



Catalogue no. 11F0027MIE — No. 038

ISSN: 1703-0404

ISBN: 0-662-43366-1

## Research Paper

Economic Analysis (EA) Research Paper Series

# The Impact of Trade on Plant Scale, Production-Run Length and Diversification

by John R. Baldwin and Wulong Gu

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**May 2006**

The authors would like to thank Tim Dunne, Brandford Jensen, Mark Roberts and James Tybout for helpful comments.

Published by authority of the Minister responsible for Statistics Canada

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## ***Abstract***

This paper examines the effect of trade liberalization on plant scale, production-run length and product diversification. We first develop a model of trade in differentiated products with multi-product plants. We then present empirical evidence using a large panel of Canadian manufacturing plants and their experience with the 1989 Canada-U.S. Free Trade Agreement (FTA). The model predicts that the bilateral tariff reduction reduces the product diversification of exporting plants, increases the production-run length and has an ambiguous effect on the size of those plants. It also reduces the product diversification and size of non-exporting plants, and has no effect on the production-run length of those plants. The empirical evidence on non-exporting plants provides broad support for the model. The evidence on exporting plants shows that exporters reduce product diversification, and increase production-run length and plant size, but those changes do not appear to be related to tariff cuts. Once in the export markets, plants respond to forces other than tariff cuts. Further tariff cuts have less effect on those plants.

*Keywords:* plant scale, production-run length, diversification

## *Executive summary*

This paper examines the impact of trade on plant scale, production-run length and product diversification in the Canadian manufacturing sector. The issue has dominated discussions on potential benefits of trade liberalization in Canada. Operating behind tariff barriers and limited market size, Canadian plants have been described as having production runs that were too short to exploit economies of large-scale production.

Starting in 1989, Canadian manufacturers faced two major changes occurred in the trading environment that should have improved the length of production runs. First, the Canada-U.S. Free Trade Agreement (FTA) guaranteed a new type of open-border arrangement between these two countries. Then the North American Free Trade Agreement (NAFTA) in 1994 brought together Canada, Mexico and the United States.

Previous studies have focused on the reaction of industries as a whole to trade liberalization—treating industries as a homogeneous set of producers. In contrast, the approach adopted here has focused on developing a model of heterogeneous producers that differ in terms of costs and asking whether the reaction of producers to trade liberalization might be expected to differ in a systematic way.

To do so, we present a model that suggests that two groups of firms, distinguished here as non-exporters and exporters, would be expected to differ substantially in terms of their reaction to trade liberalization with respect to product specialization, plant size and, finally, the length of production-run. The model predicts that trade liberalization reduces the product diversification of exporting plants, increases the production-run length and has an ambiguous effect on the size of those plants. It also reduces the product diversification and size of non-exporting plants, and has no effect on the production-run length of those plants.

We then use the stylized model to structure the empirical investigation by focusing on the difference in the reactions of exporters and non-exporters to trade liberalization in terms of changes in plant scale, production-run length, and product diversification. We ask three questions.

- 1) First, did production-run length, plant scale and product specialization increase during the 1990s following the Canada-U.S. Free Trade Agreement?

We have calculated the average production-run length of a plant as the ratio of the plant output to the number of products produced by the plant. The average production-run length of Canadian manufacturing plants increased over the period from 1973 to 1997. The increase was much faster during the 1990s following the Canada-U.S. Free Trade Agreement. The growth in production-run lengths of an average manufacturing plant increased from a 3.6% growth rate per year over the 1973 to 1990 period to 9.4% over the 1990 to 1997 period.

Product specialization and plant scale also increased over time in Canadian manufacturing plants, and the increase became much faster in the 1990s as a result of trade liberalization. The estimated index of product diversification declined at 2.4% per year from 1990 to 1997 for an

average manufacturing plant. It declined at 1.2% per year from 1973 to 1990. The output of an average manufacturing plant increased at 7.1% per year from 1990 to 1997 while it increased at 2.4% per year in the 1973 to 1990 period.

- 2) Second, are there differences in changes in production-run length, plant scale and product diversification between exporting and non-exporting plants?

The average production-run length tended to be longer for exporters than for non-exporters. The length of production run increased over time for both exporters and non-exporters. But, the increase in production-run length was faster at exporters than at non-exporters. Over the 1990 to 1997 period, the production-run length increased at 9.4% per year for an average exporting plant, and it increased at 5.7% per year for an average non-exporting plant.

The average plant size tended to be larger for exporters than for non-exporters. During the 1990s, average plant size increased for both exporters and non-exporters. In addition, the size of exporters increased faster in the 1990s compared with that of non-exporters.

Plant diversification declined in both exporters and non-exporters. But the decline was faster at exporters. In 1973, exporters tended to have a higher level of product diversification than non-exporters. In 1997, there was little difference in the product diversification of exporters and non-exporters.

- 3) Third, are the changes in production-run length, plant scale and product diversification related to trade liberalization?

The empirical evidence shows that trade liberalization has a differential effect on exporters and non-exporters in terms of production-run length, plant scale and product diversification. We find that the tariff cuts reduce the product diversification and plant scale of non-exporters, but have little effect on their production-run length.

The evidence on exporting plants shows that exporters reduce product diversification, and increase production-run length and plant scale compared with non-exporters, but those changes do not appear to be related to tariff cuts. This suggests that it is the transition to being a more export-oriented economy that provided the greater impact. Once in the export markets, plants respond to forces other than tariff cuts. Further tariff cuts have less effect on those plants.

## ***1. Introduction***

This paper examines the impact of trade on product diversification and plant size. The issue has dominated discussions on potential benefits of trade liberalization in Canada. Operating behind tariff barriers and limited market size, Canadian plants have been described as having production runs that were too short to exploit economies of large-scale production. Tariff reductions were predicted to reduce product diversification at the plant level and to improve the length of production runs. However, there is little empirical evidence on the link between tariff reductions and increases in product specialization. This paper attempts to fill this research gap.

Shorter production runs can arise either from suboptimal plant size or excessive product line diversity. Earlier studies by Daly et al. (1968) and Caves (1975) argued that Canadian plants suffered from excessive levels of diversity. And a number of Canadian studies have attributed lower productivity to shorter production runs. For example, Safarian's survey on the relative costs of foreign multinationals operating in Canada (1966, chap. 7) reported that most foreign affiliates operating in Canada had higher unit costs than parent companies' plants located in the United States. These higher costs were attributed by the firms to a variety of sources; but shorter production runs was the most common response for those reporting higher unit costs.

In the same vein, a study by Scherer et al. (1975) reported that Canadian textile makers claimed that their unit costs on style-sensitive dress goods and decorative fabrics were 20% to 30% higher than the costs of comparable United States manufacturers, primarily because of a ten-fold difference in market size and the attenuated but still substantial differences in lot sizes. Paint manufacturers reported that average batch sizes in Canada were one-fifth to one-half those experienced in the United States.

Both the Economic Council of Canada (1967, 1975) and the Royal Commission on Corporate Concentration (1978) predicted that the lowering of Canadian tariff barriers would increase Canadian average plant size and that it would reduce product diversity at the plant level and improve the length of production runs.

Starting in 1989, Canadian manufacturers faced two major changes that should have improved the length of production runs. First, the Canada-U.S. Free Trade Agreement (FTA) guaranteed a new type of open-border arrangement between these two countries. Then the North American Free Trade Agreement (NAFTA) in 1994 brought together Canada, Mexico and the United States. These agreements continued a process that extended back to the post-World War II commitments to reduce tariffs and expand international trade. The average tariff collected continued its downward trend during the 1990s—from 3.3% in 1989 to 1.1% in 1996. But the FTA and NAFTA changes marked a turning point in that they set a time table for the elimination of tariffs and a framework for the resolution of trade disputes that was intended to give companies greater certainty for foreign direct investment.

The result was an increase during the 1990s in both the export intensity and the import intensity of the Canadian manufacturing sector. Both export intensity and import intensity increased from around 31% in 1990 to 47% in 1997. The FTA allowed a process that had begun in the 1970s and 1980s to continue into the 1990s. Manufacturing activity shifted from primarily facing



import competition to being more export-oriented; this transition provided the link between trade liberalization and the expected impact of increased market size on diversity. The import-competing segments of Canadian manufacturing may also have responded to trade liberalization as there would be increased competition in an enlarged domestic market.

Previous empirical work suggests that trade liberalization in the early 1990s might have been expected to increase plant specialization. Earlier studies by Baldwin and Gorecki (1983b, 1986) made use of data for the 1970s to study whether the reduction in tariffs that occurred following the Kennedy round was associated with an increase in plant specialization. During this period of gradual tariff reductions, plant specialization increased slightly as did the length of the production run. Increases in the latter, though not the former, were greater in those industries where tariffs declined the most. Baldwin, Beckstead and Caves (2002) examined longer run trends in both firm and plant specialization.

This paper extends our work that examines trends in specialization in the Canadian manufacturing sector. We have two objectives. First, we develop a model of trade in differentiated goods with multi-product plants to structure our analysis. The model contributes to the recent development of firm-based models that highlights differences in the responses of individual firms to trade policies (Bernard et al., 2003b; Melitz, 2003; and Yeaple, 2002). Second, we provide empirical evidence on the model's prediction regarding the impact of tariff reductions on product diversification, production-run length and plant size using Canadian experience over the 1980s and the 1990s.

Melitz (2003) has developed a model of trade in differentiated products with producer heterogeneity to examine the effect of trade on firm/plant turnover (entry, exit and output reallocation) in domestic and export markets. Melitz and Ottaviano (2005) examine the effect of market size on firm size, firm productivity and firm turnover. In this paper, we develop a model of trade with multi-product firm plants to examine the effect of market size and trade on product specialization and production-run length.

Our model generates a number of predictions on the effect of market size and trade integration on product specialization, production-run length, plant size and plant turnover in domestic and export markets. The most novel finding relates to the effect of market size and trade on product diversification, production-run length and plant size. Our model predicts that plants in a smaller market tend to be more diversified and have shorter production runs. Bilateral trade liberalization reduces the number of products supplied by plants, and the rate of decline is smaller for larger and exporting plants. It increases the production-run length of exporters while having no effect on the production-run length of non-exporters. The effect of bilateral tariff reductions on plant size depends on the export status of a plant. Bilateral tariff cuts reduce the plant size of non-exporters as non-exporters reduce the number of products while keeping the production-run length unchanged. The effect of tariff cuts on the plant size of exporters is ambiguous. On the one hand, tariff cuts increase the plant size of exporters by increasing the production-run length of the portion of the product line that is exported. On the other hand, tariff cuts reduce the plant size of exporters by reducing the total number of products produced. The net effect of bilateral tariff cuts on plant size depends on the size of those two offsetting factors.

The predictions of our model on the effect of trade and market size on plant size, plant productivity and plant turnover are similar to those in Melitz (2003) and Melitz and Ottaviano (2005). First, plants in a smaller and less competitive market tend to be smaller and less productive than those in a larger and more competitive market. These predictions are similar to those in Melitz and Ottaviano (2005) and have been confirmed in a number of previous empirical studies (Scherer et al., 1975; Caves, 1975; Syverson, 2003).

