.6 | 2.2 | 4.9 | 3.0 | 3.4 |
| Operating expenses, total | 85.2 | 78.5 | 81.0 | 78.4 | 85.9 |
| Profit before interest and taxes | 14.8 | 21.5 | 19.0 | 21.6 | 14.1 |
| Interest expense | 9.9 | 7.1 | 6.1 | 10.1 | -0.2 |
| Expenses, total | 95.1 | 85.6 | 87.1 | 88.5 | 85.7 |
| Net operating income | 4.9 | 14.4 | 12.9 | 11.5 | 14.3 |
| Other adjustments-income (expense) | 6.5 | 5.1 | 0.6 | 1.8 | 18.3 |
| Net profit (loss) before income taxes | 11.5 | 19.5 | 13.5 | 13.3 | 32.5 |
| Provision for income taxes | 5.1 | 4.9 | 8.1 | 8.6 | 6.6 |
| Net profit (loss) after income taxes | 6.4 | 14.6 | 5.5 | 4.7 | 26.0 |
| Salaries and other staff benefits | 44.5 | 44.3 | 41.0 | 41.9 | 40.2 |

Note(s): Totals may not add due to rounding.

Table 4-3
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Vancouver

|  | 2004 | 2005 | 2006 | 2007 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  | thousands of dollars |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 78,276 | 82,787 | 85,067 | 88,681 | 96,382 |
| National and network | 24,771 | 29,433 | 31,366 | 32,435 | 30,618 |
| Sales of air time, total | 103,046 | 112,220 | 116,433 | 121,116 | 127,000 |
| Production and other, total | 1,067 | 1,526 | 2,160 | 5,645 | 3,718 |
| Operating revenue, total | 104,113 | 113,746 | 118,593 | 126,760 | 130,719 |
| Expenses |  |  |  |  |  |
| Program | 32,057 | 33,319 | 36,045 | 36,281 | 38,629 |
| Technical services | 2,347 | 2,375 | 2,334 | 2,588 | 2,950 |
| Sales and promotion | 26,216 | 26,120 | 27,771 | 29,391 | 29,976 |
| Administration and general | 18,698 | 20,540 | 21,341 | 24,068 | 22,977 |
| Depreciation | 2,122 | 2,123 | 1,876 | 1,886 | 1,434 |
| Operating expenses, total | 81,440 | 84,477 | 89,366 | 94,215 | 95,965 |
| Profit before interest and taxes | 22,673 | 29,269 | 29,227 | 32,546 | 34,753 |
| Interest expense | 1,306 | 1,577 | 1,491 | 1,358 | 618 |
| Expenses, total | 82,746 | 86,054 | 90,856 | 95,573 | 96,583 |
| Net operating income | 21,367 | 27,692 | 27,736 | 31,187 | 34,135 |
| Other adjustments-income (expense) | 2,454 | 149 | 6,317 | 6,060 | 5,150 |
| Net profit (loss) before income taxes | 23,821 | 27,841 | 34,054 | 37,248 | 39,285 |
| Provision for income taxes | 4,306 | 4,455 | 1,503 | 4,291 | 767 |
| Net profit (loss) after income taxes | 19,516 | 23,386 | 32,551 | 32,956 | 38,518 |
| Salaries and other staff benefits | 38,838 | 41,973 | 42,907 | 45,146 | 46,708 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 620 | 638 | 644 | 685 | 679 |
| Number of stations | 17 | 17 | 18 | 19 | 19 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.2 | 72.8 | 71.7 | 70.0 | 73.7 |
| National and network | 23.8 | 25.9 | 26.4 | 25.6 | 23.4 |
| Sales of air time, total | 99.0 | 98.7 | 98.2 | 95.5 | 97.2 |
| Production and other, total | 1.0 | 1.3 | 1.8 | 4.5 | 2.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 30.8 | 29.3 | 30.4 | 28.6 | 29.6 |
| Technical services | 2.3 | 2.1 | 2.0 | 2.0 | 2.3 |
| Sales and promotion | 25.2 | 23.0 | 23.4 | 23.2 | 22.9 |
| Administration and general | 18.0 | 18.1 | 18.0 | 19.0 | 17.6 |
| Depreciation | 2.0 | 1.9 | 1.6 | 1.5 | 1.1 |
| Operating expenses, total | 78.2 | 74.3 | 75.4 | 74.3 | 73.4 |
| Profit before interest and taxes | 21.8 | 25.7 | 24.6 | 25.7 | 26.6 |
| Interest expense | 1.3 | 1.4 | 1.3 | 1.1 | 0.5 |
| Expenses, total | 79.5 | 75.7 | 76.6 | 75.4 | 73.9 |
| Net operating income | 20.5 | 24.3 | 23.4 | 24.6 | 26.1 |
| Other adjustments-income (expense) | 2.4 | 0.1 | 5.3 | 4.8 | 3.9 |
| Net profit (loss) before income taxes | 22.9 | 24.5 | 28.7 | 29.4 | 30.1 |
| Provision for income taxes | 4.1 | 3.9 | 1.3 | 3.4 | 0.6 |
| Net profit (loss) after income taxes | 18.7 | 20.6 | 27.4 | 26.0 | 29.5 |
| Salaries and other staff benefits | 37.3 | 36.9 | 36.2 | 35.6 | 35.7 |