Second, tariff barriers induce only the most productive plants to enter the export market. As trade costs fall, the least productive plants exit and the most productive of non-exporters enter the export market and expand their output.

In our empirical analysis, we focus on the model's prediction on the effect of bilateral tariff cuts on product diversification, production-run length and plant size. To this end, we use a sample of Canadian manufacturing plants in the 1980s and 1990s. The Canadian experience with tariff reductions as a result of the 1989 Canada-U.S. Free Trade Agreement and its extension to Mexico provides us with an opportunity to examine how the plants in a market of limited size respond to trade liberalization. The Canada-U.S. Free Trade Agreement committed two countries to gradually eliminate all manufacturing tariff rates over a ten-year period beginning in 1989. The tariff reductions in the two countries are highly correlated (Head and Ries, 1999). In addition, the political economy that governed tariff reductions has produced similar cross-industry reductions in the two countries that make it difficult to separate the effect of each set of tariff reductions. As such, the Canada-United States tariff cuts resemble the case of bilateral trade liberalization examined in the model.

## 2. *A model of closed economy*

In this section, we will develop a model of a closed economy to examine the effect of market size on product diversification and firm size. The model also serves as a building block for the open-economy model that will be developed in the next section. It is similar to the one in Melitz and Ottaviano (2005) with one distinction. Here we assume multi-product firms while Melitz and Ottaviano (2005) assume single-product firms.

### 2.1 *Demand*

Consider an economy with  $L$  identical consumers. The consumer's preferences are described by a quasi-linear utility function that is defined over a continuum of differentiated varieties, and a homogeneous good chosen as numéraire:

$$(1) \quad U = \alpha \int_{\omega \in \Omega} q(\omega) d\omega - \frac{1}{2} \gamma \int_{\omega \in \Omega} q(\omega)^2 d\omega - \frac{1}{2} \beta \left( \int_{\omega \in \Omega} q(\omega) d\omega \right)^2 + q_o,$$

where  $q_o$  and  $q(\omega)$  represent the individual consumption levels of the numéraire good and variety  $\omega$ .  $\Omega$  is the set of varieties supplied by firms. The demand parameters  $\alpha$ ,  $\gamma$ , and  $\beta$  are all positive. The parameter  $\gamma$  indexes the degree of product differentiation between the varieties.

The degree of product differentiation increases with  $\gamma$  as consumers give increasing weights to the dispersed consumption of the varieties. An increase in  $\gamma$  implies a decline in substitutability between the varieties, thus limiting the response of a consumer's consumption pattern over the varieties to changes in the price of a particular variety. In the limit when  $\gamma=0$ , the varieties are perfect substitute and the consumers care only about their total consumption level over the varieties  $\int_{\omega \in \Omega} q(\omega) d\omega$ . The parameters  $\alpha$  and  $\beta$  index the substitution between the differentiated varieties and the numéraire. Increases in  $\alpha$  and decreases in  $\beta$  increase the demand for the differentiated varieties relative to the numéraire.

Each consumer is endowed with one unit of labour. The budget constraint for the consumer can be written as:

$$(2) \quad \int_{\omega \in \Omega} p(\omega) q(\omega) d\omega + q_o = w,$$

where  $w$  is the wage and  $p(\omega)$  is the price of variety  $\omega$ .

Solving (2) for the numéraire consumption, substituting the corresponding expression into (1) and solving the first order conditions with respect to  $q(\omega)$  yield the inverse demand for variety  $\omega$  supplied by firm  $i$ :

$$(3) \quad p_i(\omega) = \alpha - \gamma q_i(\omega) - \beta Q,$$

where  $Q = \int_{i \in M} \int_{\omega \in \Omega_i} q_i(\omega) d\omega di$  is the total market demand of the differentiated product.

The total market demand for variety  $\omega$  of firm  $i$  can be expressed by the inverse demand function:

$$(4) \quad p_i(\omega) = \alpha - \gamma \frac{q_i(\omega)}{L} - \beta \frac{Q}{L}.$$

The quasi-linear utility function (1) we choose in our model has a desirable feature that the elasticity of demand is not fixed. Instead, it is related to the intensity or "toughness" of competition. Increases in the "toughness" of competition due to a larger market ( $L$ ), a lower degree of product differentiation ( $\gamma$ ) lead to increases in the elasticity of demand.

In contrast, the constant elasticity of substitution (C.E.S.) preferences used in previous studies (e.g, Melitz, 2003) yield a demand system in which the price elasticity of demand is constant. Though convenient from the analytical point of view, such a result is at odds with empirical findings that more intensive competition is associated with a higher elasticity of demand (Campbell and Hopenhayn, 2002; Greenhut et al., 1987; Roberts and Tybout, 1996; Syverson, 2003; Tybout 2002).

## 2.2 Production and firm behaviour

To examine the impact of trade and market size on product diversification, we depart from previous monopolistic competition models of trade in differentiated products. In all those models, production exhibits economies of scale within varieties but no economies of scope across varieties. As such, each firm supplies one variety, and there is a one-to-one relationship between firms and varieties.

In our model, we assume that production exhibits economies of scale within varieties but economies of scope across varieties. To enter the differentiated product sector, a firm must bear fixed costs of entry  $E$  regardless of the size of its product range, thus implying that economies of scope are present. An entrant then learns about the marginal cost of the production of a variety. We assume that this is drawn from a common distribution  $G(c)$  with support on  $[0, c_M]$  and it is the same across varieties within a firm. The production technology of a variety requires fixed overhead costs  $F$  in order to produce any amount of a variety, thus implying economies of scale within varieties. We assume that this overhead cost is known and it is the same across all varieties.

As the entry cost is sunk, an entering firm would immediately exit if its profit gross of entry costs were negative. The surviving firm, first chooses its product range, then, the quantity and price of each variety it supplies.

Let  $M$  be a given number of multi-product firms. Let  $\Omega_i \subseteq R_+$  denote the set of varieties  $\omega$  produced by firm  $i$  ( $=1, \dots, M$ ) and  $q_i(\omega)$  the quantity of variety  $\omega$ . The total production cost of firm  $i$  is given by

$$(5) \quad C_i = \int_{\omega \in \Omega_i} (c_i q_i(\omega) + F) d\omega,$$

and the total revenue is

$$(6) \quad R_i = \int_{\omega \in \Omega_i} p_i(\omega) q_i(\omega) d\omega.$$

Firm  $i$  maximizes its profit

$$(7) \quad \Pi_i = \int_{\omega \in \Omega_i} (p_i(\omega) q_i(\omega) - c_i q_i(\omega) - F) d\omega,$$

where the demand for variety  $\omega$  is defined in equation (4).

Because we have symmetry among varieties with each firm's product line, the quantity and price that a firm chooses is the same across its varieties. In other words, we have  $p_i(\omega) = p_i$  and  $q_i(\omega) = q_i$  for the varieties supplied by firm  $i$ .

The strategic behaviour of surviving multi-product firms has been studied in Ottaviano and Thisse (1999). The rest of this section follows closely the analysis in that paper.<sup>1</sup> Ottaviano and Thisse (1999) argue that firms should behave like oligopolists as those firms are large actors and control a non-negligible set of varieties. When choosing its product range and the length of production runs, a firm no longer neglects its impact on the market as in monopolistic competition models of trade.<sup>2</sup> The firm must account for the impact of its choice on the demand for its varieties through its effect on total market demand  $Q$ , which is the sum of the demand for the varieties of firm  $i$  and those of its competitors ( $Q_{-i}$ ). These discussions suggest that the total market demand is:

$$(8) \quad Q = q_i \Omega_i + Q_{-i},$$

and the profit of firm  $i$  can be rewritten as:

$$(9) \quad \Pi_i = (p_i q_i - c_i q_i - F) \Omega_i, \text{ and the inverse demand (4) becomes:}$$

$$(10) \quad p_i = \alpha - \frac{\gamma}{L} q_i - \frac{\beta}{L} Q, \quad Q = q_i \Omega_i + Q_{-i}.$$

This is a two-stage game. A firm chooses its product range  $\Omega_i$  in the first stage, and then the quantity and price of its varieties  $p_i$  and  $q_i$  in the second stage. The solution of the second stage subgame is obtained from the differentiation of the profit function with respect to  $q_i$ . Solving for these first-order conditions, we have the optimum output and price of each variety provided by firm  $i$ :

$$(11) \quad q_i = \frac{(\alpha - c_i)L - \beta Q_{-i}}{2(\gamma + \beta \Omega_i)}, \text{ and}$$

$$(12) \quad p_i = \frac{(\alpha + c_i)L - \beta Q_{-i}}{2L}.$$

These results show that the firms in a larger market choose longer production runs and set lower prices for their products, as a result of higher demand elasticity for their products.

Substituting (11) and (12) into (9) yields the second-stage equilibrium profit of firm  $i$ :

---

1. But there is a difference. Ottaviano and Thisse (1999) assume that firms are identical and have the same marginal cost. We introduce firm heterogeneity and assume that the marginal cost of producing a product is drawn from a common distribution.

2. In monopolistic competition models of trade in differentiated products, each firm produces one variety as there are no economies of scope across varieties. In these models, each firm correctly neglects its impact on the market.

$$(13) \quad \Pi_i = \frac{[(\alpha - c_i)L - \beta Q_{-i}]^2}{4L(\gamma + \beta\Omega_i)} \Omega_i - F\Omega_i.$$

The expression (13) describes the payoff of firm  $i$  in the first stage game. To find the solution of the second stage subgame, we differentiate (13) with respect to  $\Omega_i$  and obtain the first order conditions for the equilibrium product range  $\Omega_i$ :<sup>3</sup>

$$(14) \quad (\gamma + \beta\Omega_i) = \frac{((\alpha - c_i)L - \beta Q_{-i})}{2} \sqrt{\frac{\gamma}{FL}}.$$

Equations (11), (12) and (13) provide a unique solution  $(p_i, q_i, \Omega_i)$  for  $M$  firms. For the rest of the section, we will obtain an analytical solution for  $(p_i, q_i, \Omega_i)$ . The results will be used to conduct a comparative analysis on the impact of market on firm size and product diversification.