Note(s): Totals may not add due to rounding.

Table 4-4
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Calgary

|  | 2004 | 2005 | 2006 | 2007 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 55,796 | 58,303 | 62,608 | 71,193 | 78,229 |
| National and network | 15,161 | 17,988 | 19,930 | 21,341 | 22,705 |
| Sales of air time, total | 70,956 | 76,291 | 82,538 | 92,534 | 100,934 |
| Production and other, total | 417 | 792 | 807 | 1,425 | 1,810 |
| Operating revenue, total | 71,373 | 77,083 | 83,345 | 93,960 | 102,744 |
| Expenses |  |  |  |  |  |
| Program | 16,403 | 15,350 | 19,847 | 23,459 | 27,274 |
| Technical services | 1,522 | 1,485 | 1,655 | 1,955 | 2,805 |
| Sales and promotion | 19,070 | 19,273 | 19,682 | 21,691 | 26,300 |
| Administration and general | 12,523 | 14,856 | 13,580 | 18,204 | 17,685 |
| Depreciation | 2,839 | 2,098 | 1,696 | 1,951 | 2,149 |
| Operating expenses, total | 52,357 | 53,062 | 56,460 | 67,259 | 76,214 |
| Profit before interest and taxes | 19,016 | 24,021 | 26,885 | 26,700 | 26,530 |
| Interest expense | 2,374 | 1,296 | 877 | 1,366 | 754 |
| Expenses, total | 54,731 | 54,358 | 57,337 | 68,625 | 76,968 |
| Net operating income | 16,642 | 22,725 | 26,008 | 25,334 | 25,776 |
| Other adjustments-income (expense) | 271 | -532 | 2,361 | 1,111 | -875 |
| Net profit (loss) before income taxes | 16,912 | 22,194 | 28,369 | 26,446 | 24,900 |
| Provision for income taxes | 2,251 | 3,652 | 2,795 | 5,294 | 3,921 |
| Net profit (loss) after income taxes | 14,661 | 18,541 | 25,573 | 21,152 | 20,979 |
| Salaries and other staff benefits | 23,094 | 25,761 | 26,081 | 31,435 | 37,115 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 293 | 288 | 355 | 425 | 464 |
| Number of stations | 14 | 13 | 15 | 18 | 18 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 78.2 | 75.6 | 75.1 | 75.8 | 76.1 |
| National and network | 21.2 | 23.3 | 23.9 | 22.7 | 22.1 |
| Sales of air time, total | 99.4 | 99.0 | 99.0 | 98.5 | 98.2 |
| Production and other, total | 0.6 | 1.0 | 1.0 | 1.5 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 23.0 | 19.9 | 23.8 | 25.0 | 26.5 |
| Technical services | 2.1 | 1.9 | 2.0 | 2.1 | 2.7 |
| Sales and promotion | 26.7 | 25.0 | 23.6 | 23.1 | 25.6 |
| Administration and general | 17.5 | 19.3 | 16.3 | 19.4 | 17.2 |
| Depreciation | 4.0 | 2.7 | 2.0 | 2.1 | 2.1 |
| Operating expenses, total | 73.4 | 68.8 | 67.7 | 71.6 | 74.2 |
| Profit before interest and taxes | 26.6 | 31.2 | 32.3 | 28.4 | 25.8 |
| Interest expense | 3.3 | 1.7 | 1.1 | 1.5 | 0.7 |
| Expenses, total | 76.7 | 70.5 | 68.8 | 73.0 | 74.9 |
| Net operating income | 23.3 | 29.5 | 31.2 | 27.0 | 25.1 |
| Other adjustments-income (expense) | 0.4 | -0.7 | 2.8 | 1.2 | -0.9 |
| Net profit (loss) before income taxes | 23.7 | 28.8 | 34.0 | 28.1 | 24.2 |
| Provision for income taxes | 3.2 | 4.7 | 3.4 | 5.6 | 3.8 |
| Net profit (loss) after income taxes | 20.5 | 24.1 | 30.7 | 22.5 | 20.4 |
| Salaries and other staff benefits | 32.4 | 33.4 | 31.3 | 33.5 | 36.1 |