Substituting the expression for  $(\gamma + \beta\Omega_i)$  in (14) into (11) gives the equilibrium output of each variety supplied by firm  $i$ :

$$(15) \quad q_i^* = \sqrt{\frac{FL}{\gamma}} \equiv q^*.$$

This shows that the lengths of production runs are the same across individual products within a firm. Furthermore, it is the same across all firms. This implies that the sum of the output  $Q_{-i}$  for the varieties of firm  $i$ 's competitors can be written as  $q^*(\Omega - \Omega_i)$ , where  $\Omega = \sum_{i=1}^M \Omega_i$  is the total number of varieties in the market. The first order condition (14) can be rewritten as:

$$(16) \quad (\gamma + \beta\Omega_i) = \frac{((\alpha - c_i)L - \beta q^*(\Omega - \Omega_i))}{2} \sqrt{\frac{\gamma}{FL}}.$$

Summarizing (16) over all firms and solving for the total number of varieties  $\Omega$ :

$$(17) \quad \Omega^* = \frac{(\alpha - \bar{c})M \sqrt{\frac{\gamma L}{F}} - 2\gamma M}{\beta(M + 1)},$$

where  $\bar{c} = \sum_i c_i / M$  is the average cost of  $M$  firms. Substituting (17) into (16) and solving for  $\Omega_i$  yields the equilibrium product range supplied by firm  $i$ :

---

3. The payoff function (13) is concave in  $\Omega_i$ . Therefore, the equilibrium product range implicit in (14) is the unique maximum.

$$(18) \quad \Omega_i^* = \Omega^*(c_i) = \frac{((\alpha - c_i) + M(\bar{c} - c_i)) \sqrt{\frac{\gamma L}{F}} - 2\gamma}{\beta(M + 1)}.$$

Substituting the expressions (15), (17) and (18) for  $q_i^*$ ,  $\Omega^*$  and  $\Omega_i^*$  into (13) gives the maximum profit of firm  $i$ :

$$(19) \quad \Pi^*(c_i) = \frac{F}{\beta\gamma(M + 1)^2} \left( (\alpha + M\bar{c} - (M + 1)c_i) \sqrt{\frac{\gamma L}{F}} - 2\gamma \right)^2.$$

Finally, solving (14) for  $Q_{-i}$  and substituting the resulting expression into (12), we obtain the equilibrium price of each variety supplied by firm  $i$ :

$$(20) \quad p_i^* = c_i + \frac{\gamma + \beta\Omega_i^*}{L} \sqrt{\frac{FL}{\gamma}}.$$

This implies that firms use an absolute markup instead of relative markup when choosing prices. In sum, we have derived the analytical solutions for the number of varieties  $\Omega^*(c_i)$ , the quantity  $q_i^*$  and price  $p_i^*$  of each variety, the maximum profit  $\Pi^*(c_i)$  for each of the  $M$  firms. These results show that (1) firms in a larger market have longer production runs for individual products; (2) product diversification declines with the economies of scale within individual products (or increases in fixed overhead costs  $F$ ); (3) firms with lower costs set lower prices, earn higher profits, and are larger.

### 2.3 Free entry equilibrium in a closed economy

After entering a market by making an initial investment  $E$ , a firm learns about the marginal cost of the production of variety. Let  $c_D$  denote the cost of a firm that earns zero profits. All firms with costs above the cutoff cost  $c_D$  would make negative profits and choose to exit. All firms with cost level below  $c_D$  earn positive profits and remain in the market. The cutoff cost  $c_D$  is determined by the zero profit condition:

$$(21) \quad \Pi^*(c_D) = 0, \text{ or } (\alpha + M\bar{c} - (M + 1)c_D) \sqrt{\frac{\gamma L}{F}} - 2\gamma = 0,$$

where  $\bar{c} = \int_0^{c_D} c dG(c) / G(c_D)$  is the average cost of surviving firms, and  $G(c_D)$  is the survival rate of entering firms.

We can now determine the number of firms  $M$  in equilibrium. Before entering the market, the expected profit is  $\int_0^{c_D} \Pi^*(c) dG(c) - E$ , where  $\Pi^*(c)$  is given in (19). If this profit was positive,

more firms would enter. Therefore, the number of firms in equilibrium must satisfy the following condition:

$$(22) \quad \int_0^{c_D} \Pi^*(c) dG(c) - E = 0$$

For the rest of the paper, we will assume that productivity draws  $1/c$  follow a Pareto distribution with lower productivity bound  $1/c_M$  and shape parameter  $k \geq 1$ . This implies a distribution of cost  $c$ :<sup>4</sup>

$$(23) \quad G(c) = \left( \frac{c}{c_M} \right)^k, c \in [0, c_M].$$

When  $k=1$ , costs follow a uniform distribution. An increase in  $k$  implies a decline in the dispersion of the costs. Solving the zero profit and free entry conditions (21) and (22) yield the solutions for  $c_D$  and  $M$ :

$$(24) \quad c_D = \left( c_M^k (k+1)(k+2) \frac{E\beta}{2L} \right)^{\frac{1}{k+2}}, \text{ and}$$

$$(25) \quad M = (k+1) \frac{\alpha - c_D - 2\sqrt{\frac{F\gamma}{L}}}{c_D}.$$

These results show that there are more firms in a larger market. The cutoff cost in a larger market is lower and the exit rate for entrants (equals  $1-G(c_D)$ ) higher as competition is more intense in the larger market.

Given these expressions for  $c_D$  and  $M$ , the performance measures of firm  $i$  in (15), (18), (19) and (20) can be rewritten as:

$$(26) \quad \begin{aligned} \Omega^*(c_i) &= \frac{(c_D - c_i)}{\beta} \sqrt{\frac{\gamma L}{F}}, \\ p_i^* &= c_D + \sqrt{\frac{F\gamma}{L}}, \quad q_i^* = \sqrt{\frac{FL}{\gamma}}, \\ \Pi^*(c_i) &= \frac{L}{\beta} (c_D - c_i)^2. \end{aligned}$$

---

4. The logarithm of labour productivity  $\log(1/c)$  follows an exponential distribution with a standard deviation equal to  $1/k$ .



And the average performance measures across all firms can be written as:

$$\begin{aligned}
 \bar{\Omega}^* &= \frac{c_D}{\beta(k+1)} \sqrt{\frac{\gamma L}{F}}, \\
 (27) \quad \bar{p}^* &= c_D + \sqrt{\frac{F\gamma}{L}}, \quad \bar{q}^* = \sqrt{\frac{FL}{\gamma}}, \\
 \bar{\Pi}^* &= \frac{2c_D^2}{(k+1)(k+2)} \frac{L}{\beta}.
 \end{aligned}$$

The total number of product varieties is:

$$(28) \quad \Omega^* = \frac{1}{\beta} \left( (\alpha - c_D) \sqrt{\frac{\gamma L}{F}} - 2\gamma \right).$$

Compared with an average firm in a smaller market, the one in a larger market supplies a larger number of varieties (with a higher degree of product diversification). It has a longer production run and sets a lower price for its product varieties. It is larger and more productive, and has higher profits.<sup>5</sup> There are more product varieties and more firms in a larger market.

Equation (27) also provides intuitive results on the impact of scale and scope economies on product diversification, production-run length, firm size and firm profits. The existence of strong scale economies within individual products (high  $F$ ) is related to higher product specialization, longer production-run length, and higher profits. However, it has no effect on firm size and productivity.

The existence of strong scope economies at the firm level (high  $E$ ) is related to higher product diversification, larger firm size, lower productivity and higher profits. But it has no effect on the lengths of production runs for individual products.

The result relating to the degree of product differentiation ( $\gamma$ ) is straightforward. A low degree of product differentiation leads to narrow product lines, long production runs, low price and low profits. It has no effect on firm size and productivity.

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5. Firm size is defined as the real output of the firm which is equal to the number of varieties times the output of each variety.

### 3. A model of open economy

In this section, we examine the impact of trade on product diversification and firm size. We will consider two economies of the type that was examined in the last section. We assume that two economies are integrated through trade with positive trade cost. If the two economies are perfectly integrated and there are no trade costs, trade allows individual countries to replicate the outcome of an integrated world as in the model of Section 2.1.

#### 3.1 Model

We now consider two economies h and f where there are trade costs. To simplify our analysis, we assume that the two countries are symmetric. Each country has  $L$  consumers. Trade costs are modeled in the standard iceberg formulation, where  $\tau > 1$  units of a good must be shipped in order for one unit to arrive at the destination.

The firms in the two markets are of the type modeled in Section 2. To enter, a firm must first make an irreversible investment  $E$ . The firm then learns about the cost of the production of a variety that is drawn from a common distribution. After learning about the cost, the least productive firms choose to exit. The more productive firms choose to remain in the domestic market. These firms will also have to decide whether to serve the export market at the same time. All these remaining firms will then choose their product range, the price and quantity of a variety for the domestic market and for the export market if they also decide to serve the export market. As in Melitz (2003), we assume that there is no additional uncertainty for the decision to enter the export market.

The firms maximize the sum of profits earned from domestic and export sales. As the markets are segmented, the firms must maximize the profits from domestic sales and from export sales. The results in the Section 2.2 show that the number of varieties  $\Omega_D(c)$ , the quantity and price of each variety  $q_D(c)$  and  $p_D(c)$ , and profits  $\Pi_D(c)$  for a firm that produces for the domestic market can be written as:

$$\begin{aligned}
 \Omega_D(c) &= \frac{((\alpha - c) + M(\bar{c} - c))\sqrt{\frac{\gamma L}{F}} - 2\gamma}{\beta(M + 1)}, \\
 (29) \quad q_D(c) &= \sqrt{\frac{FL}{\gamma}}, \quad p_D(c) = c + \frac{\gamma + \beta\Omega_D(c)}{L} \sqrt{\frac{FL}{\gamma}} \\
 \Pi_D(c) &= \frac{F}{\beta\gamma(M + 1)^2} \left( (\alpha + M\bar{c} - (M + 1)c)\sqrt{\frac{\gamma L}{F}} - 2\gamma \right)^2,
 \end{aligned}$$

where  $M$  is the total number of firms that sell in an economy that includes both domestic firms and foreign exporters that sell in the country.

For the firms that sell in a foreign market, number of varieties  $\Omega_x(c)$  supplied for the export market, the quantity and price of each variety  $q_x(c)$  and  $p_x(c)$ , and the profits  $\Pi_x(c)$  can be rewritten as:

$$\begin{aligned}
 \Omega_x(c) &= \frac{((\alpha - \tau c) + M(\bar{c} - \tau c))\sqrt{\frac{\gamma L}{F}} - 2\gamma}{\beta(M+1)}, \\
 (30) \quad q_x(c) &= \sqrt{\frac{FL}{\gamma}}, \quad p_x(c) = \tau c + \frac{\gamma + \beta\Omega_x(c)}{L} \sqrt{\frac{FL}{\gamma}} \\
 \Pi_x(c) &= \frac{F}{\beta\gamma(M+1)^2} \left( (\alpha + M\bar{c} - (M+1)\tau c) \sqrt{\frac{\gamma L}{F}} - 2\gamma \right)^2,
 \end{aligned}$$

where  $\tau c$  is the delivered cost of exporters.

Upon entry and learning about its cost, a firm with cost below  $c_D$  makes positive profits and stays in the market. Otherwise, the firm will exit. The firm with cost below  $c_X$  will enter the export market. The cutoff cost levels  $c_D$  and  $c_X$  are determined from zero profit conditions for domestic sales and export sales:

$$\begin{aligned}
 (31) \quad \Pi_D(c_D) = 0: & \quad \frac{F}{\beta\gamma(M+1)^2} \left( (\alpha + M\bar{c} - (M+1)c_D) \sqrt{\frac{\gamma L}{F}} - 2\gamma \right)^2 = 0; \\
 \Pi_X(c_X) = 0: & \quad \frac{F}{\beta\gamma(M+1)^2} \left( (\alpha + M\bar{c} - (M+1)\tau c_X) \sqrt{\frac{\gamma L}{F}} - 2\gamma \right)^2 = 0.
 \end{aligned}$$

Equations in (31) show that the two cutoff-cost levels satisfy the condition:

$$(32) \quad c_X = \frac{c_D}{\tau}.$$

As  $\tau > 1$ , we have  $c_X < c_D$ . The two cutoff cost levels provide a portioning of firms into exiting, non-exporting and exporting firms. The least productive firms, those firms with cost above  $c_D$  exit the market. The firms with cost between  $c_X$  and  $c_D$  produce exclusively for the domestic market. The most productive firms with the cost below  $c_X$  enter the export market and produce for both domestic and export markets.

Given the relationship between the cutoffs for domestic and foreign sales in (31), the cost of surviving domestic firms  $c \in [0, c_D]$  and the delivered cost of exporting firms  $\tau c \in [0, c_X]$  have

identical distributions. The average cost of all firms that sell in a market (that includes domestic firms and foreign exporters) is:

$$(33) \quad \bar{c} = \int_0^{c_D} c dG(c).$$

Free entry drives the expected profit to zero:

$$(34) \quad \int_0^{c_D} \Pi_D(c) dG(c) + \int_0^{c_X} \Pi_X(c) dG(c) - E = 0.$$

Solving for  $c_D$  and  $c_X$ , we have:

$$(35) \quad c_D = \left( c_M^k (k+1)(k+2) \frac{E\beta}{2L(1+\tau^{-k})} \right)^{\frac{1}{k+2}},$$

$$c_X = \frac{c_D}{\tau} = \left( c_M^k (k+1)(k+2) \frac{E\beta}{2L(\tau^{k+2} + \tau^2)} \right)^{\frac{1}{k+2}}.$$

The results show that a reduction in trade costs leads to a decline in  $c_D$  and an increase in  $c_X$ . As tariff barriers fall, the least productive firms exit. Of the remaining non-exporters, the more productive enter the export market.

Using the zero profit conditions (31), the product range and the price and quantity of each variety supplied by a firm in the domestic market in (29) can be rewritten as:

$$(36) \quad \Omega_D(c) = \frac{(c_D - c)}{\beta} \sqrt{\frac{\gamma L}{F}},$$

$$q_D(c) = \sqrt{\frac{FL}{\gamma}}, \quad p_D(c) = c_D + \sqrt{\frac{F\gamma}{L}}.$$

Similarly, the product range and the price and quantity of each variety supplied by a firm in the foreign market can be rewritten as:

$$(37) \quad \Omega_X(c) = \frac{(c_D - \tau c)}{\beta} \sqrt{\frac{\gamma L}{F}},$$

$$q_X(c) = \sqrt{\frac{FL}{\gamma}}, \quad p_X(c) = c_D + \sqrt{\frac{F\gamma}{L}}.$$

We have  $\Omega_x(c) < \Omega_D(c)$ . For a firm that produces for both domestic and export markets, the product range supplied for the domestic market is wider than the one supplied for the export market. An exporting firm always exports a subset of its product varieties to the foreign market.

### 3.2 *The comparative statistics of bilateral trade liberalization*

Our model generates a number of testable implications on firm size and product diversification of bilateral trade liberalization, or the decline in common trade cost  $\tau$  in the two countries. We will focus on the case of bilateral trade liberalization as the Canada-U.S. FTA tariff cuts should be more appropriately modeled as a case of bilateral liberalization.<sup>6</sup> The Canada-U.S. FTA committed the two countries to eliminate manufacturing tariffs in a ten-year period beginning in 1989. The tariff rates are similar in level and their changes over time are highly correlated in the two countries. In addition, the political economy that governed tariff reductions has produced similar cross-industry reductions in the two countries that make it difficult to separate out the effect of each set of tariff reductions.

*The Effect on the Number of Products* – The total number of products that a firm produces is given by (36). The expression (36) for a firm’s product range shows that the number of products is a negative function of tariff rates. A lower tariff rate  $\tau$  reduces the number of products supplied by firms. In addition, the marginal effect of tariff cuts on log changes in the number of products decline with  $c$ . As tariff rates fall, the rate of decline in the number of products should be smaller for firms that are larger and exporters. We have the first testable implication for product diversification from our model:

**Hypothesis 1:** A decline in tariff rates is related to a decline in the number of products supplied by individual firms. The decline is smaller at exporting and larger firms than at non-exporting and smaller firms.

*The Effect on the Index of Product Diversification* – In our empirical section, we will use an entropy index to measure product diversification. The entropy index of product diversification is defined as  $E = \sum_{i=1}^{\Omega} s_i \log(1/s_i)$ , where  $\Omega$  is the number of products and  $s_i$  is the share of a product. The index of product diversification of non-exporters is  $\ln(\Omega_D)$ —the number of products in log, where  $\Omega_D$  is given by (36). This will decline as tariff rates fall.

For exporters, tariff changes have an ambiguous effect on the product diversification index. On the one hand, exporters produce a smaller number of products. On the other hand, exporters expand the range of products that are shipped abroad. The former leads to a decline in the index of firm diversification while the latter leads to an increase in the index of firm diversification. These discussions provide the second testable implication from the model:

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6. An important extension of the model is to examine the implications of unilateral trade liberalization. The effect of unilateral liberalization and other industrial and trade policy has been the focus of an extensive literature (see, for example, Helpman and Krugman, 1989).

**Hypothesis 2:** A decline in tariff rates reduces the product diversification index of non-exporting firms. It has an ambiguous effect on the product diversification index of exporting firms.

*The Effect on Firm Size* – We define firm size as real output calculated as the number of products times the output of each product. The size of non-exporters is  $\Omega_D q_D$ , where  $\Omega_D$  and  $q_D$  are given by (36). The size of non-exporters declines with lower tariff rates.

The size of exporters is  $\Omega_D q_D + \Omega_X q_X$ . The decline in tariff rates reduces  $\Omega_D$ , increases  $\Omega_X$ , and has no effect on  $q_D$  and  $q_X$  at exporters. This suggests that tariff reductions increase export sales and lower domestic sales at existing exporters. The overall effect of tariff cuts on the size of exporters depends on the relative magnitude of those two offsetting factors. These discussions provide a third testable implication from our model:

**Hypothesis 3:** A decline in tariff rates reduces the size of non-exporters. It has an ambiguous effect on the size of exporters.

*The Effect on Production-Run Length* – The production-run length of individual products for non-exporters is  $q_D$  in (36), which is independent of tariff changes. The exporters improve the production-run length of the products that they begin to export as a result of lower tariffs. We have a fourth implication from our model:

**Hypothesis 4:** A decline in trade costs increases the production-run length of exporters and has no effect on the production-run length of non-exporters.

In addition to its prediction on the effect of tariff cuts on product diversification, plant size and production-run length of existing exporters relative to non-exporters, our model has implications for the entrants to the export market. Tariff cuts will reduce the product diversification index and increase the production-run length of entrants to the export market compared with non-entrants to the export market. The effect of tariff cuts on the size of entrants to the export market depends on the magnitude of two offsetting factors: increased export sales and the reduced product ranges. A proof of these results is similar to the one for our results on the responses of exporters vs. non-exporters as a result of tariff cuts.

The implication of bilateral tariff cuts on firm turnover in domestic and export markets are similar to those in the Melitz model of trade (Melitz, 2003). As tariff rates fall, the least productive firms exit and the most productive of non-exporters enter the export market. Current exporters increase export/shipment ratios with lower tariff rates. This is a result of a decline in domestic shipments and an increase in foreign shipments at current exporters. These predictions have been confirmed in a number of previous empirical studies (Bernard et al., 2003b; Baldwin and Gu, 2004; Bernard et al., 2003a).<sup>7</sup>

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7. Tariff reductions have a bigger impact on the export/shipment ratios of exporters for the industries with a larger dispersion of productivity levels ( Helpman, Melitz and Yeaple, 2004)

## 4. Data

The empirical analysis will be carried out at the plant level. The data used for the analysis come from a longitudinal data file on all plants in the Canadian manufacturing industry over the period from 1973 to 1997. This longitudinal file is based on data that are derived from both survey and administrative sources that provide plant-level data for the universe of plants in the manufacturing sector. The survey data are derived from long-form questionnaires (generally filled in by the largest plants) that contain the most detailed information, including commodity data, and short-form questionnaires (generally filled in by smaller plants) that are much less detailed. In addition, for the very smallest plants, administrative data on sales and employment come from tax records.

In this database, a plant's sales are classified to one industry. Each plant is identified as being part of a firm. Detailed information at the plant level includes the Standard Industrial Classification, 1980 (SIC), employment, value of shipments and value added, nationality of control, age of plant, exports, the SIC of the industry to which the plant is classified, and whether the owning firm possesses multiple plants. Information on export status is also available for plants that are given a long-form (detailed) questionnaire for the years 1979, 1984, 1990, 1993, 1996 and 1997.

In addition, annual commodity data for all products produced (both primary and secondary) are available for all plants that received a long-form questionnaire. The survey collects data on the value of shipments and quantity of each commodity produced in these "long-form" plants.

We use these commodity data to calculate an index of diversity across commodities for plants. In this paper, we use a diversification measure that takes into account both the number of commodities that a firm produces and the distribution of its activity across commodities. The commodity dimension utilizes over 7,000 commodities.

We use an entropy measure of product diversification that measures how concentrated a plant's sales are at the product level. The entropy diversification index takes a value of zero when sales are concentrated within a single product line. At the other extreme, if the plant's activity is spread evenly across  $\Omega$  products, the plant's entropy is maximized at  $E(s) = \log(\Omega)$ .

Production-run length is defined as plant production divided by number of products. We also experimented with an alternative—production divided by the numbers equivalent derived from the entropy diversification measure.<sup>8</sup> The results were similar.

In our model, we have considered the case of symmetric bilateral trade liberalization where tariff reductions are symmetric in the two countries. Our discussion above suggests that tariff cuts in Canada and the United States resemble symmetric bilateral trade liberalization, particularly during the FTA period. In our empirical analysis, we will use as independent variable, the sum of

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8. This is derived from the entropy measure of diversification by taking its antilog, which is referred to as the *numbers-equivalent* entropy. Its values are bounded between one and K: it equals one when 100% of a plant's activity is in one commodity and it equals K when a plant's production is spread equally across K products.

Canadian tariff reductions against United States imports and United States tariff reductions against Canadian exports. The coefficient on the combined tariff cuts should capture the model's prediction on the effect of bilateral tariff cuts.

The Canadian tariff rates against United States imports are based on duties paid that are collected by commodity. These commodities are assigned to industries based on the primary industry of production. Average industry tariffs are then calculated using import values as weights. United States tariff rates against Canadian imports are once again based on import duties by commodity, which are assigned to an industry using the same Canadian concordance table used for Canadian commodity duties, and then aggregated to industries based on United States import weights.<sup>9</sup>

## 5. Empirical results

In this section, we provide empirical evidence on the effect of tariff rates on product diversification, production-run length and plant size as summarized in the four hypotheses in Section 3.