Note(s): Totals may not add due to rounding.

Table 4-5
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Ottawa-Gatineau

|  | 2004 | 2005 | 2006 | 2007 |
| :--- | :---: | :---: | :---: | :---: |
|  |  | thousands of dollars |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 43,692 | 45,792 | 48,547 | 51,266 | 52,193 |
| National and network | 15,569 | 20,074 | 21,446 | 22,573 | 24,167 |
| Sales of air time, total | 59,261 | 65,866 | 69,993 | 73,839 | 76,360 |
| Production and other, total | 360 | 506 | 732 | 2,024 | 1,562 |
| Operating revenue, total | 59,621 | 66,372 | 70,725 | 75,863 | 77,922 |
| Expenses |  |  |  |  |  |
| Program | 16,020 | 16,619 | 19,673 | 20,867 | 21,541 |
| Technical services | 1,289 | 1,405 | 1,711 | 1,833 | 1,973 |
| Sales and promotion | 15,424 | 14,750 | 16,494 | 18,581 | 17,429 |
| Administration and general | 10,994 | 11,411 | 11,742 | 13,711 | 13,715 |
| Depreciation | 1,607 | 1,543 | 1,766 | 1,732 | 1,699 |
| Operating expenses, total | 45,334 | 45,729 | 51,386 | 56,723 | 56,356 |
| Profit before interest and taxes | 14,287 | 20,643 | 19,339 | 19,140 | 21,566 |
| Interest expense | 1,336 | 1,333 | 2,068 | 1,847 | 1,551 |
| Expenses, total | 46,670 | 47,062 | 53,454 | 58,570 | 57,908 |
| Net operating income | 12,951 | 19,310 | 17,271 | 17,293 | 20,015 |
| Other adjustments-income (expense) | -117 | -143 | -153 | 793 | 79 |
| Net profit (loss) before income taxes | 12,834 | 19,167 | 17,117 | 18,086 | 20,094 |
| Provision for income taxes | 4,465 | 5,007 | 3,966 | 4,369 | 2,696 |
| Net profit (loss) after income taxes | 8,369 | 14,160 | 13,152 | 13,717 | 17,397 |
| Salaries and other staff benefits | 22,780 | 23,169 | 25,237 | 27,014 | 28,145 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 338 | 333 | 392 | 406 | 423 |
| Number of stations | 15 | 15 | 18 | 18 | 18 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 73.3 | 69.0 | 68.6 | 67.6 | 67.0 |
| National and network | 26.1 | 30.2 | 30.3 | 29.8 | 31.0 |
| Sales of air time, total | 99.4 | 99.2 | 99.0 | 97.3 | 98.0 |
| Production and other, total | 0.6 | 0.8 | 1.0 | 2.7 | 2.0 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.9 | 25.0 | 27.8 | 27.5 | 27.6 |
| Technical services | 2.2 | 2.1 | 2.4 | 2.4 | 2.5 |
| Sales and promotion | 25.9 | 22.2 | 23.3 | 24.5 | 22.4 |
| Administration and general | 18.4 | 17.2 | 16.6 | 18.1 | 17.6 |
| Depreciation | 2.7 | 2.3 | 2.5 | 2.3 | 2.2 |
| Operating expenses, total | 76.0 | 68.9 | 72.7 | 74.8 | 72.3 |
| Profit before interest and taxes | 24.0 | 31.1 | 27.3 | 25.2 | 27.7 |
| Interest expense | 2.2 | 2.0 | 2.9 | 2.4 | 2.0 |
| Expenses, total | 78.3 | 70.9 | 75.6 | 77.2 | 74.3 |
| Net operating income | 21.7 | 29.1 | 24.4 | 22.8 | 25.7 |
| Other adjustments-income (expense) | -0.2 | -0.2 | -0.2 | 1.0 | 0.1 |
| Net profit (loss) before income taxes | 21.5 | 28.9 | 24.2 | 23.8 | 25.8 |
| Provision for income taxes | 7.5 | 7.5 | 5.6 | 5.8 | 3.5 |
| Net profit (loss) after income taxes | 14.0 | 21.3 | 18.6 | 18.1 | 22.3 |
| Salaries and other staff benefits | 38.2 | 34.9 | 35.7 | 35.6 | 36.1 |