We estimate the following specification that expresses changes in product diversification, production-run length or plant size as a function of tariff changes, export status, plant size and a set of plant characteristics:

$$(38) \quad \Delta Y_{pt} = \alpha_i + \gamma_t + \beta_1 \Delta \tau_{it} + \beta_2 E_{pt-1} + \beta_3 S_{pt-1} + \beta_4 [E_{pt-1} \times \Delta \tau_{it}] + \beta_5 [S_{pt-1} \times \Delta \tau_{it}] + \beta_6 X_{pt} + \varepsilon_{pt},$$

where  $\Delta$  denotes the change between periods  $t-1$  and  $t$ ,  $Y_{pt}$  is the dependent variable denoting the number of products in log for plant  $p$  during period  $t$ , the index of product diversification, the output of a plant in log, or the average length of production runs for individual products in log;  $\Delta \tau_{it}$  is the average annual change in tariff rates;  $E_{pt-1}$  is a variable indicating whether the plant is an exporter in period  $t-1$ ;  $S_{pt-1}$  is relative plant size;  $X_{pt}$  is a set of plant characteristics that includes the value of the dependent variable in period  $t-1$  ( $Y_{pt-1}$ ), a variable indicating whether a plant entered the export market between  $t-1$  and  $t$ , and a dummy variable indicating whether a plant is a young plant (less than 5 years old) in period  $t-1$ . The relative size of a plant is defined as the log difference between the plant and the mean plant in the SIC 4-digit industry to which the plant belongs.

Industry fixed-effects  $\alpha_i$  are included to control for differences in changes in product ranges across industries. Time fixed-effects  $\gamma_t$  controls for differences over time, which arise from those changes in production technologies, organizational structures, or business conditions.

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9. We are grateful to Professor Dan Trefler for providing us with Canadian and United States tariff rates (for details on the sources and construction of the tariff data, see the Appendix in Trefler, 2004).



Our choice of sample for estimating (38) is driven by the availability of data on plant export status and industry tariff rates. The longitudinal Annual Survey of Manufactures (ASM) plant sample provides data on exports for the plants given “long forms” for the following years: 1979, 1984, 1990, 1993 and 1996 and 1997. Tariffs are available for the period from 1980 to 1996. As such, we use two panels of continuing “long form” plants, one over the period from 1984 to 1990 and the other over the period from 1990 to 1996. We further restrict the sample to those plants that produce more than one product at the start of each period. We have a total of 7,074 plants for the period from 1984 to 1990 and 5,966 plants for the period from 1990 to 1996.<sup>10</sup>

We ask whether plants in industries with larger tariff changes had larger changes in product diversification, production-run length and plant size. A positive coefficient on the tariff change variable indicates that the plants in the industries with large tariff cuts have a bigger decline in plant performance variable  $Y$ .

The plant characteristics are included to provide us with evidence on the changes that were taking place within industries in terms of product ranges. They allow us to determine whether changes in plant size, production-run length and product diversification took place in subsets of plants and thereby, to infer what the basic underlying forces behind changes might have been. The initial value of plant size, production-run length and product diversification is included to control for the natural process of regression to mean.

There are two empirical issues in estimating equation (39). First, the estimated equation includes a lagged dependent variable to control for the regression to the mean. This may introduce a bias in the estimates. Second, the sample for estimation consists of all plants that produce more than one product in the initial period. This may introduce a sample selection bias due to the exclusion of single-product plants. We will address those issues in our estimation.

We begin with summary statistics on the extent and trend of product diversification for Canadian manufacturing plants. In Figure 1, we plot the average number of products per plant both for multi-product plants and then for all plants, including those producing just a single product. The two curves exhibit the same pattern. Plant-level diversification is relatively constant from the early 1970s to 1987, but then begins to decline.<sup>11</sup> Over the period from 1987 to 1997, the number of products per plant at multi-product plants falls by 16%. The number of products per plant among all plants falls by about 28% over the same period. The decline in plant diversification among all plants is a result both of a decline in the share of plants that produce more than one product and a decline in the diversification of the multi-product plants.<sup>12</sup>

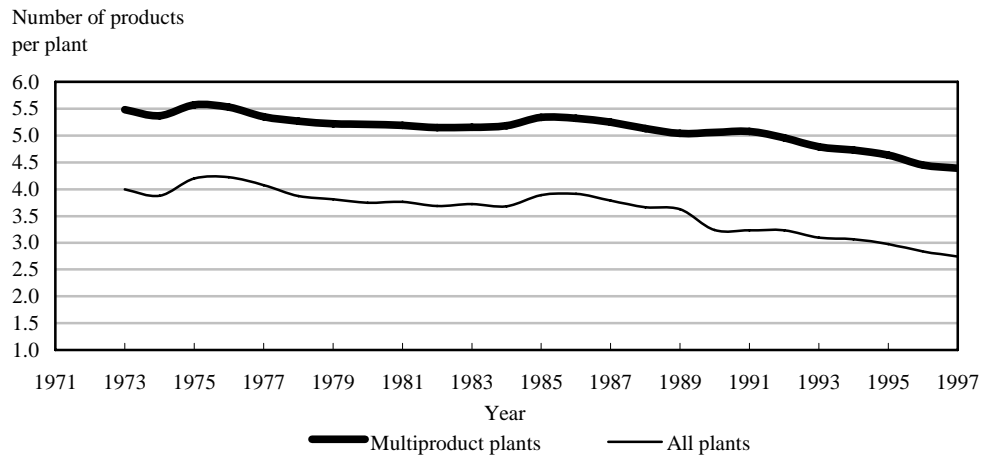
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10. The exact number of observations for estimation may differ slightly across specifications as a result of missing values on some variables.

11. As with the number of plants per firm, the number of products per plant starts to decline two years before the FTA with the United States.

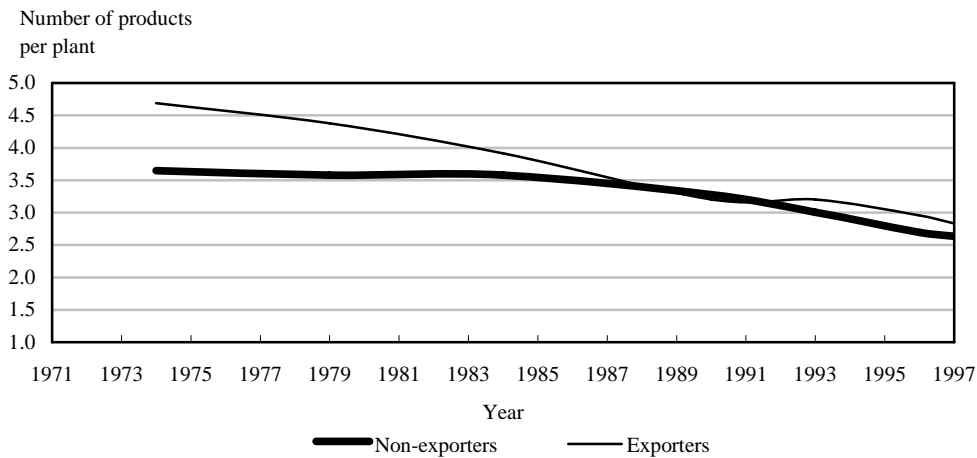
12. For more detail, see Baldwin, Beckstead and Caves (2002).

**Figure 1 Product diversification of manufacturing plants**



Source: Annual Survey of Manufactures, Statistics Canada.

**Figure 2 Product diversification of all exporters and non-exporters**

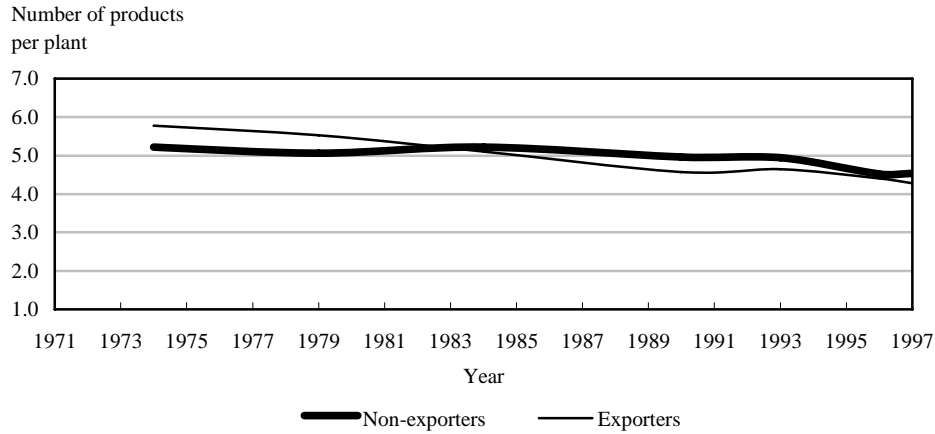


Source: Annual Survey of Manufactures, Statistics Canada.

In Figures 2 and 3, we plot the average number of products at exporters and non-exporters.<sup>13</sup> Figure 2 includes all plants, and Figure 3 includes only multi-product plants. The number of products declined in both exporters and non-exporters. But the decline was faster at exporters. In 1973, exporters tended to have a higher level of product diversification than non-exporters. In 1997, there was little difference between exporters and non-exporters.

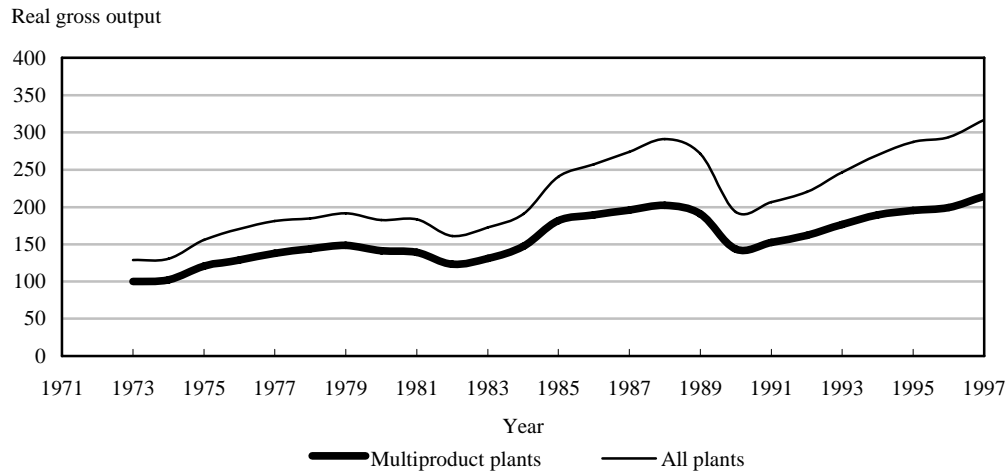
13. As data on exports are only available for the following years, 1974, 1979, 1984, 1990, 1993, 1996 and 1997, we compare exporters and non-exporters in those years in Figures 2 and 3.

**Figure 3 Product diversification of multi-product exporters and non-exporters**



Source: Annual Survey of Manufactures, Statistics Canada.