Note(s): Totals may not add due to rounding.

Table 4-6
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Top 5 census metropolitan areas

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 439,267 | 461,646 | 482,873 | 498,824 | 512,532 |
| National and network | 138,622 | 169,675 | 189,396 | 200,573 | 213,400 |
| Sales of air time, total | 577,889 | 631,321 | 672,269 | 699,397 | 725,932 |
| Production and other, total | 6,224 | 9,589 | 12,495 | 20,224 | 19,953 |
| Operating revenue, total | 584,113 | 640,910 | 684,764 | 719,620 | 745,885 |
| Expenses |  |  |  |  |  |
| Program | 162,623 | 169,672 | 191,532 | 200,785 | 214,061 |
| Technical services | 14,016 | 14,514 | 16,028 | 17,330 | 20,366 |
| Sales and promotion | 144,634 | 144,382 | 156,338 | 162,793 | 168,341 |
| Administration and general | 117,414 | 120,100 | 119,724 | 138,708 | 138,019 |
| Depreciation | 14,763 | 13,936 | 17,350 | 15,110 | 16,015 |
| Operating expenses, total | 453,450 | 462,604 | 500,971 | 534,726 | 556,802 |
| Profit before interest and taxes | 130,663 | 178,306 | 183,793 | 184,895 | 189,084 |
| Interest expense | 22,532 | 17,556 | 16,558 | 22,058 | 4,002 |
| Expenses, total | 475,983 | 480,160 | 517,529 | 556,784 | 560,804 |
| Net operating income | 108,130 | 160,749 | 167,235 | 162,837 | 185,082 |
| Other adjustments-income (expense) | 13,248 | 5,171 | 21,190 | 18,863 | 45,274 |
| Net profit (loss) before income taxes | 121,379 | 165,921 | 188,425 | 181,699 | 230,356 |
| Provision for income taxes | 30,620 | 35,103 | 31,831 | 39,089 | 26,115 |
| Net profit (loss) after income taxes | 90,759 | 130,818 | 156,594 | 142,610 | 204,241 |
| Salaries and other staff benefits | 228,528 | 237,234 | 245,156 | 260,409 | 269,046 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 3,063 | 3,152 | 3,337 | 3,505 | 3,537 |
| Number of stations | 95 | 98 | 104 | 110 | 109 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.2 | 72.0 | 70.5 | 69.3 | 68.7 |
| National and network | 23.7 | 26.5 | 27.7 | 27.9 | 28.6 |
| Sales of air time, total | 98.9 | 98.5 | 98.2 | 97.2 | 97.3 |
| Production and other, total | 1.1 | 1.5 | 1.8 | 2.8 | 2.7 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.8 | 26.5 | 28.0 | 27.9 | 28.7 |
| Technical services | 2.4 | 2.3 | 2.3 | 2.4 | 2.7 |
| Sales and promotion | 24.8 | 22.5 | 22.8 | 22.6 | 22.6 |
| Administration and general | 20.1 | 18.7 | 17.5 | 19.3 | 18.5 |
| Depreciation | 2.5 | 2.2 | 2.5 | 2.1 | 2.1 |
| Operating expenses, total | 77.6 | 72.2 | 73.2 | 74.3 | 74.6 |
| Profit before interest and taxes | 22.4 | 27.8 | 26.8 | 25.7 | 25.4 |
| Interest expense | 3.9 | 2.7 | 2.4 | 3.1 | 0.5 |
| Expenses, total | 81.5 | 74.9 | 75.6 | 77.4 | 75.2 |
| Net operating income | 18.5 | 25.1 | 24.4 | 22.6 | 24.8 |
| Other adjustments-income (expense) | 2.3 | 0.8 | 3.1 | 2.6 | 6.1 |
| Net profit (loss) before income taxes | 20.8 | 25.9 | 27.5 | 25.2 | 30.9 |
| Provision for income taxes | 5.2 | 5.5 | 4.6 | 5.4 | 3.5 |
| Net profit (loss) after income taxes | 15.5 | 20.4 | 22.9 | 19.8 | 27.4 |
| Salaries and other staff benefits | 39.1 | 37.0 | 35.8 | 36.2 | 36.1 |