**Figure 4 Average size of manufacturing plants**

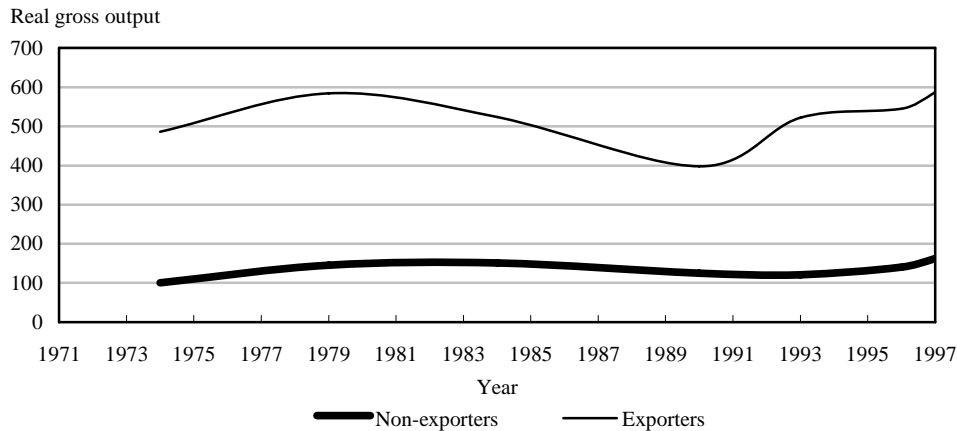


Source: Annual Survey of Manufactures, Statistics Canada.

Figure 4 shows the average size (real gross output) of Canadian manufacturing plants, normalized to 100 for multi-product plants in 1973. The average plant size increased over time and showed large fluctuations over business cycles. It declined during the recessions of the early 1980s and early 1990s.

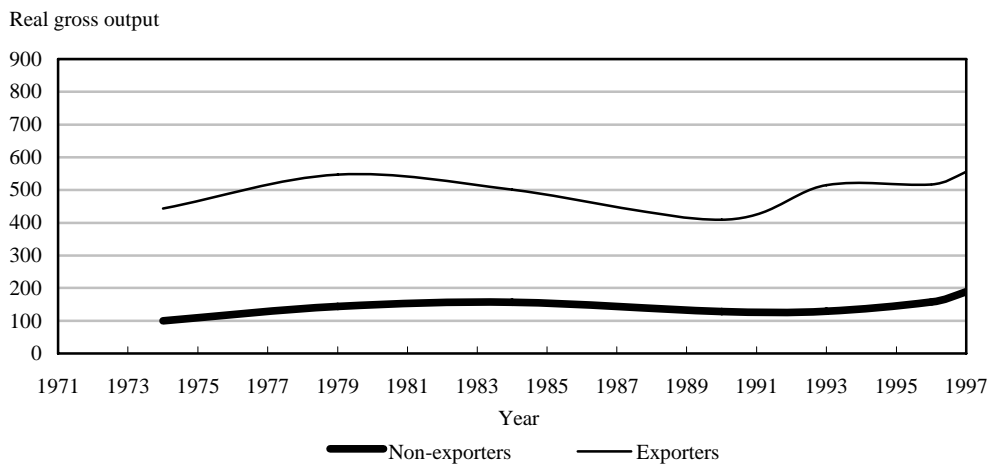
In Figures 5 and 6, we plot the average size of exporters and non-exporters. Figure 5 includes all plants and Figure 6 includes only multi-product plants. The average size tended to be larger for exporters than for non-exporters. During the 1990s, average plant size increased for both exporters and non-exporters. In addition, the growth in the size of exporters increased in the 1990s compared with that of non-exporters.

**Figure 5 Average size of all exporters and non-exporters**



Source: Annual Survey of Manufactures, Statistics Canada.

**Figure 6 Average size of multi-product exporters and non-exporters**

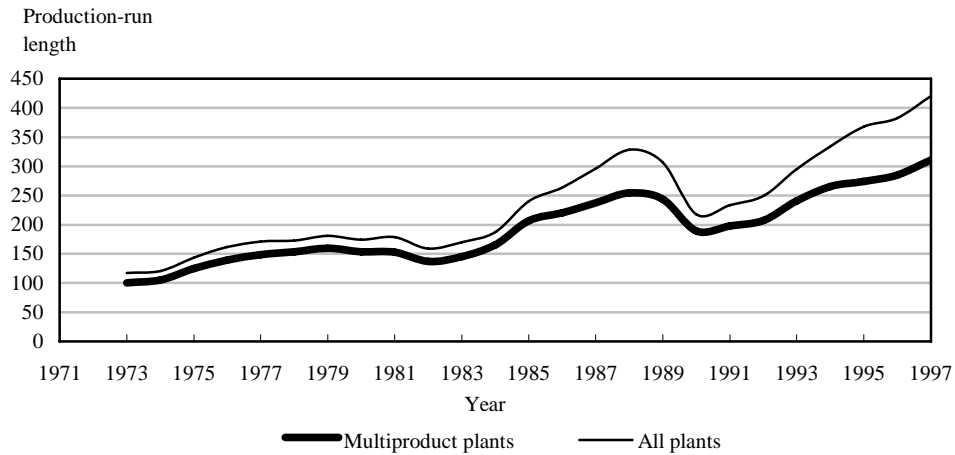


Source: Annual Survey of Manufactures, Statistics Canada.

Figure 7 shows the average production-run length of Canadian manufacturing plants, normalized to 100 for multi-product plants in 1973. The average production-run length increased over time. The average production-run length of manufacturing plants showed large fluctuations over business cycles. It declined during the recessions in the early 1980s and early 1990s. This is in contrast to the pattern of change for product diversification, which shows little cyclical change.

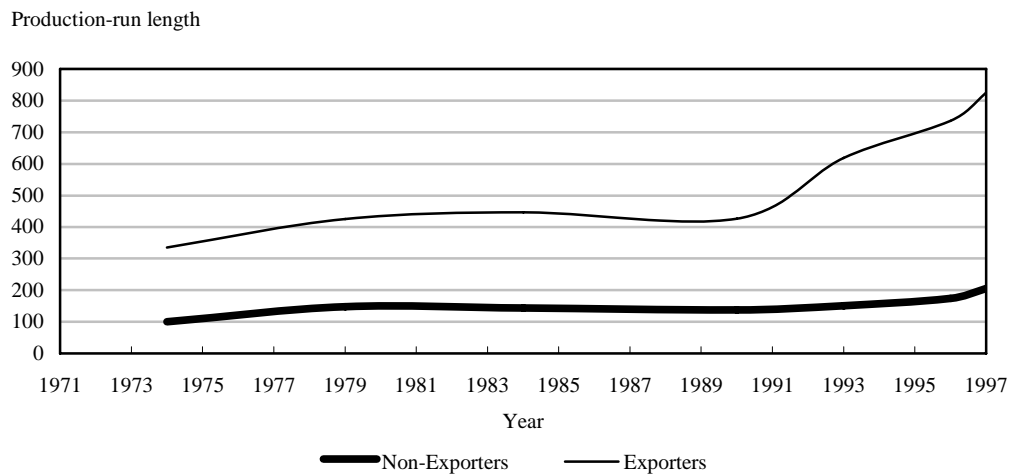
In Figures 8 and 9, we plot the average production-run length of exporters and non-exporters. Figure 8 includes all plants and Figure 9 includes only multi-product plants. The average production-run length tended to be longer for exporters than for non-exporters. The length of production run increased over time, but the increase was much faster in the 1990s following the Canada-U.S. FTA. The increase in production-run length was faster at exporters than at non-exporters.

**Figure 7 Production-run length of manufacturing plants**



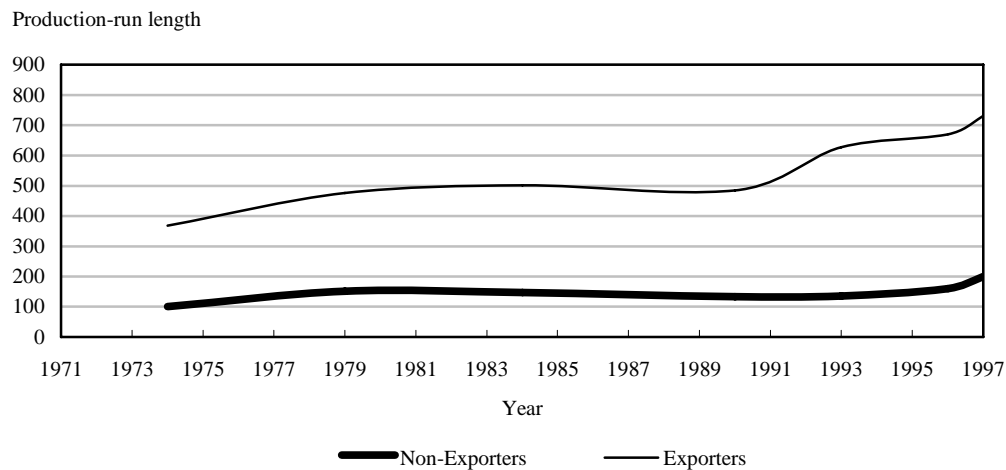
Source: Annual Survey of Manufactures, Statistics Canada.

**Figure 8 Production-run length of all exporters and non-exporters**



Source: Annual Survey of Manufactures, Statistics Canada.

**Figure 9 Production-run length of multi-product exporters and non-exporters**



Source: Annual Survey of Manufactures, Statistics Canada.

**Table 1 Annual average changes in tariffs, product diversification and plant size**

	1984 to 1990	1990 to 1996
Canadian tariff changes	-0.0036	-0.0076
United States tariff changes	-0.0020	-0.0034
Log changes in the number of products	-0.0346	-0.0420
Changes in product diversification index	-0.0083	-0.0130
Changes in real output	0.0157	0.0195
Changes in production-run length	0.0504	0.0615
<b><u>Exporters</u></b>		
Log changes in the number of products	-0.0422	-0.0403
Changes in product diversification index	-0.0105	-0.0123
Changes in real output	0.0139	0.0264
Changes in production-run length	0.0561	0.0667
<b><u>Non-exporters</u></b>		
Log changes in the number of products	-0.0298	-0.0441
Changes in product diversification index	-0.0070	-0.0140
Changes in real output	0.0168	0.0110
Changes in production-run length	0.0467	0.0551

Note: The length of production runs in a plant is defined as plant output divided by the number of products.

Source: Annual Survey of Manufactures, Statistics Canada.

Table 1 presents the mean changes in tariff rates, product diversification and plant size from our sample of plants. Tariff rates and product diversification declined in both periods from 1984 to 1990 and from 1990 to 1996. Product diversification showed a much larger decline in the 1990 to 1996 period as tariff reductions became larger. The rate of decline in the number of products rose from 3.4% to 4.2% per year from the 1984 to 1990 to 1990 to 1996 periods. The rate of decline in product diversification index increased from 0.8% to 1.3% per year.

Average plant size and average production-run length increased in both the 1980s and 1990s. The rate of growth was faster during the 1990s as tariff cuts deepened. These results are encouraging and consistent with the model's predictions about plant size and product diversification.

Table 1 also shows that product diversification (product counts and product diversification) declined at both exporters and non-exporters during the 1980s and 1990s. The rate of decline became much larger at non-exporters in the 1990s as tariff cuts deepened. There were increases in production-run length and plant size among both exporters and non-exporters, and the rate of growth showed somewhat larger acceleration in the 1990s among exporters. The evidence is consistent with the model's prediction about the difference in the impact of tariff changes between exporters and non-exporters.