Note(s): Totals may not add due to rounding.

Table 4-7
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Other census metropolitan areas

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 251,470 | 265,594 | 273,634 | 295,528 | 315,506 |
| National and network | 74,648 | 86,436 | 89,773 | 98,005 | 105,505 |
| Sales of air time, total | 326,118 | 352,029 | 363,407 | 393,534 | 421,011 |
| Production and other, total | 6,266 | 7,115 | 8,183 | 8,493 | 6,071 |
| Operating revenue, total | 332,384 | 359,144 | 371,590 | 402,026 | 427,082 |
| Expenses |  |  |  |  |  |
| Program | 91,955 | 99,323 | 108,303 | 112,559 | 116,814 |
| Technical services | 11,018 | 11,402 | 12,618 | 13,203 | 13,878 |
| Sales and promotion | 92,222 | 97,770 | 103,696 | 113,167 | 114,346 |
| Administration and general | 76,205 | 81,703 | 82,353 | 90,250 | 87,603 |
| Depreciation | 12,252 | 13,072 | 14,910 | 13,288 | 12,723 |
| Operating expenses, total | 283,653 | 303,270 | 321,880 | 342,466 | 345,364 |
| Profit before interest and taxes | 48,732 | 55,874 | 49,709 | 59,560 | 81,718 |
| Interest expense | 4,749 | 4,975 | 5,465 | 5,924 | 5,258 |
| Expenses, total | 288,401 | 308,245 | 327,345 | 348,389 | 350,622 |
| Net operating income | 43,983 | 50,899 | 44,245 | 53,637 | 76,460 |
| Other adjustments-income (expense) | 3,182 | 3,956 | 16,078 | 20,453 | 24,152 |
| Net profit (loss) before income taxes | 47,165 | 54,855 | 60,322 | 74,090 | 100,612 |
| Provision for income taxes | 10,978 | 12,808 | 8,438 | 13,456 | 5,403 |
| Net profit (loss) after income taxes | 36,187 | 42,048 | 51,884 | 60,634 | 95,209 |
| Salaries and other staff benefits | 149,833 | 157,304 | 163,549 | 172,369 | 176,671 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 2,480 | 2,559 | 2,633 | 2,690 | 2,762 |
| Number of stations | 133 | 136 | 140 | 146 | 148 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.7 | 74.0 | 73.6 | 73.5 | 73.9 |
| National and network | 22.5 | 24.1 | 24.2 | 24.4 | 24.7 |
| Sales of air time, total | 98.1 | 98.0 | 97.8 | 97.9 | 98.6 |
| Production and other, total | 1.9 | 2.0 | 2.2 | 2.1 | 1.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.7 | 27.7 | 29.1 | 28.0 | 27.4 |
| Technical services | 3.3 | 3.2 | 3.4 | 3.3 | 3.2 |
| Sales and promotion | 27.7 | 27.2 | 27.9 | 28.1 | 26.8 |
| Administration and general | 22.9 | 22.7 | 22.2 | 22.4 | 20.5 |
| Depreciation | 3.7 | 3.6 | 4.0 | 3.3 | 3.0 |
| Operating expenses, total | 85.3 | 84.4 | 86.6 | 85.2 | 80.9 |
| Profit before interest and taxes | 14.7 | 15.6 | 13.4 | 14.8 | 19.1 |
| Interest expense | 1.4 | 1.4 | 1.5 | 1.5 | 1.2 |
| Expenses, total | 86.8 | 85.8 | 88.1 | 86.7 | 82.1 |
| Net operating income | 13.2 | 14.2 | 11.9 | 13.3 | 17.9 |
| Other adjustments-income (expense) | 1.0 | 1.1 | 4.3 | 5.1 | 5.7 |
| Net profit (loss) before income taxes | 14.2 | 15.3 | 16.2 | 18.4 | 23.6 |
| Provision for income taxes | 3.3 | 3.6 | 2.3 | 3.3 | 1.3 |
| Net profit (loss) after income taxes | 10.9 | 11.7 | 14.0 | 15.1 | 22.3 |
| Salaries and other staff benefits | 45.1 | 43.8 | 44.0 | 42.9 | 41.4 |

Note(s): Totals may not add due to rounding.

Table 4-8
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Non-census metropolitan areas