## *5.1 Number of products*

Our model has a specific implication for the relationship between tariff barriers and the product range of plants. The number of products will decline as tariff rates fall. The rate of decline in the number of products should be smaller for larger and exporting plants.

The evidence in Table 2 shows that the effect of tariff cuts on the number of products is different between exporters and non-exporters and between large and smaller plants. The results in Column (1) suggest that lower tariffs reduce the number of products produced by non-exporters. A one-percentage-point decline in tariffs is associated with a 0.6% decline in the number of products at non-exporters. But tariff cuts have little effect on the number of products at exporters, as the sum of the coefficient on tariff changes and its interaction with exporter is not significant at the 5% level. These results are consistent with those reported in Baldwin, Caves and Gu (2004).

In Column (2), we examine the difference in the effect of tariff cuts on the number of products produced between large and small plants. We find that tariff cuts reduce the number of products that a small plant produces but has little effect on the number of products that a large plant produces. Our evidence suggests a one-percentage-point tariff cut is associated with a 5% decline in the number of products at the plants that are one-standard-deviation smaller than an average plant. But it does not have a statistically significant effect on the number of products at the plants that are that are one-standard-deviation larger than an average plant.

The results in Column (3) show that tariff cuts are associated with a larger rate of decline in the number of products at smaller non-exporters than at larger non-exporters. Overall, the evidence from non-exporting plants in Table 2 is consistent with the prediction of our model.

But, the evidence from exporting plants appears to be at odds with our model. The evidence in Table 2 shows that while exporters reduce product ranges relative to non-exporters, the decline in the number of products is not related to tariff cuts. For exporters, the effect of tariff cuts on the number of products is not significant at the 5% level. This suggests that once in the export markets, plants respond to forces other than tariff cuts, such as learning-by-exporting, the competitive force in the export market, opportunities afforded with an access to larger markets (Baldwin and Gu, 2004). For those exporting plants, additional tariff cuts may not be an important factor in the choice of product ranges.

Baldwin and Gu (2004) also find that exporters increase product specialization relative to non-exporters and interpret this as evidence that exporting raises productivity growth through increased product specification. Nevertheless, it should be noted that the sign on plant size is opposite to that on exporters and about the same magnitude, which implies that the effect of being an exporter exists for smaller plants but is unimportant for large plants.

The results in Table 2 also show that larger plants also add new products in order to expand their market for their products.

**Table 2 Changes in the number of products**

	(1)	(2)	(3)
Tariff changes	0.5737** (2.95)	0.2650 (1.52)	0.5611** (2.90)
Number of products in log	-0.0674** (-33.83)	-0.0676** (-33.92)	-0.0675** (-33.86)
Exporter	-0.0108** (-3.37)	-0.0044 (-1.66)	-0.0103** (-3.22)
× tariff changes	-0.7451** (-3.39)	... ...	-0.6889** (-3.07)
Relative plant size	0.0112** (12.59)	0.0098** (8.88)	0.0103** (9.24)
× tariff changes	... ...	-0.1721 (-1.79)	-0.1130 (-1.16)
New exporter	0.0015 (0.53)	0.0013 (0.46)	0.0014 (0.51)
Young plants	-0.0032 (-1.11)	-0.0030 (-1.03)	-0.0030 (-1.03)
Dummy for period 1990 to 1996	-0.0085** (-4.10)	-0.0089** (-4.27)	-0.0086** (-4.12)
Observations	12,034	12,034	12,034
$R^2$	0.16	0.16	0.16

... not applicable

\* Significant at the 5% level; \*\* significant at the 1% level.

Notes: Numbers in parentheses are robust t-statistics. Regressions cover two panels 1984 to 1990 and 1990 to 1996. All specifications include fixed effects for 4-digit industries.

Source: Annual Survey of Manufactures, Statistics Canada.

## 5.2 Product diversification

Our model predicts that lower tariff rates reduce the product diversification index of non-exporters. It has an ambiguous effect on the diversification index of existing and new exporters. For the exporters, lower tariff rates lead to a decline in the number of products and an increase in the portion of its product line shipped abroad. These two effects are offsetting and generate an ambiguous effect of tariff cuts on the product diversification index of exporters.

Table 3 presents empirical evidence on the effects of tariff cuts on the product diversification index of a plant. The results in Column (1) suggest that the reduction in tariff rates is associated with a decline in the product diversification index of non-exporting plants. The effect of lower tariff rates on the product diversification index of exporting plants, which is the sum of the coefficients on tariff changes and its interaction with plant export status, is not significant at the 10% level. This implies that tariff reductions have little effect on the product diversification of exporters.

In Column (2), we examine the difference in the effect of lower tariffs on product diversification across plant sizes. The results show that tariff reductions have less of an impact on the diversification of larger plants than on that of smaller plants. A one-percentage-point decline tariff rates is associated with 0.2% decline in the plant diversification index for plants that are standard-deviation smaller than an average plant. The effect is significant at the 5% level. In



**Table 3 Changes in product diversification index**

	(1)	(2)	(3)
Tariff changes	0.1281 (1.88)	0.0457 (0.76)	0.1189 (1.75)
Product diversification index	-0.0725** (-38.72)	-0.0726** (-38.79)	-0.0726** (-38.77)
Exporter	-0.0029 ** (-2.67)	-0.0011 (-1.24)	-0.0026* (-2.36)
× tariff changes	-0.2120** (-2.80)	... ...	-0.1704** (-2.22)
Relative plant size	0.0034** (11.60)	0.0027** (7.25)	0.0028** (7.51)
× tariff changes	... ...	-0.0984** (-2.98)	-0.0838* (-2.49)
New exporter	0.0005 (0.53)	0.0004 (0.45)	0.0005 (0.48)
Young plants	-0.0007 (-0.71)	-0.0005 (-0.54)	-0.0006 (-0.55)
Dummy for period 1990 to 1996	-0.0049** (-6.98)	-0.0050** (-7.13)	-0.0049** (-7.02)
Observations	12,037	12,037	12,037
$R^2$	0.20	0.20	0.20

... not applicable

\* Significant at the 5% level; \*\* significant at the 1% level.

Notes: Numbers in parentheses are robust t-statistics. Regressions cover two panels 1984 to 1990 and 1990 to 1996. All specifications include fixed effects for 4-digit industries.

Source: Annual Survey of Manufactures, Statistics Canada.

contrast, the effect of the tariff cuts on the product diversification of plants that are one standard-deviation larger is not statistically significant at the 5% level. This is consistent with the finding on the number of products in the previous section, where we find that lower tariffs reduce the number of products of larger plants less than that of smaller plants.

The results in Column (3) show that tariff cuts are associated with a larger rate of decline in the product diversification index at small non-exporters than at larger non-exporters. Overall, the results in Table 3 are consistent with the prediction of our model regarding the effect of tariff cuts on product diversification.

The coefficient estimates on the export status variable suggest that exporters reduce product diversification relative to non-exporters, a finding that is consistent with the one in Baldwin and Gu (2004). Once more, this impact exists primarily for small exporters.

To examine the effect of tariff cuts on the product diversification of new exporters, we have introduced an interaction term of the variables for new exporters and tariff changes. The evidence suggests that the effect of tariff cuts on the product diversification of entrants to the export market is not significant at the 5% level. This is consistent with the model's prediction that tariff cuts have an ambiguous effect on the product diversification of the entrants to the export market relative to non-exporters.

**Table 4 Changes in plant size**

	(1)	(2)	(3)
Tariff changes	0.4688* (2.29)	0.3706* (1.97)	0.4984* (2.44)
Exporter	0.0185** (5.58)	0.0199** (7.49)	0.0174** (5.24)
× tariff changes	-0.1637 (-0.70)	... ...	-0.2975 (-1.26)
Relative plant size	-0.0171** (-17.74)	-0.0153** (-12.15)	-0.0150** (-11.87)
× tariff changes	... ...	0.2445* (2.33)	0.2699* (2.54)
New exporter	0.0195** (7.32)	0.0196** (7.36)	0.0196** (7.37)
Young plants	0.0175** (5.75)	0.0170** (5.58)	0.0170** (5.58)
Dummy for period 1990 to 1996	0.0033 (1.53)	0.0032 (1.51)	0.0034 (1.57)
Observations	12,034	12,034	12,034
$R^2$	0.09	0.09	0.09

... not applicable

\* Significant at the 5% level; \*\* significant at the 1% level.

Notes: Numbers in parentheses are robust t-statistics. Regressions cover two panels 1984 to 1990 and 1990 to 1996. All specifications include fixed effects for 4-digit industries.

Source: Annual Survey of Manufactures, Statistics Canada.

### 5.3 Plant size

Our model has implications for plant size. The decline in tariff barriers will reduce the size of non-exporting plants as these plants reduce the range of their product lines. But it has an ambiguous effect on the size of existing and new exporters. For those plants, the tariff reduction leads to an increase in export sales and an offsetting decline in domestic sales.

The results in Table 4 provide empirical evidence that is consistent with our model's prediction about plant size. The coefficient on tariff changes in Column (1) is positive and significant at the 1% level. Lower tariffs lead to a decline in the size of non-exporters. The effect of tariff changes on the plant size of exporters, which is the sum of the coefficients on tariff changes and its interaction with plant export status, is not significant. This suggests that the tariff reduction does not have a significant effect on the size of exporters.<sup>15</sup>

To examine the effect of tariff cuts on the size of new exporters, we have introduced an interaction term of the variables for tariff cuts and new exporters. We find that the tariff reduction does not have an effect on the size of new exporters.

15. When we introduce the interaction of tariff changes with the dummies for current and new exporters separately, we find that the difference in the coefficients on the two interaction terms is not significant.

The evidence in Column (2) suggests that tariff cuts have more of a negative effect on the size of larger plants than on that of smaller plants. A one-percentage-point decline in tariff rates is associated with a 0.6% decline in the size of plants that are one-standard-deviation larger than an average plant. But the effect of tariff cuts on plant size is not significant at the 5% level for plants that are one-standard-deviation smaller than an average plant.

The evidence in Column (3) suggests that the negative effect of tariff cuts on the size of non-exporters increase with plant size. The rate of decline in plant size as a result of tariff cuts is larger for larger non-exporters than for smaller non-exporters. While the tariff cut does not have a significant effect on the size of average exporters, the evidence in Column (3) shows that it reduces the size of larger exporters.

The coefficients on the exporters and new exporter variables are positive and significant at the 5% level. The exporting plants increase their size relative to non-exporters. Baldwin and Gu (2004) find a similar result.

One of the predictions of policy advocates for free trade was that plant size would increase as a result of free trade. A number of previous studies have examined the relationship between tariff barriers and plant size and found little evidence that tariff cuts increased plant size (Head and Ries, 1999). The firm-based approach to models of trade used in this paper and other papers (Melitz, 2003) highlights the differences in the responses to tariff reductions that should be expected across plants. Our model and that of Melitz (2003) show that tariff reductions have a different effect on the size of exporters and non-exporters.

#### ***5.4 Production-run length***

Our model has implications for the length of production runs within individual producers. As tariff rates fall, the length of production runs will increase for existing and new exporters as a result of declines in product ranges and increases in the foreign sales of their products. For non-exporters, the length of production run will remain the same.