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 251,938 | 267,656 | 281,761 | 298,376 |  |
| National and network | 58,240 | 67,113 | 72,386 | $81,879$ | $89,951$ |
| Sales of air time, total | 310,178 | 334,769 | 354,146 | 380,255 | 413,404 |
| Production and other, total | 7,972 | 9,594 | 9,862 | 9,306 | 8,964 |
| Operating revenue, total | 318,150 | 344,363 | 364,008 | 389,561 | 422,367 |
| Expenses |  |  |  |  |  |
| Program | 83,525 | 88,881 | 94,798 | 99,170 | 108,593 |
| Technical services | 12,718 | 13,324 | 14,697 | 15,296 | 16,198 |
| Sales and promotion | 80,018 | 86,934 | 92,495 | 98,482 | 106,536 |
| Administration and general | 85,379 | 91,098 | 96,246 | 105,917 | 109,994 |
| Depreciation | 13,009 | 13,808 | 15,422 | 15,239 | 15,317 |
| Operating expenses, total | 274,647 | 294,046 | 313,657 | 334,104 | 356,638 |
| Profit before interest and taxes | 43,502 | 50,316 | 50,351 | 55,457 | 65,729 |
| Interest expense | 7,333 | 6,727 | 6,482 | 7,150 | 9,265 |
| Expenses, total | 281,980 | 300,773 | 320,138 | 341,255 | 365,903 |
| Net operating income | 36,170 | 43,589 | 43,870 | 48,306 | 56,465 |
| Other adjustments-income (expense) | 31 | -1,377 | 4,619 | 1,739 | 2,838 |
| Net profit (loss) before income taxes | 36,201 | 42,212 | 48,489 | 50,046 | 59,303 |
| Provision for income taxes | 9,619 | 6,970 | 9,291 | 9,862 | 7,241 |
| Net profit (loss) after income taxes | 26,582 | 35,242 | 39,197 | 40,183 | 52,062 |
| Salaries and other staff benefits | 156,846 | 162,431 | 170,081 | 179,673 | 192,863 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 3,664 | 3,736 | 3,954 | 4,037 | 4,201 |
| Number of stations | 330 | 340 | 362 | 376 | 394 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 79.2 | 77.7 | 77.4 | 76.6 | 76.6 |
| National and network | 18.3 | 19.5 | 19.9 | 21.0 | 21.3 |
| Sales of air time, total | 97.5 | 97.2 | 97.3 | 97.6 | 97.9 |
| Production and other, total | 2.5 | 2.8 | 2.7 | 2.4 | 2.1 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.3 | 25.8 | 26.0 | 25.5 | 25.7 |
| Technical services | 4.0 | 3.9 | 4.0 | 3.9 | 3.8 |
| Sales and promotion | 25.2 | 25.2 | 25.4 | 25.3 | 25.2 |
| Administration and general | 26.8 | 26.5 | 26.4 | 27.2 | 26.0 |
| Depreciation | 4.1 | 4.0 | 4.2 | 3.9 | 3.6 |
| Operating expenses, total | 86.3 | 85.4 | 86.2 | 85.8 | 84.4 |
| Profit before interest and taxes | 13.7 | 14.6 | 13.8 | 14.2 | 15.6 |
| Interest expense | 2.3 | 2.0 | 1.8 | 1.8 | 2.2 |
| Expenses, total | 88.6 | 87.3 | 87.9 | 87.6 | 86.6 |
| Net operating income | 11.4 | 12.7 | 12.1 | 12.4 | 13.4 |
| Other adjustments-income (expense) | 0.0 | -0.4 | 1.3 | 0.4 | 0.7 |
| Net profit (loss) before income taxes | 11.4 | 12.3 | 13.3 | 12.8 | 14.0 |
| Provision for income taxes | 3.0 | 2.0 | 2.6 | 2.5 | 1.7 |
| Net profit (loss) after income taxes | 8.4 | 10.2 | 10.8 | 10.3 | 12.3 |
| Salaries and other staff benefits | 49.3 | 47.2 | 46.7 | 46.1 | 45.7 |

Note(s): Totals may not add due to rounding.

Table 5
Public and non-commercial radio broadcasters, revenue and expense statement, Canada

|  | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 11,822 | 13,882 | 15,119 | 15,591 | 16,204 |
| National and network | 1,763 | 1,992 | 2,473 | 2,523 | 3,020 |
| Sales of air time, total | 13,585 | 15,874 | 17,592 | 18,114 | 19,224 |
| Government and corporate grants | 310,042 | 307,972 | 349,829 | 338,264 | 319,067 |
| Production and other, total | 24,620 | 28,451 | 30,380 | 30,627 | 35,133 |
| Operating revenue, total | 348,247 | 352,297 | 397,802 | 387,005 | 373,423 |
| Expenses |  |  |  |  |  |
| Program | 297,827 | 297,041 | 302,913 | 302,977 | 292,010 |
| Technical services | 28,753 | 30,828 | 31,420 | 33,637 | 31,342 |
| Sales and promotion | 10,420 | 11,932 | 11,589 | 9,159 | 9,682 |
| Administration and general | 77,490 | 80,912 | 84,247 | 82,855 | 80,680 |
| Depreciation | 28,440 | 32,782 | 30,891 | 23,407 | 26,888 |
| Operating expenses, total | 442,931 | 453,494 | 461,060 | 452,035 | 440,602 |
| Profit before interest and taxes | -94,683 | -101,198 | -63,258 | -65,030 | -67,179 |
| Interest expense | 244 | 317 | 327 | 324 | 346 |
| Expenses, total | 443,174 | 453,811 | 461,387 | 452,359 | 440,948 |
| Net operating income | -94,927 | -101,514 | -63,586 | -65,354 | -67,525 |
| Other adjustments-income (expense) | 95,165 | 102,153 | 68,366 | 67,273 | 71,248 |
| Net profit (loss) before income taxes | 239 | 639 | 4,780 | 1,919 | 3,723 |
| Provision for income taxes | 35 | -4 | 235 | 22 | 13 |
| Net profit (loss) after income taxes | 204 | 643 | 4,545 | 1,897 | 3,710 |
| Salaries and other staff benefits | 203,308 | 226,197 | 212,360 | 222,562 | 196,607 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 3,446 | 3,674 | 3,548 | 3,649 | 3,183 |
| Number of stations | 168 | 184 | 189 | 198 | 204 |
|  | 2004 | 2005 | 2006 | 2007 | 2008 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 3.4 | 3.9 | 3.8 | 4.0 | 4.3 |
| National and network | 0.5 | 0.6 | 0.6 | 0.7 | 0.8 |
| Sales of air time, total | 3.9 | 4.5 | 4.4 | 4.7 | 5.1 |
| Government and corporate grants | 89.0 | 87.4 | 87.9 | 87.4 | 85.4 |
| Production and other, total | 7.1 | 8.1 | 7.6 | 7.9 | 9.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 85.5 | 84.3 | 76.1 | 78.3 | 78.2 |
| Technical services | 8.3 | 8.8 | 7.9 | 8.7 | 8.4 |
| Sales and promotion | 3.0 | 3.4 | 2.9 | 2.4 | 2.6 |
| Administration and general | 22.3 | 23.0 | 21.2 | 21.4 | 21.6 |
| Depreciation | 8.2 | 9.3 | 7.8 | 6.0 | 7.2 |
| Operating expenses, total | 127.2 | 128.7 | 115.9 | 116.8 | 118.0 |