We define the length of production run of individual products for a plant as the ratio of the real output of the plant to the number of products of the plant. The estimated length of production runs represents an average across products, as output distribution is not uniform across individual products.

Consistent with the model, the evidence in Table 5, Column (1) suggests that tariff cuts do not have a statistically significant effect on the production-run length of non-exporters. However, the evidence on the effect of tariff cuts on the production-run length of exporters is at odds with the model's prediction. The effect of tariff cuts on the production-run length of exporters, as calculated as the sum of the coefficients on the tariff change and exporter variables, is not significant at the 5% level. In addition, the effect of tariff cuts on the production-run length of new exporters is not found to be statistically significant. This suggests that the tariff cuts do not increase the production-run length of exporters as the model predicts.

**Table 5 Changes in production-run length**

	(1)	(2)	(3)
Tariff changes	-0.1415 (-0.53)	0.0766 (0.32)	-0.0989 (-0.37)
Product run in log	-0.0633** (-26.30)	-0.0637** (-26.39)	-0.0637** (-26.36)
Exporter	0.0299** (7.07)	0.0248** (7.14)	0.0284** (6.69)
× tariff changes	0.5997* (2.00)	... ...	0.4085 (1.33)
Relative plant size	0.0351** (14.61)	0.0386** (14.59)	0.0382** (14.34)
× tariff changes	... ...	0.4203** (3.10)	0.3854** (2.77)
New exporter	0.0184** (5.14)	0.0187** (5.22)	0.0186** (5.19)
Young plants	0.0196** (4.94)	0.0188** (4.75)	0.0188** (4.75)
Dummy for period 1990 to 1996	0.0179** (6.28)	0.0183** (6.40)	0.0181** (6.34)
Observations	12,034	12,034	12,034
$R^2$	0.15	0.15	0.15

... not applicable

\* Significant at the 5% level; \*\* significant at the 1% level.

Notes: Numbers in parentheses are robust t-statistics. Regressions cover two panels 1984 to 1990 and 1990 to 1996. All specifications include fixed effects for 4-digit industries.

Source: Annual Survey of Manufactures, Statistics Canada.

While tariff reductions do not increase the production-run length of exporters and entrants to the export market, the evidence shows that those exporting plants increased the production-run length compared with non-exporters. We interpret this evidence as suggesting that plants, once in the export markets, do not consider additional tariff cuts as an important determinant in the choice of production-run length. For exporters and entrants to the export market, learning-by-exporting, competition in the export market and continued access to the export market are much more important factors in their production decision.

### ***5.5 Discussions of the results***

In this section, we discuss two main empirical issues in our estimation. The first relates to our choice of regression specification and the second relates to possible sample selection bias due to our choice of the sample.

To estimate the effects of tariff cuts on product diversification, production-run length and plant size, we have used an empirical specification that includes a lagged dependent variable as a control variable. If the lagged dependent variable is pre-determined, the ordinary least squares (OLS) estimators are consistent. However, if the lagged dependent variable is correlated with error terms, the OLS estimation will yield a biased estimate of the coefficient on the lagged dependent variable. But it will yield consistent estimates of the coefficients on the variables of our interest such as tariff changes and plant export status.

**Table 6 Alternative estimates of the effect of tariff changes on product diversification, plant size and production-run length**

	Dependent variables			
	Number of products	Product diversification index	Plant size	Product run
Tariff changes	0.6808** (3.28)	0.1306 (1.77)	0.4984* (2.44)	-0.1820 (-0.66)
Exporter	-0.0093** (-2.74)	-0.0017 (-1.46)	0.0174** (5.24)	0.0266** (6.09)
× tariff changes	-0.8322** (-3.42)	-0.1844* (-2.21)	-0.2975 (-1.26)	0.5329 (1.67)
Relative plant size	0.0054** (4.59)	0.0016** (3.92)	-0.0150** (-11.87)	-0.0204** (-12.48)
× tariff changes	0.0355 (0.34)	-0.0382 (-1.06)	0.2699* (2.54)	0.2340 (1.63)
New exporter	0.0043 (1.48)	0.0009 (0.89)	0.0196** (7.37)	0.0152** (4.09)
Young plants	0.0020 (0.66)	0.0003 (0.31)	0.0170** (5.58)	0.0149** (3.66)
Dummy for period 1990 to 1996	-0.0055* (-2.50)	-0.0048** (-6.36)	0.0034 (1.57)	0.0089** (3.01)
Observations	12,034	12,034	12,034	12,034
$R^2$	0.05	0.05	0.09	0.09

\* Significant at the 5% level; \*\* significant at the 1% level.

Notes: Numbers in parentheses are robust t-statistics. Regressions cover two panels 1984 to 1990 and 1990 to 1996. All specifications include fixed effects for 4-digit industries.

Source: Annual Survey of Manufactures, Statistics Canada.

To examine the robustness of our findings on the effects of tariff cuts, we have also estimated a specification that excludes the lagged dependent variable. The results are presented in Table 6. Overall, the results are similar to those obtained using specifications that include the lagged dependent variable.

The sample for the estimation consists of the plants that produce more than one product in the initial period. This may introduce sample selection bias due to the exclusion of single-product plants.

To address the issue of sample selection bias, we have estimated the regression equation using a sample that also includes the single-product plants. As shown in Table 7, the evidence from the full sample shows that tariff cuts reduce the product diversification and size of non-exporting plants, and has no effect on the production-run length of those plants. Exporting plants reduce product diversification and increase production-run length and plant size, but those changes do not appear to be related to tariff cuts. Overall, these results are qualitatively similar to those obtained using the multi-product plant sample. But as the changes in product diversification are left-censored for single-product plants, the estimated effect of tariff changes on product diversification is lower than the estimated effect using the multi-product plant sample.

**Table 7 The effect of tariff changes on product diversification, plant size and production-run length from a sample of all continuing plants**

	Dependent variables			
	Number of products	Product diversification index	Plant size	Product run
Tariff changes	0.4743* (2.50)	0.0875 (1.35)	0.7379** (3.96)	0.2638 (1.05)
Exporter	-0.0068* (-2.30)	-0.0015 (-1.47)	0.0206** (7.16)	0.0274** (7.10)
× tariff changes	-0.6165** (-2.73)	-0.1221 (-1.63)	-0.4186 (-1.95)	0.1970 (0.67)
Relative plant size	-0.0032** (-3.30)	-0.0010** (-2.97)	-0.0187** (-14.58)	-0.0155** (-10.38)
× tariff changes	-0.0007 (-0.01)	-0.0246 (-0.80)	0.1402 (1.43)	0.1412 (1.12)
New exporter	0.0047 (1.87)	0.0011 (1.29)	0.0238** (10.11)	0.0190** (5.84)
Young plants	0.0143** (5.91)	0.0039** (4.78)	0.0206** (8.52)	0.0063* (1.96)
Dummy for period 1990 to 1996	-0.0061** (-3.19)	-0.0042** (-6.73)	0.0027 (1.44)	0.0088** (3.45)
Observations	17,211	17,211	17,205	17,205
$R^2$	0.03	0.04	0.11	0.06

\* Significant at the 5% level; \*\* significant at the 1% level.

Notes: Numbers in parentheses are robust t-statistics. Regressions cover two panels 1984 to 1990 and 1990 to 1996. All specifications include fixed effects for 4-digit industries.

Source: Annual Survey of Manufactures, Statistics Canada.

## 6. Conclusion

Microdata on business populations provide a rich picture of heterogeneity within firm populations. The data provide new information on the variety of change going on within industries. Initially, studies of change focused primarily on describing the nature of different groups—those that were gaining and losing market share, those that entered and exited versus incumbents, those that gained and lost relative productivity. The picture that these studies provided is one of heterogeneous populations, with different types of producers existing side by side.

Studies using business microdata have begun to outline the ramifications of heterogeneity in producer characteristics. For example, some members contribute more to productivity growth than others. Equally important, heterogeneous producers might be expected to respond differently to exogenous shocks.

This paper has focused on one such response to outside shocks—the response of different manufacturers to trade liberalization.

Others have focused on the reaction of industries, as a whole, to trade liberalization—treating industries as a homogeneous set of producers. In contrast, the approach adopted here has focused on developing a model of heterogeneous producers that differ in terms of costs and asking whether the reaction of producers to trade liberalization might be expected to differ in a systematic way.

To do so, we present a model that suggests that two groups of firms, distinguished here as non-exporters and exporters, would be expected to differ substantially in terms of their reaction to trade liberalization with respect to the number of products produced, product specialization, plant size and, finally, the length of production-run. The stylized model predicts that tariff reductions should increase product specialization and decrease plant size in non-exporters. Its effect on specialization of existing exporters is ambiguous—though it is expected to have a positive effect on the length of production runs in exporters.

The empirical evidence on non-exporting plants provides broad support for the model. The evidence on exporting plants shows that exporters reduce product diversification, and increase production-run length and plant size, but those changes do not appear to be related to tariff cuts. Once in the export markets, plants respond to forces other than tariff cuts. Baldwin and Gu (2004) identified learning by exporting, competition in the export market and access to the larger market as important factors in the production decision of exporters.

These findings support the need to think of producer populations as heterogeneous units whose reactions are likely to be diverse. They also stress the need to be cautious about generalizations based on representative plants or firms.

While the paper helps to shed light on the reaction to tariff changes, it also suggests that other changes were taking place within the population of manufacturers. Testing stylized models is difficult when those models have difficulty in taking into account changing circumstances. While our findings on the effects of tariff changes accord broadly with expectations, other results suggest the need to expand our research. In particular, the reaction of exporters relative to non-exporters suggests that the underlying technology was not staying constant. Small exporters were more likely to specialize or reduce diversity than large exporters. Similarly, small exporters were more likely to increase their plant size. This suggests that the technology conditions of smaller plants that resulted in increased diversification—possibly to take advantage of scale economies—changed over the time period studied.

One explanation for this is that the attraction of scale changed across plant size classes—that is, the advantages of incremental improvements in size increased for larger plants relative to smaller plants. This suggests a shift in the nature of technologies or capital intensity between small and large plants in favour of large plants that led to increased opportunities to exploit scale economies via diversification in the 1990s.

In related work, we have found evidence of this occurring. Baldwin, Rama and Sabourin (1999) report the gap in advanced technology use between small and large plants increased in the 1990s. Baldwin and Dhaliwal (2001) report that output per worker in larger plants has increased relative to smaller plants throughout the period. Baldwin, Jarmin and Tang (2004) report the same

phenomenon can be found in both Canada and the United States. These studies suggest that the degree of scope economies that provide the incentive to increase diversification probably increased in large plants at the same time as trade liberalization was occurring.

Our study has also shown that there is a dynamic aspect to the growth of producers that our analytical models have not fully captured. In our models, producers differ at a point in time by their level of unit costs. But this distribution is subject to change. Just as producers grow by increasing their capital intensity, they also do so by learning how to combine more than one product within an establishment to take advantage of scale and scope economies. Both transitions require a learning process that ultimately needs to be incorporated into a more dynamic framework.



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