| Profit before interest and taxes | -27.2 | -28.7 | -15.9 | -16.8 | -18.0 |
| Interest expense | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Expenses, total | 127.3 | 128.8 | 116.0 | 116.9 | 118.1 |
| Net operating income | -27.3 | -28.8 | -16.0 | -16.9 | -18.1 |
| Other adjustments-income (expense) | 27.3 | 29.0 | 17.2 | 17.4 | 19.1 |
| Net profit (loss) before income taxes | 0.1 | 0.2 | 1.2 | 0.5 | 1.0 |
| Provision for income taxes | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 |
| Net profit (loss) after income taxes | 0.1 | 0.2 | 1.1 | 0.5 | 1.0 |
| Salaries and other staff benefits | 58.4 | 64.2 | 53.4 | 57.5 | 52.6 |

Note(s): Totals may not add due to rounding.

## Data quality

The statistics presented in this publication are for the Radio Broadcasting industry (51511) as defined in the 2007 North American Industrial Classification System (NAICS).

The annual survey on which this publication is based is sent to all organisations licensed by the Canadian Radio-television and Telecommunications Commission (CRTC) to operate conventional radio or television programming undertakings. The survey of conventional broadcasters is conducted jointly by Statistics Canada and the CRTC.

The data presented in this publication are of good quality and can therefore be used with confidence. This assessment is based on available data accuracy measures and the judgment of the analysts involved in this survey. These statistics are, however, subject to revision. Revisions are usually the result of late receipt of information, of re-filing by respondents of previously submitted data, or of detection of errors after publication of data. They typically do not have a material impact on the preliminary results. Past revisions generally accounted for less than $1 \%$ of the value for key variables such as total revenues, salaries and wages and number of employees. Users interested in learning more about the concepts, methodology and data quality of the broadcasting surveys can visit Statistics Canada's web site at www.statcan.gc.ca. Definitions, data sources and methods are available for most surveys. The survey title is Radio and Television Broadcasting Survey (ID 2724).


[^0]:    1. In this text, air time sales and advertising revenues are synonymous.
[^1]:    2. Large markets are defined here as the five largest census metropolitan areas (CMAs), medium-sized markets as CMAs other than the five largest CMAs, and small markets as non-CMAs.
